

COMPLETE HISTORY OF SSCA

CONTENTS

Section 1: HISTORICAL SUMMARY OF SSCA (13 Pages)	1-1
Section 2: NOTES FROM THE BULLETINS	
Attachment A: Aim of SSCA (16 Pages)	2-A-1
Early Aims & Membership Requirements	2-A-1
Post Incorporation Requirements for Commodore	2-A-3
Ballot Results	2-A-6
General Troubles	2-A-8
Commodore/Associate Issue	2-A-12
Attachment B: Board Business (19 Pages)	2-B-1
Directors	2-B-1
Letters from the Board of Directors	2-B-3
Meeting Minutes from the Bulletins	2-B-11
Committees	2-B-18
Board Pictures	2-B-19
Attachment C: Financial (5 Pages)	2-C-1
Financial Reports	2-C-1
Membership Costs	2-C-2
Notes from the Bulletins	2-C-2
Notes from the Bylaws	2-C-5
Attachment D: Homebase/Bulletin (6 Pages)	2-D-1
Staff & Functions	2-D-1
Addresses	2-D-3
Bulletin Contents	2-D-3
Cover	2-D-4
Anniversary Issue	2-D-4
Commodore of the Month	2-D-5
Advertising	2-D-5
Copyright	2-D-5
Other Publications	2-D-5
Merchandise	2-D-6
Ginny Osterholt	2-D-6
Attachment E: Membership (7 Pages)	2-E-1
Commodore Rosters: First Commodores	2-E-1
Lifetime Commodores	2-E-2

Honorary Commodores	2-E-3
Awards	2-E-3
The SSCA Flags	2-E-5
The SSCA Insignia	2-E-6
Membership Cards	2-E-7
Annual Party	2-E-7

Attachment F: Other (5 Pages)	2-F-1
Cruising Stations	2-F-1
Surveys	2-F-1
Insurance Programs	2-F-3
Chart Pool	2-F-5

Section 3: NOTES FROM THE BYLAWS

Attachment G: Bylaw Review (13 Pages)	3-G-1
Original Bylaws from 1996 Incorporation	3-G-1
Draft of Revisions Dated 11/22/91	3-G-3
Revisions Dated 11/23/93	3-G-5
Revisions Dated 11/19/94	3-G-7
Revisions Dated 11/18/95	3-G-8
Revisions Dated 11/16/96	3-G-8
Revisions Dated 11/15/97	3-G-9
Revisions Dated 11/14/98	3-G-9
Revisions Dated 11/13/99	3-G-10
Revisions Dated 11/15/02	3-G-10

SECTION 1: HISTORICAL SUMMARY OF SSCA

Introduction

This History of SSCA was compiled by reviewing the 624 Bulletins since the organization's inception in 1952 and the Bylaws since incorporation in 1975. The resulting effort portrays the evolution of the Association as reflected in the comments and notices by the Editors, Board Meeting summaries, letters from the Board, and Bylaw revisions.

More detail may be found in 61 pages of notes and quotes, entitled Attachments A-G. Because Board Meeting minutes prior to 1996 were not found, they could not be used as a source of information. Dates in parentheses are Bulletin references.

1952 - 1975: The "Disorganization" Years in California

The founders of SSCA were six liveaboard couples whose boats were berthed in Coronado, California: the Carstarphens, SHELLBACK; the Maertins, EVENING STAR; The Minors, TROPIC BIRD; the Nissens, NORWIND; the Rumseys, BLACK DOLPHIN; and the Slasors, STARDUST. When EVENING STAR and TROPIC BIRD went cruising and sent back reports of their experiences to the remaining four, their letters were copied and sent to an ever-widening circle of liveaboard cruising friends. Thus the concept of the Bulletin was born.

SSCA, "a disorganization of sailboat liver-aboarders," was born, "not as a club, with no official clubhouse, roster of officials, constitution, nor 'bored' meetings, but based on a single idea--that liver-aboarders, both local and abroad, enjoy hearing from and about each other and that their experiences and discoveries can benefit all."

The requirements for entry into this loose-knit association were simple: "Ownership and residence aboard a sailing vessel in as much as said vessel is the home of the owner, and full acceptance by the Association." Upon attaining membership, "all members become Commodores with full privileges of the flag" (a tongue in cheek gesture toward overdone club officialdom which at times so alters yacht clubs that the yacht is no longer important and only the club remains).

Some have suggested that the early members of SSCA were scruffy boat bums and yacht club haters, but that seems to be far from the truth. The letters and editorials in the Bulletins were quite literate. The boats of the six originators, all ketches, were relatively large, averaging 40 feet in length. The expanding group lived at one or more marinas in the San Diego area and used marina, yacht club, and shore-side facilities to put together the Bulletins and to hold parties. Camaraderie has been an important feature of SSCA from the early days. The intention to go cruising, whether locally or worldwide, was extremely important to the membership. Their expectations were that "SSCA will be a large enough and strong enough Association to provide tangible aid and assistance to members cruising in all parts of the world."

Clean Wake Policy

The original members held very high standards of conduct and were quite fussy about who could join. From the start, the focus of SSCA was for members to share cruising information by sending letters about their experiences to the Bulletin, to recommend others of high character for membership, and to “leave a clean wake” so that others who follow will be warmly welcomed. Thus the Clean Wake Policy has been an integral part of SSCA from the beginning.

Changing Locations

For more than four years, the home of this “disorganization,” known as Outstretched Palms, remained in San Diego. This was a period of fun, fellowship, and dedicated volunteerism by all, including the children. Each month, the handwritten letters were typed and abundant artwork was created in preparation for Bulletin Night. The compilation, binding, addressing, and posting took place amidst much socializing and the tasting of wine. During this period the membership grew to nearly 70 Commodores, a chart exchange was operating with as many as 2000 charts, and life was a ball in the “ole boat house.”

As the San Diego “liver-aboarders” sailed away, the workload became too much for those left behind, and the Association found willing folk near Los Angeles (Jun 56). The new home of SSCA, known as Upstretched Oilwells, continued for another three and a half years until Dec 1959. During this time the membership grew only slightly to 72 Commodores, 33 of whom were out cruising. As more and more members sailed away, this operation suffered the same fate, and SSCA moved back to San Diego where it remained for a bit over four years, until Apr 64. Then it was back to Los Angeles for almost three years until Dec 1966, returning to the Silver Gate Yacht Club on Shelter Island, San Diego for seven years until Nov 1973, then to Los Angeles (Venice) for one and a half years.

From 1967 to 1973, Commodores Babe and Larry Baldwin, FAITH, led the effort to print the Bulletin each month. Commodores John and Mary Lavery, SITISI, paid for a professional typist and printer. In 1974, when the Baldwins wanted to pass the Bulletin job on to someone new, Dave and Betty Wittwer volunteered to take Home Base to Marina del Rey.

Changing Membership Requirements

Membership requirements were modified in the early years in an attempt to handle new situations. Ownership and residence aboard one’s own vessel, plus acceptance by the members, was deemed no longer sufficient. An early provision was added that the prospective member had to have the intention of cruising (Mar 53). Then we find the need for the membership to be terminated upon moving ashore (Feb 54); an introductory letter was needed from a sponsoring Commodore (Jun 54); sponsor must know the persons well (Nov 55); sponsor must have been a member for a year (Nov 55); the applicant’s names must be published in the Bulletin for three months (Nov 55); a desire to limit the membership to 100* (Aug 54, Jan 57); a liveaboard requirement of

six months (Sep 57); a letter of introduction from the applicant, an increase in the liveboard requirement from six months to a year, and the sponsor requirement raised from one to two sponsors (Feb 71).

These changes were made to maintain the traditions and standards of the founders and early members, namely that SSCA was a “disorganization” of dedicated liveboard sailors. Limiting the size of the membership was deemed necessary so that volunteers would be able to handle the work of managing the Association and publishing the Bulletin.

*A membership includes all the recipients of a single issue of the Bulletin.

Coping with Problems

During these early years several complaints were made repeatedly in the Bulletins. These included a shortage of letters; the expense of returned Bulletins due to the failure to provide address changes; late membership payments; a shortage of typists; a heavy workload for the editors; members moving ashore and not notifying the editors; problems coordinating the sponsor letters with applicant letters; marina restrictions for the editors; no space for chart storage; and tight finances.

Many of these problems were overcome by moving the operation from time to time and by tightening the requirements for membership (see above), by discontinuing the chart exchange (Jul 60), and allowing Ex-Commodores to continue to receive the Bulletin (Apr 64). Compared to their financial difficulties, however, these were minor irritants inherent in a growing volunteer organization.

Regarding finances, the philosophy was to do everything possible to minimize the cost of membership by relying on volunteers as much as possible. But from time to time there were volunteer shortages. Whenever there was a shortage of funds, a hat was passed to keep things going. There are many references to member donations in the Bulletins. For many years this worked well and the main cost was postage. Eventually the reproduction equipment wore out, however, and, faced with a major expense, they resorted to commercial printing (Jan 67). This cut down on their storage needs and lessened dependence on volunteers, but added a significant fixed expense largely beyond their control.

Despite these problems, members were extremely proud of their “disorganization,” and took steps to maintain it as such. For example, the artwork in the Bulletins through 1967 often displayed DISORGANIZATION as the name on the stern of a boat. They knew that “it will always be imminently in peril of breaking up and coming apart at the seams until the day that it is organized. But then it will no longer be the original SSCA” (Sep 54).

Funding by Subscribers: A Major Change

The new financial situation caused by the decision to print the Bulletin commercially was resolved by “extending the privilege of subscribing to the Bulletin to anyone interested in our activities” (Jan 67). The response to this initiative was so great that joy prevailed at Home Base. Subscribers who volunteered as helpers to the Editors were a welcome bonus of this change (Dec 67). However, considering the strong feelings about an organization open only to “liver-aboarders dedicated to cruising,” this was a major change for SSCA.

Several times SSCA almost folded, but volunteers were always found and the Association continued to thrive. Extending the Bulletin to subscribers greatly eased the tight finances. Commercial printing led to a much more readable Bulletin. Complaints were generally few, SSCA had a positive worldwide reputation, and everyone seemed content with the operation. For nearly 23 years, SSCA had been a major influence in the cruising community.

1975 - 1991: SSCA Moves to Florida, Incorporates and Grows

In 1975, a plea went out in the Bulletin looking for a new organizer. Ginny Osterholt, a member of SSCA since 1955 who had since moved to Florida, answered the call. In May 1975 the Wittwers flew to Florida to interview her. It was then decided to hire her and move Home Base to North Palm Beach, Florida.

The Commodores gave Ginny \$300 for start-up expenses, but for several years she used her own money for the office, phone, postage and gas costs to run SSCA and organize Gams. She began producing the Bulletin on her typewriter with the July 1975 issue and typed every issue until 1984, when SSCA purchased its first computer.

In Dec 1975, Ginny drove to California to bring back SSCA gear in her van and while there, she helped organize a SSCA Christmas Party at the American Legion Hall in Playa Del Rey. It was a reunion of old friends as well as the farewell party of SSCA in California.

Incorporation

With the advent of commercial printing and the resulting decision to include subscribers to increase income, limiting membership to 100 was no longer necessary nor desirable. Membership rose as high as 155 in Aug 1970, but dropped to 111 by Sep 1975. Although the concept of “disorganization” was taken to heart as an important feature of SSCA, the Association nevertheless had to become more organized in order to survive and grow.

Thus on December 18, 1975, SSCA was incorporated as a Florida Not for Profit Corporation. The Association was initially organized with a five-person Board of Directors, one of whom was the Editor, and a set of Bylaws. A provision was included that any actions taken by the Board and/or the Editor during the year had to be ratified

by those Commodores who attended an Annual General Meeting (AGM) to be held each December.

Only Commodores, namely those who maintained their lifestyle exclusively aboard their boats, were allowed to vote. Subscribers henceforth were called Associates. Two years following incorporation, the Board was increased to seven directors (Dec 77). It was not until May 1989 that the provision that Board actions required ratification by the Commodores attending the AGM was dropped, and a process of mailing important issues to all Commodores for their vote was adopted.

In Jan 1978, in the first departure from a purely volunteer-run organization, the Association voted to pay Ginny Osterholt a salary of \$300 month. Ginny was the Editor, Office Manager, Treasurer, and Secretary after many address changes as Ginny moved around with her husband, Bill. Home Base was moved into a rented facility for the first time in Nov 1987. Thus the operational costs for SSCA gradually increased during these years.

The Great Expansion

The phenomenal growth in membership following incorporation was encouraged by design and was clearly motivated by finances. The big push to bring in Associates was highly successful. At incorporation there were 111 Commodores and an unknown number of Ex-Commodores and subscribers. During the next two decades, the membership rate of growth was pretty steady and averaged an increase of 300 per year, reaching 1,950 in 1983--10.7% of whom were Commodores. Ten years later a peak of 5,700 was reached in 1993, 10.3% of whom were Commodores and Rear Commodores.

Contrary to expectations, growth did not result in financial stability. There were several instances in which the Association was in minor financial trouble during this period. As fixed expenses increased, periodic membership drives helped to overcome the shortfalls. For example, in 1979 President Herb Mordecai appealed for "all to sign up new Associates to offset the projected losses in 1979 and 1980" (Feb 79). With financial losses of \$2,000 in 1979, \$5,000 in 1980, and \$26,716 in 1991, it is clear that financial stability was an ongoing challenge. There may have been other difficult financial years during this period, but the records are long gone.

While SSCA was going through its great expansion in the years following incorporation, the operation appears to have been managed relatively smooth. Through the end of 1990 only three Presidents had ever resigned, all of whom also left the Board, as well as two other Directors, and there were no changes in the office staff, solely the Editor, Ginny Osterholt. Ginny was very popular with the membership, the financial situation was reasonably stable, the Bulletins were published regularly, and the one-person office managed without serious conflict.

1991 - 2003: Tumult and Turmoil

Since 1990, SSCA has experienced the loss of seven Presidents, thirteen Directors, seven Editors, fourteen Office Managers, and fourteen other staff. Explanations in the Bulletins are absent in the vast majority of these cases. From other sources, however, it is known that several Directors resigned under duress, two Presidents resigned under duress and two were ousted. Three Editors were essentially fired, and three Office Managers were asked to leave. Much of this tumult occurred during the early 1990s and recently in 2003. The staff turnover was pretty much continuous throughout the 1990s, but has been stable for the most recent four or five years.

During this period, the Boards had many heated debates about complaints by Commodores and Associates concerning the requirements for Commodore and the strongly held perception of elitism. Some Directors resigned as a consequence of these debates. A detailed summary of this issue follows below.

During the past decade or so, the membership numbers have seen ups and downs that reflected random membership campaigns. Memberships, however, never exceeded the peak of 5,700 in 1993, and there was a 14% loss in membership during 2001-03. Reasons for the decline have been attributed to several causes, such as elimination of the insurance discount program (described below); the general decline of travel since 9/11; the economy; and the increasing reliance on electronic communication instead of mail forwarding, leading some members to drop their memberships when cruising.

Sources of Income and Losses

In addition to dues, which have been raised periodically as needed, SSCA's only other sources of income have been from merchandise sales, net proceeds from the annual 3-day Gam in Melbourne, and, lately, the annual Annapolis Gathering. SSCA has mostly operated year to year at a small profit, but there were significantly large losses of \$26,716 in 1991, \$35,427 in 1996, and \$27,592 in 1997. The amount of \$13,712 of the 1991 loss was incurred by a lawsuit by an Editor who had been fired in 1990. In 1997, \$20,000 was spent to settle a threatened lawsuit about an item in the 1996 Equipment Survey. This was ultimately settled by SSCA's insurer under SSCA's liability insurance policy. These losses underscore the prophetic words of the 1996 President, Bill Owra: "Finances will continue to be a foremost concern of SSCA Boards" (Nov 96).

For eleven years, 1991-2002, SSCA received a modest additional income from an insurance discount program. Because offshore insurance was difficult to get for "mom and pop" cruisers, it was initially quite attractive and even helped to gain new members. Mounting complaints about service, non-SSCA losses in Hurricane Andrew, an agent who was difficult to deal with, and excessive time required to manage the program at SSCA, led to its eventual discontinuance.

Rapid Growth of Associates Sparks Debate about Commodore Requirements

The rapid growth of the Associate membership in the 1980s led to a great deal of debate over their role in the Association, beyond being a much-needed source of

income. As early as 1982, President Derrick Griffin asserted that “there are more Associates than Commodores cruising at this time” (May 82).

There have been frequent President’s letters in the Bulletins urging Commodores to seek and sponsor qualified Associates. Almost always the warning to “know them well” has accompanied these requests. There is evidence of short-term responses. However, in the past twenty years the Commodore percentage of the membership has never risen beyond 15% and is about 10% today.

In 1978, 1979, 1983, 1986-93, 1995-2000, and 2003 there was Board debate over the requirements for Commodore status, much of it motivated by a desire to allow more Associates to qualify as Commodores. Ironically, none of the resulting modifications resulted in significant easing of the restrictions for applicants. In fact, over all, the requirements have become more stringent over the years.

Debate about ways to increase the Commodore membership centered around the three chief prerequisites for Commodore applicants: sponsorship, the distance requirement, and the liveaboard requirement. Responding to complaints about the difficulty of finding two sponsors, one Board would relax this requirement, only to have it tightened again by a later Board. This went on for several cycles, and the two-sponsor requirement remains in place today. Attempts to relax the distance requirement (added in 1990, see below) by eliminating the exclusions, principally cruising the Great Lakes, failed. The hottest debates were about the liveaboard requirement. Some Directors felt they should be eliminated altogether and the focus be more upon cruising. There are Bulletin references to this effect as early as 1990.

Each time the subject was reviewed, the opinion prevailed that the title of Commodore must be reserved only for those who epitomized the traditions of the founders, principally those of liveaboard cruising and leaving a clean wake. In the words of the Board in 1990, it was decided to make no changes in the requirements, “to insure that boats flying the red swallowtail are manned by competent sailors who believe in the clean wake philosophy” (Oct 90). “It is not a prestige issue, or a sailing ability issue, or an experience issue, it is a COMMITMENT issue” (Dec 93). Related efforts were undertaken by long-range planning committees in 1984, 1989, 1994-96, 2003, and 2004. There is no record that these committee efforts resulted in anything significant. The issue of Commodore requirements continues to be debated by Boards and within the membership today.

Adding the Distance Requirement in 1990

This, however, was not the whole story in the evolution of Commodore status. After 38 years of existence, the Board, realizing that extended cruising had become a big part of SSCA, decided to add demonstrated skill and experience to the requirements for Commodore (Mar 90). This was in the form of a distance requirement that provided three options: a 1,000-mile nonstop offshore passage; a 1,500-mile offshore passage with not more than one stop; or a 2,000-mile coastal passage with an unlimited number

of stops. Local cruising, such as on lakes, canals, and waterways, were excluded from consideration in meeting these requirements. Although the 1997 Board tried to drop lakes from the exclusions, it was not approved by the voters (Dec 98). These distance requirements remain in their 1990 form today.

Additional Commodore Requirement Changes Since Incorporation

The three-month waiting period for Commodore applicants was extended to four months (Mar 79). Commodores can temporarily move ashore without relinquishing their Commodore status (Jan 83). Ex-Commodores were changed to Rear Commodores, may be one of the two sponsors, and became entitled to vote (Jan 86). The sponsor requirement was relaxed in order to recognize “extreme hardship cases” (Jun 87). A non-Commodore who joins a Commodore must meet the Commodore requirements in his or her own right (Jun 87). The Commodore applicant must have been an Associate for eight months prior to applying, so that the four-month waiting period makes prior membership one year overall (Jun 87). “Temporarily” in the move ashore provision was defined as a maximum of three months (Jul 91). “Remote areas,” defined as outside 30N and 30S Latitude, replaced “extreme hardship cases” where only one sponsor was required (Jul 93).

The right to vote was reinstated to Rear Commodores without boats (Aug 93). The phrase “or has cruised” was dropped from the general requirements (Sep 95). “Remote areas” (outside 30N and 30S Latitude) was dropped in favor of “hardship cases, as determined by the Board” (Aug 96). Two Rear Commodores may sponsor an applicant (Dec 98).

The Bylaws

Since its inception in 1952, SSCA had controlled the structure and organization of the Association with its “Aim of SSCA.” This began as a few paragraphs that were published in the Bulletins to define the purpose and requirements of membership. By the time of incorporation, the Aim of SSCA had grown to occupy the entire front and back inside covers of the Bulletin and was generally accepted as the bible of the organization. In later years, the Aim of SSCA became known as the Outline of SSCA.

Upon incorporation in 1975, the Bylaws joined the Aim of SSCA in defining the Association. The initial Bylaws were relatively general and duplicated portions of the Aim of SSCA. They described an Association whose purpose was for persons having a common interest in living aboard and cruising in seagoing sailing craft to exchange their experiences by publishing a monthly Bulletin. It went on to describe two classes of membership, Commodores with full voting privileges, and Associates. The Association was to be managed by a seven-person Board of Directors with authority to make all decisions relative to the purpose, structure, management, and operation of the Association, subject to ratification by those Commodores attending in person or by proxy an annual membership meeting to be held each December. Nothing, including the requirements for Commodore (as defined in the Aims of SSCA but not in the Bylaws), was beyond the purview of the Board, subject to Commodore ratification.

No record was found that these initial Bylaws were subject to any revision, even minor, prior to 1991. It is not clear whether or not the 1991 revision was ever implemented. There was no mention in the 1991 Bulletins about Bylaw revisions being on the ballot. The archival record is actually a poorly-worded draft by the Bylaw Committee dated 2/5/92. If it was implemented, some of the changes were removed in the well-written 1993 major revision that was indeed implemented.

Bylaw Revision Summary 1993-2002

The 1993 Bylaw revisions are too numerous to detail here, but they include: adding clean wake to the Purpose; separating Secretary/Treasurer into two offices; requiring that the President and Vice President be voting members; detailing the general requirements for Commodore (but no mention of mileage) for the first time in the Bylaws; defining Rear Commodore, Lifetime Commodore, Honorary Commodore, and Junior Commodore; deleting the Executive Committee; and adding the ballot process for Bylaw Amendments.

Minor revisions to the Bylaws were made in the following six years. Although individually small, they add up, and some were interesting year-to-year reversals.

1994: Returned to preferential voting for Directors; added Presidential supervision of the Editor; increased the affirmative vote for Bylaw Amendments from a simple majority to 2/3.

1995: Deleted Presidential supervision of the Editor; changed the affirmative vote for Bylaw Amendments back to a simple majority; added the provision that persons married, living together, or related cannot serve as Directors and Staff at the same time.

1996: Separated Secretary into two offices, Recording Secretary and Correspondence Secretary; added the provision that Associates who complete a full term on the Board be awarded Rear Commodore status.

1997: Increased the term of Director from two to three years; revised the term of an appointed Director from until the next General Membership Meeting to the balance of the term of the Director who vacated the position; established elected Nominating and Auditing Committees; changed the affirmative vote for Bylaw Amendments back to 2/3.

1998: Deleted the requirement that one of the sponsors of a Commodore applicant must be a Commodore; changed the fiscal year from calendar to July 1 to June 30.

1999: Revised the Purpose, Article II, "to promote continued improvements in services provided to cruisers," a phrase that was considered open-ended and contested by many Commodores (this led to the great 1999-2000 controversy between the Board and the group who called themselves "Concerned Commodores"); added the provision that Commodores who move to a powerboat and otherwise continue to meet the requirements of Commodore may retain the title (this was also contested by some).

The primary purpose of the major 2002 Bylaw revision was to enable the Board to delegate much of the general management of SSCA to the Staff. Other objectives included: addressing the controversial 1999 revision that had changed Article II,

Purpose; changing the Nominating and Auditing Committees from elected back to appointed committees (these committees had never been implemented as elected committees); and tightening the Bylaw Amendment process to screen out frivolous motions. Almost every article in the Bylaws was affected. This completed a two-year effort that utilized the SSCA website as a medium to provide drafts for review by the membership. Voting was on an article-by-article basis, with no article receiving less than 91% approval.

The Management of SSCA

Prior to incorporation, the management of SSCA was the responsibility of whoever was the Editor at the time. If a subject of major importance came up, the small membership was easily polled and decisions were made. This worked very well.

Upon incorporation, the Board of Directors was given the responsibility of management, with decisions subject to ratification by those members present at an annual membership meeting each December. In practice, however, Ginny Osterholt, the popular Editor, Treasurer, Secretary, and Board member, remained the major influence in the management of SSCA. Things appeared to run quite smoothly under this arrangement.

When Ginny resigned as Editor in 1989 and from the Board in 1991, the Board took on a more active role in management, replacing Ginny with a two-person staff which was eventually increased to three (Office Manager, Bulletin Editor and Membership Coordinator).

Coincidentally, this was the beginning of the period of tumult and turmoil. Following a decade of struggle, it was eventually acknowledged during the presidency of Gary Powers that SSCA had become too large and too complex for the Board to effectively manage, with Directors remote from the office--some of whom were actively cruising. Thus began the process of transferring management to the Staff. After several ups and downs the process was completed, at least on paper, with a 2002 major revision of the Bylaws. The Board retained responsibility for policy and oversight, and management duties were transferred to the Staff.

The Content of the Bulletins

The introduction contained in the very first Bulletin stated: "Since this Bulletin was originated to enable SSCA members hither and yon to share the news and views of their associates, we hereby present the correspondence of our cruising compatriots." What was true then is also true today, 52 years later. SSCA has reason to be proud that the Bulletin remains its primary attraction.

Prior to incorporation, when the membership was small, there was often a shortage of letters. Indeed, the Aug 57 Bulletin was actually a combined July/Aug issue. A Roster of Commodores appeared periodically in the Bulletins until 1987/88. Then it became a separate publication, available to all members, including Associates. The Dec 90

Bulletin has a note in Home Base Happenings for members to send a self-addressed stamped envelope for the list, encouraging Associates to do so to “discover an old friend who is a Commodore.” For a time, 1994-96, a Commodores’ Roster was published in the Bulletin once a year. It appears that the first Commodores’ Roster in its present form was published in 1994. Today the Roster is only available to Commodores and Rear Commodores, to insure the privacy of mailing addresses.

The Bulletin has remained pretty much in its original format since its beginnings. Chart Exchange first appeared in 1952, was discontinued in 1960, and was reinstated in 1976. Copyright was applied for in 1953. The Recommended Commodores listing in the Bulletin first appeared in 1955. The globe-and-mermaid logo appeared on the cover for the first time in 1967. Equipment Surveys have been conducted every four years since 1988. The first Survey was Steve Van Slyke’s idea, and he compiled and typed it for publication in lieu of one month’s Bulletin. Around and About was introduced in 1989. Second Mate Corner, for children, was also begun in 1989 but has fallen into disuse. Crew Exchange was begun in 1990. Passage Notes was started in 1992 but has also been discontinued. In 1993 the Board decided to devote a page to Issues and Answers, but this has not been carried on.

Reporting the state of the Association has been spotty in the Bulletins. A few percentages demonstrate this. Financial Reports have appeared 35 % of the time. One stretch went from 1959 to 1988 with only one report (1967). Since 1990 the percentage has been 86%. Ballot results have appeared 77% of the time. AGM minutes or summaries have appeared 21% of the time. Since 1990 the percentage has been 15%. Board Meeting minutes or summaries have been included 29% of the time. Since 1990 the percentage has been 53%.

Titles and Awards

The first evidence of titles and awards appeared in 1977 when the title of Lifetime Commodore was approved at the AGM. Five recipients are listed in the Dec 1981 Bulletin. The list has since grown to 26. The title of Honorary Commodore appeared in 1981. This list has increased to four.

In 1986, four awards appeared for the first time: the prestigious Seven Seas Award, the Seven Seas Service Award, the Seven Seas Transocean Award, and the Seven Seas Circumnavigation Award. There have been eleven recipients of the Seven Seas Award and numerous recipients of the others. Introduced about 1991, there has been one recipient of the Distinguished Service Award. The Southbound II Blue Water Sailing Service Award, which was first awarded in 1999, has had two recipients.

Trivia

The first SSCA burgee consisted of a flag kit at a cost of \$1.50 plus \$.10 postage. It contained “two unhemmed silk-screened shields, an unhemmed flag of red bunting, a strip of canvas tabling, and two grommets.” The insignia, “a red, white, and blue shield, 5x5 inches, with seven red and six white stripes (five red and four white optional for less

carving)" was self-made, generally from wood, and mounted on the "prow" of the sailboat.

The initial cost of membership was \$0.25 per year. The initial cost of Bulletin postage was \$0.03 each. With an income of \$46.25, SSCA ran at a loss of \$6.06 the first year. During 1977-80, the cost of membership for Associates was greater than for Commodores.

A popular annual Christmas potluck party, the forerunner of today's annual 3-day Gam, was begun in Dec 68.

The introduction to the letters in the early Bulletins was entitled Letters of Mark. March was the month for the first six Anniversary Bulletins. Both breasts of the mermaid were exposed 1973-92. Blue dots are still placed over her breast on those Bulletins sent to certain countries in the Middle East.

During 1981-85 a white X on the lower left corner of the burgee denoted an Ex-Commodore. It was replaced by a white star in 1986 to denote a Rear Commodore. Cruising Stations were begun in 1985. The ballot voting process was established in 1989. The term of membership was changed from calendar (Jan-Dec) to annual in 1989.

Two Associates have been President of SSCA, in 1990 and 1991. The shortest presidency of record was overnight, 3/23-3/24/91. Per the 1991 Cruising Survey, the item "liveaboard restrictions" was considered the most important issue facing cruisers. Membership cards for all members were approved by the 1991 Board, but only distributed to Commodores. Junior Commodores were full Commodores in their own right until 1991.

The 1992 Board moved the Library out of Home Base. The 1993 Board moved it back. The 1992

Board voted to initiate a VISA/MasterCard program. The August 1992 Board meeting was cut short so Directors could return home to prepare for Hurricane Andrew. The 1993 Board voted to install a VHF radio in Home Base, but it was not implemented. Merchandise sales were \$50,500 in 93, \$37,200 in 94, and \$36,800 in 95--double the \$20,000 budgeted in 2003. The fiscal year was changed from calendar to Jul 1-Jun 30 during 1996.

Ode to Ginny

The history of SSCA would not be complete without reviewing the significant impact of longtime Editor Ginny Osterholt. Ginny became Editor when Home Base moved from California to Florida in 1975. She and her husband, Bill, together with a few other Commodores, took SSCA through the incorporation process. For sixteen years, operating out of her ever-changing homes, Ginny was Editor, Treasurer, Secretary, and

a Director of the Board. Her enthusiastic “warm and fuzzy” editorial style made her very popular with her readership and certainly aided immensely the membership expansion of the late 1970s and the 1980s. A member of SSCA since 1955, Ginny was a champion of the values and traditions from the early days. She kept alive the spirit of the founders of SSCA, primarily through the Bulletin. Her contribution cannot be underestimated: she was the glue that held SSCA together for many years.

Postscript

There is much that SSCA can be proud of during its 52 year history. Its persistent emphasis on character, values, camaraderie, volunteerism, service, and the clean wake policy is to be envied. The publication of its Bulletin every month without fail demonstrates the commitment to the membership by the Home Base staff, the many volunteers, as well as the Boards.

Having said that, some of the events of the last fourteen years are disturbing. The flat membership during the 1990s, declining membership since 2000, frequent turnover of Directors and Staff, conflicts between Board and Staff and between Board and Membership, and Board infighting, are all indications of an organization struggling to find its way in a changing environment. The contentious Commodore/Associate issue remains the subject of ongoing debate among the membership. What course will SSCA chart in the years ahead?

Ted Anderson, MAHALO
7/31/2004

Many thanks to Nancy Zapf, HALEKAI, for her help with editing.

SECTION 2: NOTES FROM THE BULLETINS

Attachment A: AIM OF SSCA

Early Aim and Membership Requirements:

Apr 52. The SSCA is a disorganization of sailboat liver-boardsers amalgamated under the title "Seven Seas Cruising Association". Requirements for entry into this association are the common bond (ownership and residence aboard a sailing vessel in as much as said vessel is home of the owner) and full acceptance by the association. All members automatically become Commodores upon entry with full privileges of the flag*. The SSCA is not a club. It is an association of liver-boardsers with no official clubhouse, roster of officials or bored meetings. The SSCA has no constitution, but it is based on a single idea--that liver-boardsers, both local and abroad enjoy hearing from and about each other and that their experiences and discoveries can benefit all. We expect in time that the SSCA will be a large enough and strong enough association to provide tangible aid and assistance to members cruising in all parts of the world.

* A tongue in cheek gesture toward overdone club officialdom which at times so alters yacht clubs that the yacht is no longer distinguishable and only the club remains.

Mar 53- Quote: That every member make his home aboard is, in effect, a means to keep the association from stagnating with an accumulation of inactive members. But the supposition that every liver-boardser is necessarily good for the association is no more true than the idea that any yachtsman on a six month cruise around the Hawaiian Islands will be to its benefit. Liver-boardsers who aspire to cruise, whether in local waters or internationally, are the kind of folk SSCA takes to.

Nov 53. The Apr 52 Aim of SSCA was expanded to state that even those under the age of 18 are Commodores and to recognize that Commodores do move ashore from time to time and "SSCA would appreciate a word from them if this catastrophe should occur."

Feb 54. Modified to say that "membership is automatically forfeit upon moving ashore."

Mar 54. Aim still for SSCA to expand with more cruise-minded Commodores.

Jun 54. Modified "All new members must be recommended with an introductory letter by a Commodore. It is hoped this will help keep the association to the true liver-boardsers who are interested in cruising."

Aug 54. "By limiting membership strictly to those who live entirely on their boats, it is possible for the SSCA to exist, otherwise it would grow to such proportions that those few who do the work would be unable to continue."

Sep 54. Troubles over the meaning and perception of being characterized as a "disorganization." It appears that the faction wanting "people whose love of cruising and /or whose financial circumstances make cruising possible only if they can live aboard to hold it (SSCA) together instead of rules and club laws and by-laws " won the debate.

The view of the other side is not given. "Therefore, in the accepted sense of the word, the SSCA is unorganized. And what's more, it will always be imminently in peril of breaking up and coming apart at the seams until the day that it is organized. But then it will no longer be the original SSCA. It appears that this disagreement began a policy of limiting the size of SSCA

Nov 54. Began a policy of having each Commodore write the editorial page in the bulletin in order to spread it around and get fresh ideas. There was also the first mention of having to hire help to handle the bulletins if the membership got too large. They talked about limiting the membership to avoid that and lose the personal and informal touch which makes SSCA unique.

Dec 54. Editorial, "We (in the strictly editorial sense) still feel it is a pity that Commodores who, through no fault of their own, perhaps have to live in a house for a while, should be cut off from hearing about their more fortunate friends who are sailing or living on boats in different parts of the world. How would it be if, as an off-shoot of this dis-organization, a branch be formed known as Ex-Commodores. Qualification for membership should be at least one year of full association with the SSCA, that they still own and sail a sea-going vessel and that they pay 5 dollars a year which will pay for the extra copies of the bulletin which will have to be made and mailed. So, all Commodores, write in your views."

Jun 55. Concern as to what becomes of the bulletin if old dependable Outstretched Palms goes cruising. Rejected concept that Outstretched Palms is "SSCA Headquarters." "Each Commodore is as much an essential part of the un-club as the group that, at present, do the printing." Concern about the bulletin growing so large that it may have to be published commercially. Recommendation made to limit SSCA to 100 boats with no more than 75% from any one country. An important issue under discussion for six months was what to do about Ex-Commodores who leave their boat. Majority favor no membership, thus no bulletin, for non liver-boards.

Nov 55. For the first time had to refuse a recommendation. Did not like the idea of a small group at Outstretched Palms making this decision. Responsibility of all Commodores. Made a new requirement that "A Commodore must be a member for 1 year before he is eligible to recommend a new Commodore. Also added requirements that "You should know him well," and "The names will be published in the bulletin for three consecutive months so legitimate comments can be made."

Jan 57. Editorial, "We are fast approaching the 100 boat mark that was suggested as the limit for SSCA. If we grow too big we will have to forfeit our best feature-the disorganization. So lets think twice before we recommend people and be sure they will be an asset to SSCA and spread our good will over the Seven Seas."

Sep 57. Modified to change live-aboard requirement to 6 months and to run names of sponsored Commodores for three months in the bulletin.

Oct 57. Modified to require a letter of introduction from the recommended Commodore for publication in the bulletin.

Apr 64. has a note that Ex-Commodores have been receiving Bulletins upon request. About 10 have been receiving them.

Aug 65. Approved membership to trimaran cruisers.

Feb 66. Reminder that Ex-Commodores can still get the bulletin by paying dues.

Jan 67. Asked for comments on "The framework and limitations of SSCA."

Jan 67. Extended the "privilege" of subscribing to the bulletin to "Anyone interested in our activities." Cost \$5.00 per year.

Jul 67. "Headquarters happily announces that making the bulletin available to non-members has definitely helped the financial situation, improved the quality, and reduced the workload of the editors."

Dec 67. Subscribers working to help the editors. Prepared 67 subject index.

Jan 71. Pretty extensive review of "The Rules" of SSCA. Deliberately deleted comments in the letters to provide more space for cruising information.

Feb 71. Raised live-aboard requirement from 6 months to a year. Raised sponsor requirements from 1 to 2. No reasons given.

Mar 72. Proposed reducing Commodore sponsor to 1 plus a letter from a merchant or banker for non US applicants because Commodores are hard to find. Apparently not approved.

Jan 74. "ELIGIBILITY: A person who is cruising or has cruised in his own seagoing sailboat, and whose only home is his boat." This is the first time I have seen or has cruised.

Feb 74. Bulletin night is at South Corinthian YC.

Nov 74. Editors are not Commodores. Have not seen that before.

Dec 18, 1975. SSCA incorporated in the state of Florida as a 501c(7) Not For Profit Corporation. Initial officers were William P Osterholt President, Manley P Caldwell, Jr Secretary, and Ginny-Lea Osterholt Treasurer. They were also the sole members of an initial three member Board of Directors. There was no evidence in the bulletins to date that this was coming. It was publicly announced in the March 1976 Bulletin.

Post Incorporation Requirements for Commodore:

Jan 76. Informative letter from one of the founders, Rumsey, extolling the "Blackball" He also questioned the need for two sponsors. Pg 8, saying one was enough.

Mar 76. Announcement that SSCA has been formed into a Not for Profit Florida Corporation by "A group of eight (8) devoted, concerned, and interested members with a great deal of offshore and cruising experience. We hope you all will think we did a good job." p 58. The reasoning given was to "provide corporate protection to the SSCA and create a small, devoted (annually circulating) group of people to make the basic decisions on the major changes that are continually taking place in the operation. Heretofore, as most of you know, the burden fell on one person (the editor); and certainly, better representation of thought can be gained from the group vice the editor alone. This does not mean that the Commodores lose their past control, on the contrary, it's set up where there will be as much, if not MORE input."

May 76. Letter from one of the founders, Dee Carstarphen (formerly Dee Slasor), questioning the need for two sponsors. Pg 134.

Jul 76. Board President, Ron King, announced in a bulletin letter (p171) an Annual General Membership Meeting on Dec 4. A Nominating Committee was appointed to receive nominations for the board. Homebase is ready to accept suggestions regarding the qualifications for membership, the bylaws, and any other aspects of the SSCA. They will be on the agenda for the Annual General membership Meeting, Dec 4.

Oct 76. Only four Commodores responded to the proposed bylaws.

Sep 77. Suggestion that 25-year live-aboard be granted title of Honorary Commodore.

Oct 77. A proxy ballot appeared in the bulletin for the first time.

Mar 79. The 3 month waiting period for recommended Commodores extended to 4 months with Welcome Aboard on the 5th.

Jan 83. Approved at the 82 AGM; Commodores may temporarily move ashore for medical, vacation, boat repairs, changing boats, etc without relinquishing their Commodore status. A Commodore who wishes to reinstate need only submit a letter and will automatically appear on the "Welcome Aboard" list. [my note: Prior to this change, he had to go through the 4 month review period.]

Mar 83. Sketch picture of the stern of a boat with the name "Disorganization" (p 73).

Jan 86. Announced that the title of Ex-Commodore was changed to Rear Commodore. RCs will be listed in & receive the Commodore's Roster, may be one of the two sponsors for new Commodores provided they have lived aboard for a year as a Commodore, will be able to vote at the AGM, and a white star will replace the X in their burgee.

Jun 87. Board revised the requirements for Commodore effective Jan 88, p 214. These changes were made because there are now "more that 400 Commodores out in all corners of the globe." No other reasons were given.

- * Two sponsors who have been Commodores for a year are required except in cases where an extreme hardship can be shown.

- * A non Commodore who joins up with a Commodore must meet the requirements for Commodore in their own right.

- * An applicant must be a member of SSCA for 1 year before they can become a Commodore. However, the applicant can apply during the 8th month so that it is a full year when they become a Commodore.

Jan 89. Message from the President: At the 1987 Gen'l Membership Meeting, the Commodores voted to establish distance requirements for becoming a Commodore. After a year of study the requirements were approved at the 1988 GMM. Later in the year ideas will be presented to bring a closer rapport between the general membership and the board. [my note: In the same bulletin there was an announcement that informal workshops were being formed for this purpose.]

Jul 89. Distance Requirements for becoming a Commodore were added. [my note: It did not state that only one of the three is required, but I suspect that was their meaning.]

- * An offshore passage to a point at least 1,000 nautical miles distant with no intermediate stops.

- * An offshore passage to a point at least 1,500 nautical miles distant with one intermediate stop.

- * An offshore passage to at least 2,000 nautical miles distant with unlimited intermediate stops.

Mar 90. Revised the distance requirements for Commodore. Must qualify in at least one of three categories:

- * Completed a 1,000 mile ocean passage, non stop.

- * Completed a 1,500 mile offshore passage with not more than one stop.

- * Completed a 2,000 mile coastal passage with unlimited stops, one of which must be at least 1,000 miles from the starting point (waterways, lakes, and canals not included.).

Jun 90. At the 3/24/90 board meeting, the board voted to no longer exclude canals, lakes, and rivers from the 2,000 mile coastal passage distance requirement, and revise the sponsor requirement downward to one. This was also put on the ballot to the voting membership.

Jun 91. There was a reminder by the editor that removing the exclusion of waterways, lakes, rivers, & canals from the 2,000 mile coastal passage distance requirement failed to pass the 1990 vote of the membership. [my note- I found no reference to any vote on the sponsor requirement.]

Jul 91. Defined 'temporarily' (see Jan 83 above) to mean a maximum of 3 months.

May 92. At their board meeting of 3/21/92, it was decided that any place outside the US and Bahamas be considered 'remote' for Commodore sponsorship.

Jul 93. There was a notice that at a recent board meeting, 3/13/93, a motion was passed to severely limit the 'remote' definition in the Commodore sponsorship requirements to outside the area between 30N and 30S Latitude. Thus 2 sponsors are required within that area. P 261.

Aug 93. Reinstated the voting rights of Rear Commodores without boats at the 3/13/93 board meeting. Also voted to edit Recommended Commodore letters to fit 3 to a page.

Sep 93. Board meeting of 5/16/93: Passed a motion that the 12 month liveboard requirement for Commodoreship must be immediately preceding filing the application for Commodore. Passed a motion that the candidate for Commodoreship must be a current Associate member of at least 1 year's immediately-preceding standing who is cruising or has cruised in his own seagoing sailboat.

1993 Bylaw Revisions: Added provisions that the President and Vice President must be voting members. Detailed the general requirements for Commodore in the bylaws for the first time. Formerly they were a responsibility of the board.

Jul 94. New "Outline of SSCA" giving the requirements for Commodore, p 325.

Sep 95. Thanks were given to Ginny Kienast (formerly Ginny Osterholt) for compiling the "Seven Traditions of SSCA" and Don Goodman for developing the new Commodore Application Form that were part of a bulletin insert that included an Application for Associate member, a merchandise order form, The Requirements to become a Commodore, the Seven Traditions, the SSCA Motto (Clean Wake), and the Application for Commodore. [my note- this insert was developed by the joint effort of the LRPC and the editor to replace the "Outline of SSCA" that appeared periodically in the bulletin for so many years (at least 35). In doing so, the words or has cruised were inadvertently dropped from the old Requirement #1, "A person who is cruising, or has cruised, in his own seagoing sailboat, and one whose only home is his boat." The underline is mine. This is a significant unintended change that no-one noticed.]

Aug 96. At the 4/20/96 board meeting, the reference to "outside 30N & 30S" was removed from the definition of "hardship cases." Cases will be decided by the board on a case by case basis.

Dec 98. In the 1997 ballot a motion to allow all voting members equal status when recommending Commodores was passed.

Dec 99. In the 1998 ballot 3 motions were passed:

* Removed the requirement that voting members must have been voting members for at least one year before recommending other members as Commodores. (See Mar 00 below.)

* Revised Article II of the bylaws to include electronic publishing.

* Amended the bylaws to allow existing Commodores who move from their sailing vessel to their motor vessel and otherwise continue to meet all the qualifications of being a Commodore to retain the title.

Mar 00. Ballot Recount: Thanks to Commodores Michael & Tere Batham, the motion in the 1999 ballot to no longer require Commodores to be Commodores for one year before recommending other members as Commodores did not have the required 2/3 vote and actually failed, not passed as was reported in the Dec 99 bulletin.

Jan 02. Notice that a second draft of the revised bylaws is on the website.

Ballot Results:

Jan 92. 1991 ballot results;

* Junior Commodore by-law revision passed.

* Nominating Committee by-law revision passed.

* Elimination of Associates from the board failed.

* Majority vote to remove a director failed.

* Publication of a summary of board meeting minutes in the bulletin approved.

* Commodore Roster to be published in even years with odd year updates approved.

* Dues increase vote of confidence passed.

Feb 93. 1992 ballot results:

* Marilyn Cheatham, Wally Huebsch, & Gary Runge elected.

* Motion to eliminate executive sessions at board meetings failed.

* Motion to create dual Commodore membership on the same boat failed.

* Bylaw revision passed.

Jan 94. 1993 ballot results:

* 4 new directors, 2 Commodores and 2 Associates (2Cs & 2 As ran) were elected.

* Amendment to allow Commodore spouses to vote failed.

* Amendment to fill board vacancies from the previously unelected candidates failed.

* Amendment to present future bylaw amendments individually passed.

* Amendment to change the schedule for the initial meeting of the newly elected board passed.

* Motion to continue the Hull Insurance program passed.

Jan 95. 1994 ballot results:

* Gary Runge, Bill Owra, & Pete Rimmel (A) were elected.

* Passed a bylaw amendment to allow the board to adjourn to Executive Session to discuss sensitive and confidential business matters.

* Passed a bylaw amendment to change the voting requirement for bylaw amendments from a simple majority to two-thirds.

- * Passed a bylaw amendment for the President to supervise the Office Manager and the Editor.

- * Passed a policy motion to reimburse travel expenses for directors attending meetings.

- * Passed a bylaw amendment to use Preferential Voting for the election of directors.

- * Defeated a bylaw amendment that would eliminate Recommending Commodores (sponsors).

- * Passed a policy motion that the 12 month liveaboard requirement must immediately precede the application for Commodore.

- * Passed a policy motion that a candidate for Commodore must be a current Associate Member for at least one year preceding application for Commodore and is cruising, or has cruised, in their own sea-going sailing vessel.

- * Passed a policy motion that the President notify the sponsors and the Recommended Commodores whose application has been denied.

- * An opinion poll that SSCA explore the purchase of real estate to house Homebase was favored 214 to 83.

Nov 95. The President tried in vain to get Commodores Runge, Service, and Cheatham to withdraw their ballot motions at the 7/15/95 board meeting.

Jan 96. 1995 ballot results:

- * Five new directors elected, Keating, Stevens, Snyder (A), Powers, & Elston.

- * Amendment to create Cruising Associate failed.

- * Amendment to provide voting rights for Cruising Associate failed.

- * Amendment to create an alternate Cruising Associate failed.

- * Amendment to allow a majority vote for bylaw changes passed. [my note- Interesting! It says this on page 8 in the bulletin, but it was just changed to 2/3 last year. See Jan 95 above.]

- * Amendment to amend President subsection passed.

- * Amendment to prohibit related persons from serving on the board, as officers, or as employees passed.

Dec 98. 1997 ballot results:

- * Don Bosley & Jerry Kahn elected.

- * Motion to amend the coastal passage requirement for Commodore to include mileage on the Great Lakes failed.

- * Passed a motion for an Associate who meets the requirement for Commodore to fly a K flag below the Associate burgee.

- * Elected Jeanne Elder to the Audit Committee.

- * Passed a motion to allow all voting members equal status when recommending Commodores.

Dec 99. 1998 ballot results, p 31:

- * Betty Pearce and Sue Watson elected to the board.

- * Passed a motion to remove the requirement that voting members must have been voting members for at least one year before recommending other members as Commodores.

* Passed a motion to revise Article II of the bylaws to include electronic publishing.

* Passed a motion to amend the bylaws to allow existing Commodores who move from their sailing vessel to their motor vessel and otherwise continue to meet all the qualifications of being a Commodore to retain the title of Commodore. This change is retroactive.

Mar 01. 2000 ballot results:

* Elected Chris Wagner, Lois Jacob, & Roy Romine.

* Motion to rescind a 1999 motion that revised Article II of the bylaws, The Purpose of SSCA, failed.

* Motion to rescind a 1999 motion that allowed Commodores to retain their Commodore title when moving to motor vessel failed.

* Motion to revise Article II of the bylaws, The purpose of SSCA, to rectify the inadvertent omission of the words "and cruising" failed.

Dec 02. 2002 ballot results: * Diane Allmayer-Beck & Charlie Pope elected. * Major bylaw revision passed.

Dec 03. 2003 ballot results: The 3 new directors that were elected are Richard Blackford, Charles Hall, & Jim Stewart.

General Troubles

Nov 54. Began a policy of having each Commodore write the editorial page in the bulletin in order to spread it around and get fresh ideas. There was also the first mention of having to hire help to handle the bulletins if the membership got too large. The talked about limiting the membership to avoid that and lose the personal and informal touch which makes SSCA unique.

Jun 55. Concern as to what becomes of the bulletin if old dependable Outstretched Palms goes cruising. Rejected concept that Outstretched Palms is "SSCA Headquarters." " Each Commodore is as much an essential part of the un-club as the group that, at present, do the printing." Concern about the bulletin growing so large that it may have to be published commercially. Recommendation made to limit SSCA to 100 boats with no more than 75% from any one country. An important issue under discussion for six months was what to do about Ex-Commodores who leave their boat. Majority favor no membership, thus no bulletin, for non liver-aboarders.

Apr 57. Editorial, "We have much letters from those aspiring to be Commodores and because we have a lack of material from our active Commodores, we're printing these letters so that you, too, will have some idea of the preliminary letters we receive along this line."

Jun 57. Editorial complaint of lack of letters.

Aug 57. Jul and Aug bulletins combined into one bulletin issued in Aug.

Sep 57. Editorial comment about large quantity of letters.

Oct 57. Complaint about Commodores moving off their boat and not informing any one.

Jan 59. Shortage of letters.

Oct 60. SNAFU. Letters associated with recommended Commodores lost or misplaced. Shortage of letters again.

Sep 61. Notice that July bulletin was "printed late and called August." Letter and manpower shortages were the cause. Thought they might print every other month. Problem was not printing and distributing the bulletin, it was all the other things that go into running a "small business."

Oct 61. Have lots of letters again. Over a fire on the beach, "Many SSCA problems were dragged over the coals."

Nov 61. "Money, money, money-- please send money."

Feb 62. "We need letters."

Mar 62. "We need mail." Research- have 83 Commodores. During past year, no letters from 23, 1/2 page or less letters from 11.

Jul 62. Good editorial describing the work required to be done at "headquarters" for about 90 Commodores. Only have five boats active with the printing.

Feb 63. Concern that there will soon be no more SSCAers in San Diego to publish the bulletin.

Jan 64. Getting dues paid on time continues to be a problem.

May 65. "In June we are losing all out typists to cruising. Help!"

Jul 65. "HELP! Bulletin printing is dying! We need peons for the first Thurs of every month."

Sep 66. Evicted from marina clubhouse unless pay \$25 a month for use.

Oct 66. Moved operation to a park at \$10 a month. Raised dues. More talk of Commodores who move ashore and don't notify the editors.

Aug 68. Shortage of letters.

May 69. Reports of Mexican and US restrictions on boats.

Jun 69. Warning- No letters, No bulletin.

Apr 70. Pretty good description of how liveaboards got squeezed of space in "The Beginnings."

Aug 72. Warning! Severe shortage of slips in Dan Diego. Live-aboards not welcome.

Jan 73. Silver Lake YC providing a room for the monthly bulletin assembly.

Apr 73. Good letter from SV Island Queen, p 75, describing what it takes to keep SSCA going. States that SSCA almost folded 6 years ago in LA.

Jun 73. One of many complaints over the years about bulletins being returned and SSCA charged due to wrong address. Seems to have been an on-going problem.

Jun 74. Need more help on bulletin night.

Oct 76. Bulletins being returned with postage due.

Sep 78. Still seeking new subscribers (Associate Members).

Aug 79. More complaints by the editor of bulletins being returned with postage due.

Oct 79. Hurricane David almost wiped SSCA out. Records lost in Bahamas and Palm Beach.

Sep 80. Pleas by the editor to bring in more new members. Letter from the Pres: Citing the increasing body of regulations continuing to confront pleasure boaters and urging that SSCA "lend our prestige and numbers to the voices trying to be heard."

Feb 81. More "Moans and Groans" about bulletins being returned with postage due (p49). More urging to bring a friend into SSCA membership.

Mar 81. Good write-up about how the cruising world has been changing, not for the better, over the years (p84).

Mar 82. More urging, as there has been in almost every bulletin for several years, for members to get new members, p 67.

May 82. More words about bulletins being returned with postage due.

Feb 83. Another of the many ads to give a friend a gift of a membership in SSCA.

Aug 84. Still pushing new membership and complaining about returned bulletins.

Jan 85. Letter from the Pres: This board will revive the keeping the membership informed. SSCA loses more than 700 Associates annually. Need to replace them and add 500 more for financial stability.

Aug 88. Groans & moans about returned bulletins with address unknown.

Jan 89. Letter from the Pres: Announced that later in the year ideas will be presented to bring a closer rapport between the general membership and the board.

May 89. From board minutes: 120 Commodores are delinquent in renewing their membership.

Oct 90. Letter from past Pres about anchoring restrictions. Letter from the Pres: Former President resigned 9/30/90. Homebase Coordinator resigned 9/30/90. Editor was terminated 10/14/90.

Oct 90. Letter from a Director for the board: Discussed the board's minor change in the requirements for Commodore despite the decline in Recommended Commodores during the past 3 years while the membership was rising significantly, the volume of letters received on the subject, complaints of a lack of Commodores for sponsorship, the fact that more than half of the letters in the Bulletin are from Associates, the meetings where this was a prime topic, the many phone calls on the subject, etc.

Jun 91. From 3/23-24/91 board mtg: Per the Cruising Survey, liveboard restrictions is the most important issue facing cruisers.

Jul 91. From the 5/4/91 board mtg: Will seek legal advice re anti-anchoring situation.

Oct 91. Notice that the terminated Editor, Rob Kohlman, has brought suit against SSCA for breach of contract. Letters from Commodores concerning restrictive anchoring ordinances, p 389.

Jan 92. From 1991 ballot: Amendment to eliminate Associates from the board failed.

Jan 92. Letter from the Pres: Discusses his perception that the future of SSCA is in jeopardy as a result of mismanagement and weak leadership by the board. Also sees a need to reaffirm and strengthen the relationship between Commodores and Associates.

Feb 92. Letter from the Pres: Focused on the financial loss of \$26,716 in 1991 citing that bad management by the 91&92 boards was responsible. propose to 1) Eliminate the commercial chart operations; 2) Move the lending library out; 3) get a smaller office; 4) "Disorganization" is inappropriate to describe the SSCA of 1992; 5) Need volunteers more than ever; 6) Homebase is a business office, not a social gathering spot; 7) Open & straightforward communications is the best way to promote camaraderie between Associates & commodores; 8) Use the Bulletin to keep members informed.

Mar 92. From the 1/18/92 board mtg: SSCA library will cease. Commercial charts on display will cease. More economical office quarters sought.

May 92. Letter from the Pres: Complains about the board's rejection of his effort to get an Associate on the Nominating Committee, not because of his qualifications, because of his status as an Associate.

May 92. Letter from a Commodore: Describes the President as an ex-Navy officer who needs to learn not to just give orders and refers to "a few good board members" inferring there are bad members.

Jun 92. Letter from the Pres: Talked about the politics within SSCA," and the need for straightforward communications between the membership and the leadership.

Oct 92. Letter from the Pres: Announced that the former President had been deposed from his office for making important decisions without consulting the board.

Feb 93. From 8/22/92 board mtg: By a 5-2 vote, the President was removed from office.

Aug 93. From 3/13/93 board mtg: Discussed the Hull Insurance Program which is described as having growing pains aggravated by Hurricane Andrew and losses in the Caribbean.

Sep 93. From the 5/16/93 board mtg: Will ask the voters if they wish to continue the Hull Insurance Program. Approved a motion to devote a page in the Bulletin to "SSCA Issues & Answers."

Dec 93. Letter from the board: Made the comment, "Although the past 5 years have been turbulent, it appears to be over."

Jan 94. From 10/2/93 board mtg: Communications between SSCA, members, and the Insurance Agent is deteriorating.

Jan 94. From the 1993 ballot: Amendment to allow Commodore spouses to vote failed.

Jan 95. From the 9/24/94 board mtg: Decided not to publish negative business information concerning US & Canadian concerns.

Jan 95. Letter from the Pres: Cited the bad attitude of a Commodore at the 94 Gam who came to party, not to fill out an LRPC survey.

Mar 95. Letter from the Pres: Director Gary Runge & Editor Karen Runge resigned for personal reasons. [This is not the whole story.]

Jun 95. Letter from the Pres: letters containing serious accusations of wrongdoing will be handled by; 1) SSCA will contact the involved business or person to get their view. 2) Both parties will be asked for documentation. 3) Both responses will be published at the same time.

Jul 95. From the 3/25/95 board mtg: The events resulting in a new Editor and new Director were discussed, but no info was given in the Bulletin.

Jul 95. Letter from the Pres: Expressing concern that members may unknowingly violate the rules in NOAA Marine Sanctuaries.

Oct 95. Letter from the Pres: Expressed concern about the declining Commodore membership.

Nov 95. From the 7/15/95 board mtg: The President tried in vain to get three Commodores to withdraw their ballot motions so they would not have to be voted on.

Jan 96. From the 1995 ballot: Amendment to create Cruising Associate failed. Amendment to provide voting rights for Cruising Associate failed. Amendment to create an alternate Cruising Associate failed.

Apr 96. Letter from the Pres: Asked members to define camaraderie within SSCA.

May 96. Letter from the Pres: Responded to complaints from a few Commodores the Associates are pressing, "application in hand," for sponsorship as they sailed into an anchorage. Discussed why some letters are not published, namely too many letters

from the same area, letters that need investigation, complaints about subjects, and those expressing a severe negative attitude.

Aug 96. Letter from the Pres: Alerting members that cruising by US citizens in Cuba is severely regulated and Homebase has 6 pages of guidelines by the US Coast Guard.

Jun 97. Letter from the Pres: The Equipment survey was unavailable for a few months because of the threat of legal action. Our attorney says the charges are unfounded and sales have resumed.

Nov 98. Letter from the Pres: Stated that Associates are not second-class members.

Dec 98. From 1997 ballot: Motion to amend coastal passage requirement for Commodore on the Great Lakes failed.

Jan 99. From 11/12/98 board mtg: Voted to publish candidates & ballot motions in the Bulletin, with pros & cons, during July, & publish the results in January. Hope this will encourage Associates to become Commodores. [Never happened.]

Jan 99. From 11/13/98 General Membership mtg: Most of the \$27,592 loss for the 97/98 fiscal year is due to spending \$20,000 defending a suit filed in reference to the 96 equipment Survey. Membership turnover is 20% annually. We need to search for new members.

Dec 99. Letter from the board, p 32: Because of the aggressive opposition of PinOak Digital Corp in virtually every area required to operate a station, SSCA cannot provide HF E-Mail service.

Mar 00. Letter from the Pres: Commented on comments from members who had complaints about not establishing a private HF SSB E-Mail station.

Apr 00. Letter from the Pres: Cited and commented on a letter from a Rear commodore who was leaving SSCA because bluewater experience is no longer a requirement for Commodore.

Mar 01. From the 2000 ballot: Motion to rescind a 1999 motion that revised Article II of the bylaws failed. Motion to rescind a 1999 motion that allowed Commodores to retain their Commodore status when moving to a motor vessel failed. Motion to revise Article II of the bylaws to rectify the inadvertent omission of the words "and cruising" failed. [All three motions were involved in a big battle between the board and a group of "Concerned Commodores."]

Jul 02. Notice from the Editor, Is SSCA Being Bushwacked? Members are copying and distributing the bulletins that are on CD, p 63. Please desist.

Jun 03. Letter from the board: Due to the increased threat of costly litigation, the board decided to no longer publish letters critical of products & services.

Jun 03. Problems with sponsors, p 43. * Sponsor membership has expired. * Sponsor not a Commodore for a year before making the recommendation.

Sep 03. Letter from the Pres discussing the newly implemented high cruising fees in the Bahamas.

Jan 04. From the board: On 12/3/03, the President was removed from office and the board.

Commodore/Associate Issue

Sep 54. Troubles over the meaning and perception of being characterized as a "disorganization." It appears that the faction wanting " people whose love of cruising and /or whose financial circumstances make cruising possible only if they can live aboard to hold it (SSCA) together instead of rules and club laws and by-laws " won the debate. The view of the other side is not given. "Therefore, in the accepted sense of the word, the SSCA is unorganized. And what's more, it will always be imminently in peril of breaking up and coming apart at the seams until the day that it is organized. But then it will no longer be the original SSCA." It appears that this disagreement began a policy of limiting the size of SSCA.

Dec 54. Editorial, "We (in the strictly editorial sense) still feel it is a pity that Commodores who, through no fault of their own , perhaps have to live in a house for a while, should be cut off from hearing about their more fortunate friends who are sailing or living on boats in different parts of the world. How would it be if, as an off-shoot of this dis-organization, a branch be formed known as Ex-Commodores. Qualification for membership should be at least one year of full association with the SSCA, that they still own and sail a sea-going vessel and that they pay 5 dollars a year which will pay for the extra copies of the bulletin which will have to be made and mailed. So, all Commodores, write in your views."

Apr 57. Editorial, "We have much letters from those aspiring to be Commodores and because we have a lack of material from our active Commodores, we're printing these letters so that you, too, will have some idea of the preliminary letters we receive along this line."

Oct 61. Have lots of letters again. Over a fire on the beach, "Many SSCA problems were dragged over the coals."

Jan 67. The Bulletin asked for comments on "The framework and limitations of SSCA." Also announced that the privilege of subscribing to the Bulletin was extended to anyone with an interest.

Jan 71. Bulletin announced that an extensive review of "The Rules of SSCA" was being conducted. Comments in the letters were deleted in order to save space for cruising information.

Feb 71. Raised sponsor requirement to 2.

Mar 72. It was proposed to reduce the sponsor requirement to 1 plus a letter from a merchant or a banker because non-US Commodores are hard to find. [Did not happen.]

Jan 77. Commodores \$ 7.00, Subscribers \$ 8.00 p/y

Oct 77. Decided at Aug board mtg to raise Associate rate to \$10, Commodore still \$7.

Jan 78. At General Membership Mtg of 12/77, ratified Associate rate of \$10.

Jan 78. Commodores \$ 7.00, Subscribers \$10.00 p/y.

Jan 80. Commodores \$10.00, Associates \$12.00 p/y.

May 81. From board mtg of 3/29/81, Commodores \$12, Associates \$15.

May 82. Letter from the Pres: It appears there are more Associates than Commodores cruising at this time.

Mar 83. Letter from the President: An Associate flag has been under discussion for more than 2 years and voted down at the 1980 & 1982 General Membership Meetings. The board plans to continue the study and put it on the agenda of the 1983 General Membership Meeting (p69).

Jan 84. Letter from the President: An Associate flag is a reality. See Jan 88 below.

Jan 88. [my note- A flag for Associates suddenly appeared as a sketch along with the Commodore burgee. I found no mention of this in meeting minutes (none were published in the bulletin 83-89), from the board (there are letters from the Pres in the Jun 87 & Jan 88 bulletins), nor by the editor (Ginny Osterholt at the time). I am told by a member of the board at the time that Pres Bill Cleghorn rammed this through. This needs to be reviewed again. There seems to be a conflict. See Merchandise (Attachment D) for Oct 86 which refers to an Associate flag on T shirts.]

Jun 90. From 3/24/90 board mtg: Prompted by several letters to remove the mileage requirement, and Carl Moesly who advocated removal of the liveaboard requirement, there was a long discussion of the requirements for Commodore. The board wanted to get a better feel for the views of the membership and took no action other than removing the restriction regarding canals, lakes, and rivers. The board also felt one sponsor was enough and decided to put it to the voters.

Oct 90. From 7/28/90 board mtg: A proposal to establish the title of Cruising Associate was made. A proposal for Associates to apply directly to the board for Commodore was made. No action was taken on either proposal.

Oct 90. Long letter, p 382, from director Bill Gregg about the requirements for Commodore, the case for change, and why the board made only minimum change. This discussion was prompted by the decline in Recommended Commodores during the past three years while the membership was rising significantly, the volume of letters received on the subject, complaints of a lack of Commodores for sponsorship, the fact that half or more of the letters in the bulletin are from Associates, the meetings where this was the prime topic, the many phone calls, etc. In addressing this subject, the board focused on three major requirements; 1) Nominations, 2) Live-aboard, and 3) Distance. The board took action to reduce the sponsor requirements from two to one. Basically the reason given for no other action was the need to "insure that boats flying the red swallow tail are manned by competent sailors who believe in the clean wake philosophy." [my note- a must read for LRPC.]

Jul 91. From 5/4/91 board mtg: 139 Commodores & 906 Associates responded to the Cruising Survey. Voted to put the following on the ballot: 1) Remove the liveaboard requirement for Commodore. 2) Change the word liveaboard to cruising in the Bylaws. 3) Modify the associate flag that the crew is seeking sponsors for Commodore.

Jan 92. Message from the President, Tom Service: A goal is to reaffirm & strengthen the relationship between Associates & Commodores. He was favorably impressed when "many of the most ardent supporters of the defeated proposals in the 1991 ballot came forward after the election and indicated a strong & sincere desire to work for a united SSCA."

Jan 92. From the 1991 ballot results: Elimination of Associates from the board failed.

Feb 92. Letter from the Pres: Open and straight forward communications is the best way to promote camaraderie between Associates and Commodores.

May 92. Letter from the Pres: His effort at the March board meeting to include an Associate on the Nominating Committee was rejected, not because of his qualifications, but because of "His status as an Associate."

Aug 93. From 3/13/93 board mtg: Established a Commodore's requirements Committee

Nov 93. Letter from the SSCA Board re Commodore Requirements. The content essentially points out that Associates who qualify for Commodore should, in the best interests of SSCA, seek sponsors to join the voting membership. Commodores, likewise in the best interests of SSCA, should be seeking out qualified new voting members. Thus the only changes being made at this time are those to clear up a couple of gray areas.

Dec 93. From a letter from the board: SSCA is about people who are CRUISING, not vacation or recreational cruising, but cruising as a way of life. SSCA creates about 70 new Commodores each year. It is not easy to become an SSCA Commodore, nor is it meant to be. Our requirements have fairly insured that only sailors who are committed to both living aboard and cruising replace those who leave for other interests. This is not a prestige issue, or a sailing ability issue, or an experience issue. It is a COMMITMENT issue. The privilege of voting is in the hands of those who are committed to cruising as a way of life. That privilege carries responsibilities. SSCA needs as many of those cruisers as possible if it is to maintain its focus into the future.

1993 Bylaw Revisions: Added provisions that the President and Vice President must be voting members. Detailed the general requirements for Commodore in the bylaws for the first time. Formerly they were a responsibility of the board.

May 94. Letter from the Pres: Urges Commodores to fly their burgees and work to obtain "an ever increasing body of Commodores."

Jan 95. From 9/24/94 board mtg: No action on a proposal to publish a full membership roster.

Oct 95. Letter from the Pres Bill Owra expressing concern about the trend of declining Commodore Membership, citing the new Commodore Application Form that was developed by the Long Range Planning Committee (LRPC) to simplify the sponsor process, and urging Commodores to develop a "Big Brother/Sister concept to improve the situation.

Nov 95. From 7/15/95 board mtg: The President tried in vain to get Commodores Runge, Service, & Cheatham to withdraw their ballot motions so they would not have to be voted on.

Jan 96. From 1995 ballot results: * Amendment to create Cruising Associate failed. * Amendment to provide voting rights for Cruising Associate failed. * Amendment to create an alternate Cruising Associate failed.

May 96. Letter from Pres Bill Owra: Responded to complaints from a few Commodores that Associates were pressing, "application in hand," for sponsorship as they sail into an anchorage. Bill reiterated the need for Associates and Commodores to reach out, but all should know that Commodores need to know the people well before making a sponsorship.

Aug 96. From 4/20/96 board mtg: The ballot will contain a motion that an Associate who fulfills a full term on the board will become a Rear Commodore with voting rights.

Sep 96. Letter from Pres Bill Owra who talks about the general membership requirements, the requirements for Commodore, camaraderie, and the need for Recommended Commodores to keep their letters to 150 words or less.

1996 Bylaw Revision: Added the provision to give the title of Rear Commodore, with voting privilege to Associates who complete a full term on the board.

1997 Bylaw Revision: Established an elected Nominating Committee with a voting member majority. [Formerly, Nominating Committees were board appointed with Associates unofficially excluded.]

Feb 98. Letter from Pres Gary Powers establishing 2 goals for 1998. 1) Every member get a new member. 2) Every Commodore get a new Commodore. Also the board approved flying the K flag below the Associate flag to indicate the boat meets the requirements for Commodore and is seeking sponsors.

Nov 98. Letter from the Pres: Associates are not considered second class members.

Dec 98. From 1997 ballot results: * Motion to amend the coastal passage requirement for Commodore to include mileage on the Great Lakes failed. * Passed a motion for an Associate who meets the requirement for Commodore to fly a K flag below the Associate burgee. * Passed a motion to allow all voting members equal status when recommending Commodores.

Jan 99. Summary of the 11/12/98 board meeting. Voted to publish candidates & ballot motions in the bulletin, with pros & cons, during July, and publish the results in January. Hope this will encourage Associates to become Commodores.

Mar 99. Letter from the Pres: many cruisers qualify for Commodore, but do not apply.

Dec 99. From 1998 ballot results, p 31: Passed a motion to remove the requirement that voting members must have been voting members for at least one year before recommending other members as Commodores.

Apr 00. Letter from Pres Gary Powers, p66: He cited a letter from a Rear Commodore who was leaving SSCA because bluewater experience is no longer a requirement for Commodore and went on to discuss, at length, that SSCA did not have a mileage requirement until the early 90s, that it is not easy to become a Commodore, and that it is not a prestige issue nor a sailing ability issue, it is a commitment to a way of life issue.

Oct 03. Letter from Pres Don Brown, p 42, talking about forming a committee to look into the confusing requirements for Commodore.

Mar 04. From 2/7-8/04 board mtg: Changes in the requirements for Commodore were rejected. The issue of Associates cruising in power boats was tabled.

Attachment B: BOARD BUSINESS

Directors:

Jul 76. Letter from Pres. Ron King.

Apr 77. Bulletin Announced Initial Directors were Ron King, Gene Tyler, Jack Hedden, Marian Rumsey, & Jalo Savi.

Jun 77. Made decision to add two more directors to the Board. Approved by the Commodores at the Dec 77 AGM p 143.

Jan 78. Board for 1978; Ron King-Pres, Becky Beckham-VP, Ginny Osterholt-Sec-Treas-Editor, Jalo Savi, David Weiher, John Meeker, & Tom Clapham.

Mar 79. Board for 1979; Herb Mordecai-Pres, Becky Beckham-VP, Ginny Osterholt-Sec-Treas-Editor, Jalo Savi, David Weiher, Jerry Powers, & Harry Tomlinson.

Jan 80. 1980 directors & officers same as 1979.

Jan 81. Board for 1981; Becky Beckham, Ginny Osterholt, David Weiher, Jerry Powers, Harry Tomlinson, & Gene Tyler.

Apr 82. Board for 1982 with pics (p86); Derrick Griffin-Pres, Gene Tyler-VP, Carl Moesly, Ned Schumann, Larry Haupt, David Weiher, & Ginny Osterholt-Secy/Editor.

Jan 83. Board for 1983; Derrick Griffin-Pres, Carl Moesly-VP, Ginny Osterholt-Sec/Treas/Editor, David Weiher, Larry Haupt, Ned Schumann, & Alan Smith.

Jul 83. Announced that Derrick Griffin resigned effective 5/3/83, p 197. David Weiher resigned in a published letter dated 5/16/83.

Jan 84. Board for 1984; Carl Moesly-Pres, Read Branch-VP, Ginny Osterholt-Sec/Treas/Editor, Sy Carkhuff, Charlotte Clementson, Larry Haupt, & George Thompson.

Nov 84. Effective 8/29/84, Carl Moesly resigned.

Jan 85. Board for 1985; Read Branch-Pres, Charlotte Clementson-VP, Ginny Osterholt-Sec/Treas/Editor, Larry Haupt, George Thompson, Herb Mordecai, & Bill Cleghorn.

Jan 86. Board for 1986; Read Branch-Pres, Charlotte Clementson-VP, Ginny Osterholt-Sec/Treas/Editor, Herb Mordecai, Bill Cleghorn, Lloyd Kohlman, & Bob Carter (A).

Jan 87. Board for 1987; Read Branch-Pres, Charlotte Clementson-VP, Ginny Osterholt-Sec/Treas/Editor, Bill Cleghorn, Lloyd Kohlman, Bob Carter, & Chris Vogel.

Jan 88. Board for 1988; Bill Cleghorn-P, Lloyd Kohlman-VP, Ginny Osterholt-Sec/Treas/Editor, Charlotte Clementson, Chris Vogel, Jim Douglass, Shane O'Neill (A).

Dec 88. Listings of the 1988 board, Founders Still Active, Past Presidents, Very Special Commodores, In Memory, & Past board Members.

Jan 89. Board for 1989; Bill Cleghorn-P, Lloyd Kohlman-VP, Ginny Osterholt-Editor, Charlotte Clementson, Jim Douglass, Shane O'Neill (A), & Tom Wetzl. No Sec nor Treas. Lloyd Kohlman to resign 3/1/89 to avoid a conflict of interest.

May 89. Shane O'Neill (Associate) listed as VP. Bill Gregg appointed to replace Kohlman.

Jan 90. Board for 1990; Bill Cleghorn-P, Shane O'Neill (A)-VP, Bill Gregg-Treas, Ginny Osterholt, Charlotte Clementson, Tom Wetzl, & Jean Gendreau.

Oct 90. Bill Cleghorn resigned from the Presidency and the board in a letter dated 9/17/90. VP Shane O'Neill (A) automatically is the new President. Gerry Lee Gregg listed as Secretary.

Jan 91. Board for 1991; Shane O'Neill (A)-P, Jean Gendreau-VP, Bill Gregg-Treas, Ginny Osterholt, Charlotte Clementson, Tom Wetzl & Vacancy. Jerry Lee Gregg-Sec. (not a director).

May 91. Reconstruction of extensive director changes at the 3/23-24/91 board meeting from the May 91 and Jun 91 Bulletins. On 3/23, Bill Gregg was elected President to replace Shane O'Neill, an Associate, in that office. Ginny Osterholt, who had announced her planned resignation after 16 years of service months earlier, Tom Wetzl, who resigned, and the vacancy were filled by Becky Beckham, Jim Johnston. and John Beeson. On 3/24 Bill Gregg announced his resignation from the Presidency and the board for personal reasons. Gerry Lee Gregg, a non director, resigned as Secretary. VP Jean Gendreau became President and the board again had a vacancy.

Jun 91. Don Goodman (A) was appointed to fill the director vacancy and became the Secretary. The new board for 1991 became; Jean Gendreau-P, Becky Beckham-VP, John Beeson-Treas, Don Goodman (A)-Sec, Shane O'Neill (A), Charlotte Clementson, & Jim Johnston, 3/24 bd mtg..

Jul 91. Becky Beckham President. Jean Gendreau director. No explanation. No VP listed. Travel expenses & per diem up to \$500 for directors attending board meetings was approved at the 5/4/91 board meeting.

Nov 91. President Becky Beckham died 11/2/91. Since there was no VP at the time, Secretary Don Goodman, an Associate, became President until the General Membership Meeting. This was not officially announced, but was reconstructed with the aid of one of those there at the time.

Dec 91. Board for 1992; Tom Service-P, Jim Johnston-VP, Don Goodman (A)-Treas, Chuck Kanter-Sec, John Beeson, Allen Nightingale, & Tom Winkler.

Apr 92. At the 3/21/92 board meeting John Beeson resigned. Pat Harris appointed.

Oct 92. Lists Jim Johnston-P, Pat Harris-VP, Tom Service-director. Message from your Pres, Jim Johnston. Discusses why Tom Service was deposed as President for making important decisions without consulting the board.

Dec 92. Board for 1993; Marilyn Cheatham-P, Wally Huebsch-VP, Don Goodman-Treas, Tom Service-Sec, Allan Nightingale, Tom Winkler, & Gary Runge.

Jan 94. Board for 1994; Marilyn Cheatham-P, Wally Huebsch-VP, Bob Jendra (A)-Treas, Jack Lancaster-Sec, Gary Runge, Bill Morgan, & Wally Klarman (A).

Jan 95. Board for 1995; Bill Morgan-P, Bill Owra-VP, Bob Jendra (A)-Treas, Jack Lancaster-Sec, Wally Klarman (A), Pete Rimmel (A), & Gary Runge.

Mar 95. Letter from Pres Bill Morgan that director Gary Runge and editor Karen Runge had resigned for personal reasons and were replaced by Jim Elston and Bonnie Shedd respectively.

May 95. Bill Owra now listed as Pres, Jim Elston VP, & Bill Morgan director. No explanation.

Jul 95. The events that led to a new director and a new editor (see Mar 95 above) were discussed at the 3/25/95 board meeting, but not presented in the bulletin.

Jan 96. Board for 1996; Bill Owra-P, Jim Elston-VP, Jody Snyder (A)-Sec, Howard Stevens-Treas, Marilyn Keating, Gary Powers, & Pete Rimmel (A).

Jan 97. Board for 1997; Jim Elston-P, Gary Powers-VP, Howard Stevens-Treas, Doc Dougherty-Rec Sec, Jody Snyder (A)-Corres Sec, Marilyn Keating, & Bob Austin.

Mar 97. New director, Ben Charon, listed in place of Bob Austin. [my note- No explanation given, but I suspect Auston took a leave from director duties to work on policies & procedures. See Apr 97 letter from Pres. Jim Elston under "Letters from the Board of Directors."]

Dec 97. Board for 1998; Gary Powers-P, Ann Fremont-VP, Howard Stevens-Treas, Bob Austin-Rec Sec, Bill Williamson (A)-Corres Sec, Ben Charon, & Don Amesbury.

Jan 98. Ben Charon no longer listed as a director.

Mar 98. Brad Smith (A) listed as a director in place of Ben Charon.

Dec 98. Board for 1999; Gary Powers-P, Don Amesbury-VP, Don Bosley-Treas, Howard Stevens-Rec Sec, Bill Williamson-Corres Sec, Ann Fremont, & Jerry Kahn.

Dec 99. Board for 2000; Gary Powers-P, Don Amesbury-VP, Don Bosley-Treas, Sue Watson-Rec Sec, Bill Williamson (A)-Corres Sec, Brad Smith (A), & Betty Pearce.

Jan 01. Board for 2001; Betty Pearce-P, Brad Smith-VP, Don Bosley-Treas, Sue Watson-Rec Sec, Chris Wagner-Corres Sec, Lois Jacob, & Roy Romine.

Nov 01. Roger Jones replaces Chris Wagner on the board. No Corres Sec is listed.

Dec 01. Board for 2002; Betty Pearce-P, C.A. Derivas-VP, Roger Jones-Treas, Sue Watson-Rec Sec, Lois Jacob, Roy Romine, & Don Brown.

Nov 02. Ted Anderson (A) replaces Roy Romine. No explanation.

Dec 02. Board for 2003; Don Brown-P, Lois Jacob-VP, Roger Jones-Treas, Ted Anderson-Sec, C A Derivas, Diane Allmayer-Beck, & Charlie Pope.

Apr 03. Ted Anderson gone. Sec position vacant. No explanation.

May 03. Nancy Zapf (A)-Sec, replaces Ted Anderson. No explanation.

Oct 03. Board listing has director Roger Jones as Finance Chair & no Treasurer listed.

Dec 03. Board for 2004; C A Derivas-P, Charlie Pope-VP, Diane Allmayer-Beck, Don Brown, Richard Blackford, Chuck Hall, & Jim Stewart. Non director Roger Jones-Treas, non director Sue Watson-Sec.

Jan 04. Charlie Pope -Acting Pres. "By the Board," p 63, states: Sadly Don Brown has resigned from the board. On 12/10/03 C A Derivas was removed from the board.

Feb 04. Letter from Pres Charlie Pope: Sue Watson and Brad Smith will replace Brown & Derivas on the board. This board will be transparent. The board is made up of SSCA traditionalists.

Mar 04. New board has Charlie Pope-P, Jim Stewart-VP, Brad Smith-Treas, Richard Blackford-Corres Sec, Diane Allmayer-Beck, & Chuck Hall. Non director Sue Watson-Rec Sec.[Sue was still part of the staff until the end of the month.]

Letters from The Board of Directors:

Jul 76. Letter from the President of the Board of Directors, Ron King.

Oct 77. It was decided at the August BoD meeting to raise the Associate rate to \$10.00 while Commodore rate remains at \$7.00.

Feb 79. Letter from new President, Herb Mordecai appealing for all to sign up new Associate members to offset projected financial losses of \$2,000 in 1979 & \$5,000 in 1980.

Jan 80. Letter from Pres Herb Mordecai saying finances are still in a "marginal state" and dues need to be increased immediately.

Sep 80. Letter from Pres citing "the increasing body of regulations continuing to confront pleasure boaters" and urging that SSCA "lend our prestige and numbers to the voices trying to be heard."

May 82. Letter from the President. "It appears that there are more Associates than Commodores actively cruising at this time."

Sep 82. Letter from the President. "Ex-Commodore burgee may be flown on any vessel or shore flagpole of his choice, provided the correct version of the burgee was used."

Mar 83. Letter from the President. Revealed that an Associate flag had been under discussion for more than 2 years and voted down at the 1980 and 1982 AGMs. This board planned to continue the study and put it on the agenda of the 1983 AGM (p 69).

Jan 84. Letter from the President revealed that an Associate flag is a reality and the following committees have been set up. * Long Range Planning. * Awards. * PR in charge of a membership drive. * Worldwide Local Chapters. * Sale of Merchandise. * Bylaw Review. * Financial. See Aim of SSCA (Attachment A) for Jan 84.

Jan 85. Letter from the President entitled "From The Masthead." This board will revive the practice of keeping the membership informed. Membership 231 Commodores, 2000 Associates. SSCA loses more than 700 Associates annually. Above the 700, SSCA needs about 500 additional Associates for financial stability. The membership drive will be continued. A Cruising Station project is in process.

Charts were sold at the 84 party. Prior to this, charts were exchanged only.

Jun 87. Letter from the President entitled "From the Masthead." Board made revisions to the requirements for Commodore effective Jan 88, p 214.

Jan 88. Memo from the President describing the office space & that membership is 3500 plus.

Jan 89. Message from the President. In Jan 76, SSCA had 1450 Commodores & Associate members. Between Jan 76 & Jan 79, there was an average of 11 new members a year. Between Jan 79 & Jan 84, the average was 60. During 85 & 86 the average was 275. During 87 it was 1012. Project about 4100 Jan 89. Office procedures need to be revised. Effective 3/1 the new editor will be Rob Kohlman, a new position of office manager will be Milly Kohlman, & Lloyd Kohlman will resign from the board to avoid any conflict of interest. At the 87 AGM, the Commodores voted to establish distance requirements for becoming a Commodore. After a year of study the requirements were approved at the 88 AGM. Later in the year ideas will be presented to bring a closer rapport between the general membership and the board. [my note: In the same bulletin there was an announcement that informal workshops were being formed for this purpose.]

May 89. Letter from the President had no highlights of interest.

Oct 90. Letter from the President, Shane O'Neill: Bill Cleghorn resigned from the office of President & the board in a letter dated 9/17/90. VP Shane O'Neill is the new President until the 1990 AGM. Cleghorn, who is on the ballot for 91/92, will serve if

elected. Home base Coordinator Milly Kohlman resigned effective 9/30/90. Editor Rob Kohlman was terminated by the board on 10/14/90. The office was moved to Ft Lauderdale. Ginny Osterholt, assisted by Marilyn Young, agreed to operate the office pending replacements.

Oct 90. Long letter, p 382, from director Bill Gregg about the requirements for Commodore, the case for change, and why the board made only minimum change. This discussion was prompted by the decline in Recommended Commodores during the past three years while the membership was rising significantly, the volume of letters received on the subject, complaints of a lack of Commodores for sponsorship, the fact that half or more of the letters in the bulletin are from Associates, the meetings where this was the prime topic, the many phone calls, etc. In addressing this subject, the board focused on three major requirements; 1) Nominations, 2) Live-aboard, and 3) Distance. The board took action to reduce the sponsor requirements from two to one. Basically the reason given for no other action was the need to "insure that boats flying the red swallow tail are manned by competent sailors who believe in the clean wake philosophy." [my note-a must read for LRPC.]

Oct 90. Letter from Past President Bill Cleghorn about anchoring restrictions.

Aug 91. Letter from the President; Included a light discussion of the "catch 22" situation the board can get into when reporting on their discussions of controversial issues, informing of a projected loss for 1991, and citing the need for new members.

Oct 91. Letters from Commodores concerning restrictive anchoring ordinances, p 389.

Jan 92. Message from the President, Tom Service: Introductory letter which cites his personal obligation to SSCA and his perception that "the future of SSCA is in jeopardy as a result of mismanagement and weak leadership by the board." His 1992 goals are:

- 1) Ensure the high quality of the bulletin.
- 2) Conduct the affairs in a professional manner & balance the budget.
- 3) Reaffirm & strengthen the relationship between Associates & Commodores.

He was favorably impressed when "many of the most ardent supporters of the defeated proposals in the 1991 ballot (see Ballot Results, Jan 92, Attachment A) came forward after the election and indicated a strong & sincere desire to work for a united SSCA."

Feb 92. Message from the Pres, Tom Service. Focused on the budget which saw a loss of \$26,716 in 1991, a law suit settlement accounting for a substantial portion. He states that bad management and inattention to duty by the 91&92 boards are responsible for this loss. He proposes to improve the efficiency of homebase operations by; 1) Eliminate the commercial chart operations. 2) Move the lending library out. 3) Get a smaller office. 4) "Disorganization" is inappropriate to describe the SSCA of 1992. 5) Need volunteers more than ever. 6) Homebase is a business office not a social gathering spot. 7) Open and straight forward communications is the best way to promote camaraderie between Associates and Commodores. 8) Use the bulletin to keep members informed.

May 92. Message from the Pres, Tom Service. Update on his 3 goals (see Jan 92 above). Goal 1- After having the operation of the office evaluated by a professional consultant during March, several new policies are being put in place. A major recommendation is to establish separate positions for the editor and the business manager. Goal 2- Additional members and income from the Hull Insurance program are

leading to a balanced 1992 financial year. During March, an Associate member, who is a CPA, conducted an informal audit. The bottom line is the books balance and the money is being managed honestly. Goal 3- His effort at the March board meeting to include an Associate on the Nominating Committee was rejected, not because of his qualifications, but because of "his status as an Associate."

May 92. A positive letter from Rear Commodore Phil Tworoger, who was in Ft Lauderdale for 5 months, describes Tom Service as an ex-Navy Officer who needs to learn not to just give orders, refers to a few good board members, inferring most were bad, and proposed two motions for the ballot; 1) Ft Lauderdale be declared the permanent SSCA headquarters location. 2) SSCA purchase a permanent facility in Ft Lauderdale for homebase. [my note- I was not in Ft Lauderdale at this time, but I know the players quite well, and Tworoger was one of the few who actively sponsored new Commodores.]

Jun 92. Message from your Pres Tom Service. talks about "politics within the SSCA," and the need for straight forward communications between the members and the leadership.

Jul 92. Message from your Pres Tom Service. Urges members to GO NOW. Don't wait for perfect conditions or the perfect boat.

Oct 92. Message from your Pres, Jim Johnston. Discusses why Tom Service was deposed as President for making important decisions without consulting the board.

Nov 92. Message from your Pres Jim Johnston. Responding to inquiries about a Group Health Policy; Because it is far from our basic purpose, and world wide coverage is extremely complex, SSCA does not plan to address it, unless an overwhelming interest is shown by the membership.

Jan 93. Letter from your Pres, Marilyn Cheatham to introduce herself.

Mar 93. Letter from a director why SSCA will not get into the health insurance business.

Apr 93. Letter from your Pres, Marilyn Cheatham: * The new office manager is Diana Fillion. * Operating committees include Transition Team (new editor & office manager), 93 AGM, 94 AGM, Nominating, Commodore Requirements. Considering Long Range Planning.

May 93. Letter from your Pres, Marilyn Cheatham urging all members to fly their burgees.

Oct 93. Letter from your SSCA Pres, Marilyn Cheatham introducing the new Editor, Karen Runge and the new Merchandise Clerk, Cindy Tomasiak.

Nov 93. Letter from the SSCA board re Commodore Requirements. The content essentially points out that Associates who qualify for Commodore should, in the best interests of SSCA, seek sponsors to join the voting membership. Commodores, likewise in the best interests of SSCA, should be seeking out qualified new voting members. Thus the only changes being made at this time are those to clear up a couple of gray areas.

Dec 93. Letter from your SSCA Directors- Excerpts of two subjects:

* State of the Association- SSCA is in a strong stable financial position with a total membership of 5700, including 580 Commodores and Rear commodores [my note- 10%]. Homebase has been reorganized with an entirely new three person staff, Office manager, Editor, and Merchandise Clerk, and new equipment to improve its efficiency.

The bulletin is 8 pages larger without increasing membership dues. VISA and MasterCard are now available. Although the past 5 years have been turbulent, it appears to be over.

* Membership Structure- SSCA is about people who are CRUISING, not vacation or recreational cruising, but cruising as a way of life. SSCA creates about 70 new Commodores each year. It is not easy to become an SSCA Commodore, nor is it meant to be. Our requirements have fairly insured that only sailors who are committed to both living aboard and cruising replace those who leave for other interests. This is not a prestige issue, or a sailing ability issue, or an experience issue. It is a COMMITMENT issue. The privilege of voting is in the hands of those who are committed to cruising as a way of life. That privilege carries responsibilities. SSCA needs as many of those cruisers as possible if it is to maintain its focus into the future.

Feb 94. Letter from Pres Marilyn Cheatham is a pep talk about awards and the upbeat future.

Mar 94. Letter from Pres- Marilyn Cheatham announcing the formation of Nominating, 94 AGM (Gail Amesbury Chair), & Long Range Planning (Wally Huebsch Chair) Committees.

May 94. Letter from Pres-Marilyn Cheatham urging Commodores to fly their burgees and work to obtain "an ever increasing body of Commodores."

Jul 94. Letter from Pres Marilyn Cheatham is folksy and explains that there are 3 opening seats on the board, a little about the annual party, the need for more space at Homebase, the voting membership has "swollen" to 15%, and words about camaraderie.

Sep 94. Letter from Pres Marilyn Cheatham extolling camaraderie and parties, not just the annual party.

Nov 94. Letter from Pres Marilyn Cheatham that SSCA, in cooperation with the US Coast Guard and US Sailing will be sponsoring a Safety at Sea seminar at the annual party. She also stated that much thought is going into the future direction of SSCA. She encourages all voting members to vote on the issues that are being brought before them.

Dec 94. Letter from the Pres Marilyn Cheatham wrapping up of her 2 year Presidency and outlining her future cruising plans.

Jan 95. Letter from Pres Bill Morgan stressing the value of long range planning. He cited the attitude of a Commodore at the 94 Annual Party who came to party, not to fill out an LRP survey, as an attitude not to emulate.

Mar 95. Letter from the Pres Bill Morgan announcing that Director Gary Runge and Editor Karen Runge had resigned for personal reasons [Not the whole story.] They are being replaced by Jim Elston and Bonnie Shedd respectively.

Apr 95. Letter from Pres Bill Morgan celebrating the 43rd year of SSCA. He repeats a letter from former editor, Ginny Kienast (formerly Ginny Osterholt) that appeared in the Apr 91 bulletin that looks back at SSCA's past and a quote from the Apr 52 bulletin that describes the important concepts at the time of the birth of SSCA.

May 95 Letter from new Pres Bill Owra announcing the Presidency change and the Chairmen for 3 committees, Nominating, Insurance, and Long Range Planning made at the 3/25/95 board meeting.

Jun 95. Letter from the Pres Bill Owra. Letters containing serious accusations of wrong doing will be handled by: 1) SSCA will contact the involved business or person to get their view. Both parties will be asked for documentation. Both responses will be published at the same time. 2) Provided guidelines for the content of these letters from members.

Jul 95. Letter from the Pres Bill Owra talks about NOAA Marine Sanctuaries and expressing concern that members may unknowingly violate the rules in these sanctuaries.

Aug 95. Letter from Pres Bill Owra discussing the upcoming annual party.

Oct 95. Letter from the Pres Bill Owra expressing concern about the trend of declining Commodore Membership, citing the new Commodore Application Form that was developed by the Long Range Planning Committee (LRPC) to simplify the sponsor process, and urging Commodores to develop a "Big Brother/Sister concept to improve the situation. He also urged members to complete and send in the LRPC survey.

Nov 95. Letter from the Pres Bill Owra announcing that the LRPC has been working with the city of Ft Lauderdale to provide free transportation and advisory service for arriving cruisers.

Dec 95. Letter from the Pres Bill Owra announcing that SSCA is sponsoring the use of Amerivox Transworld Phonecard. Info is available at homebase. If enough members sign up, we can have our own crossed burgees logo pictured on the card.

Jan 96. Letter from Pres Bill Owra reviewing the past year, p 7. * A new insurance program. * A move to a larger Homebase. * A new line of apparel. * Cook Book in print. * Began the 1996 Equipment survey. * Successful Annual Party. * Booths at boat shows. * A much larger lending library. * Phone calling cards. * LRPC Survey. * Membership growth to 5480.

Feb 96. Letter from Pres Bill Owra urging members to send in the Equipment Survey, urging members to write more letters, and citing the new two column format in the bulletin.

Mar 96. Long letter from Pres Bill Owra describing how and why SSCA got into the insurance business, the legal extent of our involvement, and the effort to move forward. [my note- a must read for LRPC. Also see a long letter under Insurance in Attachment F, same date (Mar 96) for a related long letter from the Insurance Committee Chairman, Tom Service.]

Apr 96. Letter from Pres Bill Owra asking members to define camaraderie within SSCA.

May 96. Letter from Pres Bill Owra. Responded to complaints from a few Commodores that Associates were pressing, "application in hand," for sponsorship as they sail into an anchorage. Bill reiterated the need for Associates and Commodores to reach out, but all should know that Commodores need to know the people well before making a sponsorship. Discussed why some letters are not published, namely too many letters from the same area, accusatory letters that need investigation, complaints about subjects, and those expressing a severe negative attitude. Interim Editor Peg Wright has replaced Bonnie Shedd. No reason was given.

Jun 96. Letter from Pres Bill Owra talking about SSCA merchandise. Sales were \$50,500 in 93, \$37,200 in 94, and \$36,800 in 95. [my note- \$20,000 was the budget in 2004. What happened?]

Jul 96. Letter from Pres Bill Owra: Welcome to the new editor, Lynne Balthazor. Membership is 5034 & growing. The efforts are working. Urging members to bring in new members & Commodores to sponsor new Commodores.

Aug 96. Letter from Pres Bill Owra alerting members that cruising by US citizens in Cuba is severely regulated and Homebase has 6 pages of guidelines from the US Coast Guard.

Sep 96. Letter from Pres Bill Owra who talks about the general membership requirements, the requirements for Commodore, camaraderie, and the need for Recommended Commodores to keep their letters to 150 words or less.

Oct 96. Letter from Pres Bill Owra about the Annual Party and how the costs in Ft Lauderdale have gotten too expensive. SSCA is looking elsewhere, including Brevard County on the Indian River.

Nov 96. Letter from Pres Bill Owra reviewing the past 2 years. * Friendly cooperation was a hallmark of this board. * Meetings were long because a lot of issues were covered. * Guidelines were established so future boards won't have to reinvent the wheel. * A number of computer problems, including a virus & incorporating networking were resolved. * " Finances will continue to be a foremost concern of SSCA boards." * Membership has been growing slowly, 4800 in 95, 4500 in Jan 96, & 5400 now. * The presence of SSCA at boats shows has been established. * "Over 1000 people visit Homebase each year." * "Our Cruising Stations have been an overlooked benefit," They are now updated and organized into a single listing which includes contact information and the services provided. * The 1996 Equipment survey will be available in Nov.

Mar 97. Letter from Pres Jim Elston announcing upcoming Gams, p48.

Apr 97. Letter from Pres Jim Elston that Bob Austin is updating and preparing policies & procedures that will help the staff and future boards conduct the business of SSCA.

Jun 97. Letter from the Pres: The Equipment Survey was unavailable for a few months because of a threat of legal action. Our attorney said the charges were unfounded and sales have been resumed.

Oct 97. Letter from Pres Jim Elston urging all members to attend the AGM at the Annual party.

Nov 97. Letter from Pres Jim Elston urging all members, Commodores & Associates, to volunteer for the board, committees, etc to help make the best SSCA possible.

Dec 97. Letter from Past Pres Jim Elston providing a short reflection on the past year.

Feb 98. Letter from Pres Gary Powers establishing 2 goals for 1998. 1) Every member get a new member. 2) Every Commodore get a new Commodore. Also the board approved flying the K flag below the Associate flag to indicate the boat meets the requirements for Commodore and is seeking sponsors.

Oct 98. Short letter from Pres Gary Powers. Nothing of importance.

Nov 98. Short letter from Pres Gary Powers: Discusses a decision to readdress expanding membership to cruisers in trawlers. He stated that Associates are not considered second-class members.

Jan 99. Short letter from Pres Gary Powers giving thanks for a productive year in 98, p 60.

Feb 99. Letter from Pres Gary Powers urging nominations for director, p 32.

Mar 99. Letter from Pres Gary Powers, p 19; Jerry Kahn resigned from the board for business reasons. SSCA has 5418 skippers & 4280 mates, total of 9698. Need more. Many cruisers qualify for Commodore, but do not apply. Cumulative Index now available on disc for \$5.

Jul 99. Letter from Pres Gary Powers, p 56, that the board approved the concept of instituting a system to enable members to send & receive e/m messages via SSB. Committees are investigating all aspects, legal, financial, & technical.

Dec 99. Letter from the board, p 32. Because of the aggressive opposition of PinOak Digital Corp in virtually every area required to operate a station, SSCA cannot move forward to provide HF E-Mail service. The potential legal costs to resolve these issues are beyond the capacity of SSCA.

Dec 99. Letter from Pres Gary Powers encouraging the cruising lifestyle and leaving a clean wake.

Mar 00. Letter from Pres Gary Powers, p 41. * After comments & complaints from members, elaborated on the decision not to establish a private HF SSB E-Mail station. * Thanked all those who helped at the gam. * Seeking volunteers for the board, committees, gam, etc.

Apr 00. Letter from Pres Gary Powers, p66, outlining what it takes, the partial reimbursement for expenses, & urging members to run for the board. He also cited a letter from a Rear Commodore who was leaving SSCA because bluewater experience is no longer a requirement for Commodore and went on to discuss, at length, that SSCA did not have a mileage requirement until the early 90s, that it is not easy to become a Commodore, and that it is not a prestige issue nor a sailing ability issue, it is a commitment to a way of life issue.

Jun 00. Letter from Pres Gary Powers, p 40, that talks about SSCA's Clean Wake Policy.

Mar 01. Letter from Pres Betty Pearce: Urges members to run for election to the board. Cites the search for a new Office Manager with cruising experience, computer knowledge, and a degree.

Nov 01. Letter from Pres Betty Pearce welcoming Roger Jones to the board and Ruth Richard to the office staff.

May 02. Notice from the board that SSCA will not extend its agreement with Blue Water Insurance Co. beyond its expiration in May 2002, p 34. See Insurance, Attach F, for details.

Apr 03. Letter from Pres Don Brown. The usefulness of the website will be increased by adding the Bulletin, the Cruising Station Listing, and board meeting minutes. The Cruising Station Listing will be an insert in the July bulletin. A Communications Committee, chaired by C A Derivas, has been created. A Gam committee, chaired by Charlie Pope, has been created. A Nominating Committee, chaired by Dick de Grasse, has been appointed.

May 03. Short letter from Pres Don Brown giving more information about the website upgrades and urging members to seek election to the 3 upcoming vacancies on the board.

Jun 03. Letter from Pres Don Brown, p 35, providing more on the website upgrades and introducing directors Diane Allmayer-Beck, Charlie Pope, & C A Derivas.

Jun 03. "By the Board" by Sec Nancy Zapf, p 34; due to the increased threat of costly litigation, the board decided to discontinue publishing letters that are critical of products & services.

Jul 03. Letter from Pres Don Brown, p 41, that introduces directors Lois Jacob, Roger Jones, & Nancy Zapf.

Sep 03. Letter from Pres Don Brown about the August board meeting, discussing the cruising permit fees in the Bahamas, and announcing the creation of a Publicity Committee.

Oct 03. Letter from Pres Don Brown, p 42, talking about SSCA 's awards, forming a committee to look into the confusing requirements for Commodore, the 2003 Annual Party, the ballots are out, and the current working committees, Nominating, Membership, Finance, Long Range Planning, Publications, Publicity, & Communications.

Dec 03. Farewell letter from outgoing Pres Don Brown, p 39, that introduces the new board.

Jan 04. "By the Board" Communications, Long Range Planning, membership, Awards, Homebase Criteria, & Publicity committees established. Sadly Don brown has resigned from the board. On 12/10/03 C A Derivas was removed from the board and the homebase Criteria Committee was dissolved. All members are urged to complete the Equipment Survey questionnaire.

Feb 04. Letter from Pres Charlie Pope. Sue Watson and Brad Smith will replace Brown & Derivas on the board. The membership can expect the board to be transparent. The board is made up of SSCA traditionalists. Sue Watson is the temporary Membership Coordinator.

Meeting Minutes from the Bulletins:

Jan 77. Minutes of Dec 3, 4, & 5. New officers; Ron King- Pres, Gene Tyler-VP, Ginny Osterholt-Sec, Treas, Editor.

Jan 78. Minutes of Dec 9 AGM. [Note that the original bylaws prescribed that all changes, including board motions made during the year, were to be made official by the Commodores attending the AGM. The attorney who reviewed the bylaws, Manny Caldwell advised against this provision, but it was incorporated. His letter is in the office bylaw files.] Passed the following:

- * Quotes by magazines & publishers from the bulletin not allowed.
- * Confirmed the 12/5/76 election of the 1977 officers. [See the note above that the bylaws required the officers who had been in office all year be ratified at the General Membership Mtg.]
- * Pay the editor \$300.00 p/mo.
- * Added two more directors to the board.
- * No commercial material is allowed in the bulletin.
- * Increase subscription rate for Associates to \$10.00.
- * Authorized the title of Lifetime Commodore and a complementary subscription to any Commodore of 25 years membership.
- * Babe Baldwin given the title of Honorary Commodore.

Mar 79. Minutes of AGM and post AGM meeting on 12/10 on p 42. The shield decal that was passed at the April board meeting was ratified.

Jan 80. Minutes of AGM will not be in the bulletin to save space. Available with stamped self addressed envelope.

Jan 81. AGM of Dec 1980 minutes will not be in the bulletin. Available.

May 81. Notes from the board meeting of 3/29/81.

- * New rates for 1982, Commodores \$12, Associates \$15.

- * Ham Call sign and Nets to be in a separate booklet at additional cost.

Jan 83. Notes from 1982 AGM.

- * Commodores may temporarily move ashore for such reasons as medical, vacation, boat repairs, changing boats, etc without relinquishing their Commodore status.

- * A Commodore who wishes to reinstate need only submit a letter and will automatically appear on the "Welcome Aboard" list. [my note: Prior to this change, he had to go through the 4 month review period.]

May 89. Highlights of the Board Meeting Minutes.

- * Bill Greg appointed to replace Kohlman.

- * For the first time in its history, SSCA is supported by dues & needs no other income. [my note: For years SSCA kept afloat through donations and heavy volunteerism.]

- * 120 Commodores are delinquent in renewing their membership.

- * Publishing letters from commercial interests is strictly prohibited.

- * Shane O'Neill appointed VP, Charlotte Clementson appointed Treasurer.

- * The membership term was changed from calendar (Jan-Dec) to annual.

- * Bylaw change: Motions made at the AGM will be sent to each voting member for their vote. [my note: no longer can a relatively few at the AGM solely decide motions.]

- * A long Range Planning Committee has been established.

Jan 90. Board meeting Nov 24, 1989.

- * Treas Report-see Financial Reports below.

- * Bulletins sent out: 90 complementary, 3841 to Associates, 534 to Commodores and Rear Commodores.

- * Health & hull insurance discussed. To be studied.

- * Passed a motion to purchase premise, operation liability, and workmans comp insurance.

- * Seven Seas Award to Carl Moesly.

- * Media Correspondent made a report.

- * LRPC, chaired by Jack Peterson made a report.

- * There was confusion over the new distance requirements for Commodore.

May 90. Minutes of board meetings will no longer be published to save space for letters.

Jun 90. Board meeting Mar 24, 1990.

- * Executive Session to discuss salaries.

- * Membership 3680, 545 C&RC, 3047 A, 88 Comp, 3200 (paid) last year.

- * The board would like to see more recognition for award recipients.

- * Media Consultant given a budget of \$175.

- * Prompted by several letters to remove the mileage requirement, and Carl Mosely, who advocated removal of the liveaboard requirement, there was a long discussion of the requirements for Commodore. The board wanted to get a better feel for the membership views and took no action other than removing the restriction regarding canals, lakes and rivers. The board also felt one sponsor was enough and decided to put it to a vote of the Cs and RCs.

- * \$1,200 was authorized to secure the Gam speaker.

- * A Bylaw Revision Committee was appointed, Derrick Griffin Chairman.

- * Carl Mosely suggested an endowment fund to donate part of an estate.

Oct 90. Board Meeting of 7/28/90.

- * Membership 3815, 347 Cs, 172 RCs, 3296 As.

- * Resolved that the Home Base Coordinator prepare the budget.

- * Authorized \$1,200 to process the survey.

- * 1007 responses to the survey received.

- * A proposal to establish the title of "Cruising Associate" was made. No action.

- * No action on a Proposal for Associates to apply directly to the board for

Commodore.

Jan 91. To save space for letters meeting minutes will no longer be in the bulletin.

Jun 91. Board meeting of 3/23-3/24 1991.

- * Becky Beckham, Jim Johnston, & John Beeson now on the board.

- * Cruising Survey results; 83% are now or have lived aboard, 22% have crossed an ocean, 71% list anchoring & liveaboard restrictions as the most important issue facing cruisers.

- * Members not paying their dues will be dropped after 3 months.

- * Becky Beckham will update the by-laws.

- * Meeting minutes will be published in the bulletin.

- * Financial statements will be published once a year.

- * Marilyn Young is the new Office Manager/Editor.

Jul 91. Board meeting of 5/4/91.

- * 1107, 139 commodores & 906 Associates, responded to the Cruising survey.

- * Don Goodman (A) appointed a director and Secretary.

- * Will seek legal advice re the anti-anchoring situation.

- * Approved travel expenses and per diem, up to \$500, for directors attending board meetings.

- * Defined "temporarily" in the requirements for Commodores who spend time ashore to mean a maximum of three months.

- * Approved membership cards for all members.

- * Voted to put the following on the ballot: 1) Remove the liveaboard requirement to become a Commodore. 2) Change the word "liveaboard" to "cruising" in the by-laws. 3) Add symbols on the flag to denote circumnavigation or trans-ocean passage. 4) Modify the Associate flag that the crew qualifies & seeks sponsors for Commodore.

Mar 92. Board meeting of 1/18/92.

- * Financial loss of \$26, 716 for 1991.

- * 500 members in the Hull Insurance program.

- * SSCA library will cease.

- * Commercial charts on display for members will cease.
- * Consultant hired to prepare an office procedure manual.
- * More economical office quarters sought.
- * New Equipment Survey to be sold for \$10.
- * By-law Committee with Allen Nightingale Chairman appointed.
- * Audit will be conducted.

May 92. Board meeting of 3/21/92.

- * John Beeson resigned. replaced by Pat Harris.
- * Motion that the chair nominate committees subject to approval by the board passed.
- * Motion to "adopt the present by-laws as the operating by-laws" passed. [my note- I suspect this refers to what has been called "Nightingale's Revisions" which are still regarded as controversial.]
- * An informal audit has been done and the budget is looking better.
- * 657 Hull Insurance policies have been written to date.
- * A Nominating Committee of 3 was appointed.
- * Motion that "any area outside the US and the Bahamas be considered 'Remote' for Commodore sponsorship" passed.

Jul 92. Board meeting of 5/16/92 has routine management items not of consequence.

Feb 93. Board meeting of 8/22/92.

- * By a 5-2 vote, Tom Service was removed from the President's chair.
- * Jim Johnston is the new Pres, Pat Harris the new VP.
- * Short meeting so the directors could return home to prepare for Hurricane Andrew.

Mar 93. Board meeting of 11/20/92.

- * Volunteer CPA will do another audit for her travel/motel expense, approx \$250.
- * Passed a motion to institute a VISA/MasterCard program.
- * Pay raise for Merchandise Clerk approved.
- * Membership in Nov 92 is 5352, up 550 since Nov 91.
- * 1250 boats with Hull Insurance. 1 in 5 new members joined solely for the insurance.

Aug 93. Board meeting of 3/13/93.

- * An Office Manager, Diane Fillion has been hired.
- * Voting rights were reinstated to Rear commodores who do not have boats.
- * SSCA Service Awards given to Jim & Tricia Johnston for the Ham call sign book, Chuck Houlihan for the Equipment Survey, & Arnold, a ham controller for weather in the South Pacific.
- * Discussed the Hull Insurance Program which is described as experiencing growing pains that were amplified by Hurricane Andrew and losses in the Caribbean.
- * Authorized the expenditure of \$1,000 for a special ham program at the 93 AGM.
- * Established a Commodore's Requirement Committee, Gary Runge chairman.
- * Passed a motion to edit the letters of Recommended Commodores to fit 3 to a page.
- * Passed a motion to install a VHF radio in Homebase.

- * Passed a motion that the President, Treasurer, Office Manager, & Editor, be SSCA signatories.

- * Passed a motion to rent storage space at a cost of up to \$1,000 p/y.

Sep 93. Board meeting of 5/16/93.

- * About 1567 boats are in the Hull Insurance program.

- * Will ask the voters if they wish to continue the Hull Insurance program.

- * Passed a motion that the 12 month liveaboard requirement for Commodoreship must be immediately preceding filing the application for Commodore.

- * Passed a motion that the candidate for Commodoreship must be a current Associate member of at least 1 year's immediately-preceding standing who is cruising or has cruised in his own seagoing sailboat.

- * Warehouse space rented at a rate of \$82.65 a month.

- * Approved the expenditure of \$5,000 for a new photocopier.

- * Approved a motion to devote a page to SSCA "Issues and Answers."

Nov 93. Board meeting of 7/17/93.

- * By a 5-2 vote, the board voted to endorse the Hull Insurance program.

- * By a 7-0 vote the board will not endorse a motion from the 92 AGM to make Commodore spouses voting members.

- * By a 7-0 vote the board will endorse a motion from the 92 AGM to fill a board vacancy during the year from the next in order at the last election.

- * By a 7-0 vote the board endorsed a motion from the 92 AGM to present future bylaw amendments individually on the ballot.

- * Currently in the final stages of an IRS audit of SSCA's 91-92 tax return: 1) SSCA's tax-exempt status is not at risk. 2) Casual labor should have been part time employees with Social Security, Unemployment, W2 Forms, and Payroll Taxes. The 1991 cost is \$993. The 92 cost will be lower, but not yet known. 3) Income from the Hull Insurance is not a royalty, but unrelated business income and taxable. 4) Booking changes recommended by the IRS are being implemented.

- * Passed a motion that the incoming board must meet following the outgoing board meeting.

- * Passed a motion to increase the size of the bulletin by 8 pages.

- * Karen Runge was selected as the new Editor. Gary Runge's offer to resign from the board was rejected.

- * Tabled any discussion of VHF operation at Homebase until the Oct board meeting.

Jan 94. Board meeting of 10/2/93.

- * Marilyn and Roger Young awarded Honorary Commodore.

- * There are about 1600 boats in the Hull Insurance program. Communications between SSCA, members, and the Insurance Agent is deteriorating.

- * A new computer system capable of supporting 10,000 members was approved for the office.

May 94. Board meeting of 1/29/94.

- * Passed a motion to buy the Office Manager a computer so she no longer needs use her own.

* Passed a motion to change SSCA accounts to a cash basis from a cash & accrual basis.

* Passed a motion to seek a medical plan for the employees.

Jul 94. Board meeting of 3/26/94 contains nothing of importance.

Sep 94. Board meeting of 5/22/94.

* Passed a motion to discontinue the use of an outside bookkeeper.

* Running out of storage space in the warehouse.

* Running out of back bulletins for 88&91. The cost to reproduce is prohibitive.

Decided to no longer provide them when we run out. Raised the cost of back bulletins to \$20 per year.

* Raised the postage rates for other than bulk mailing of the bulletin.

* Formed a committee to look into purchasing a site for Homebase, Gary Runge,

Chair.

Jan 95. Board meeting of 9/24/94.

* Decided to NOT publish negative business information concerning US and Canadian concerns in the future.

* There was no action on a proposal to publish a full membership roster.

Dec 94. Board meeting of 7/16/94 contains nothing of note.

May 95. Board meeting of 11/18/94 passed a motion to raise the dues by \$4 to \$25 p/y.

May 95. Board meeting of 1/21/95 contains no motions.

Jul 95. Board meeting of 3/25/95. The summary says the events resulting in a new editor and a new director were discussed at the meeting, but no info was given in the bulletin.

Nov 95. Board meeting of 5/20/95.

* Decided that 3 board members, the Treasurer, and all the office staff would be authorized to sign checks.

* Decided to pay up to \$400 per meeting for director's travel expenses.

* Decided to put a motion to "change the bylaws from 2/3 to 1/2 vote" on the ballot.

* Decided to put a motion to "change the Office Manager responsibilities to all office staff" on the ballot.

* Looking to put a 25 watt VHF at Homebase.

Nov 95. Board meeting of 7/15/95.

* The President tried in vain to get Commodores Runge, Service, & Cheatham to withdraw their ballot motions so they would not have to be voted upon.

* Established a Promotion Committee.

* Decided to purchase additional computer software.

Aug 96. Summary of the 1/27-28/96 board meeting.

* Ballot will contain a motion to change the fiscal year from calendar to Jul 1 to Jun 30.

* Ballot will contain a motion to divide the office of Secretary into Recording Secretary & Correspondence Secretary.

* Passed policies that volunteers will not be paid & competitive bids will be sought for professional work.

* Passed a policy that those renewing Hull Insurance must maintain their SSCA membership.

* A Finance Committee will be formed.

Aug 96. Summary of the 4/20/96 board meeting.

* Cumulative indexes will be compiled by computer rather than by hand. Bulletin page numbering will be monthly rather than yearly.

* The definition of "hardship areas" in the Commodore Requirements will no longer include "outside 30N & 30S." Hardship cases will be decided by the board on a case by case basis.

* Ballot will contain a motion that an Associate who fulfills a full term on the board will become a Rear Commodore with voting rights.

Nov 96. Summary of the 6/22/96 board meeting. Nothing of interest.

Jan 99. Summary of the 11/12/98 board meeting. Voted to publish candidates & ballot motions in the bulletin, with pros & cons, during July, and publish the results in January. Hope this will encourage Associates to become Commodores.

Jan 99. Summary of the 11/13/98 AGM.

* Most of the \$27,592 loss for the 97/98 fiscal year is due to spending \$20,000 to defend a suit filed in reference to the 96 Equipment Survey.

* Membership turnover is 20% annually. We need to search for new members.

Dec 99. Summary of Aug 98 board meeting, p 32. Not much, but the Southbound II Blue Water Sailing Service Award (see details in the Jan 2000 bulletin) was mentioned.

Mar 00. Very short summary of the 11/11/99 board meeting. Not much.

Mar 00. Very short summary of the 11/13/99 AGM. Plan 4 oversize bulletins in 2000.

Mar 04. Summary of the 2/7,8/04 board meeting.

* Sue Watson (Rec Sec), and Brad Smith (Treas), are appointed directors. Jim Stewart elected VP. Richard Blackford (Corres Sec).

* Added 2 more appointments to the Nominating Committee, chaired by Roy Romine.

* Appointed Roger Jones Finance Committee Chair. Seeking 2 more committee members.

* Initiated a standing Information Technology Committee, chaired by Sue Watson.

* Long Range Planning Committee, chaired by Diane Allmayer-Beck, is charged with developing a mechanism to improve the knowledge of SSCA history & the board process for new directors & improve the continuity of the board process.

* Goals: 1) Complete the negotiation of a lease renewal. 2) Upgrade the membership computer system. 3) Assure the continuation of the financial progress. 4) Assure board process continuity and compliance with the bylaws. 5) Promote & support a strong & independent Nominating Committee.

* The policy of not publishing negative letters was reversed.

* Changes in the requirements for nomination to Commodore were rejected.

* The issue of Associates cruising in power boats was tabled.

* A revised 03/04 budget that projects a profit of \$1,000 was adopted.

* Membership is up 3.4%.

Committees:

Jan 84. Letter from the President revealed that the following committees have been set up; Long Range Planning. * Awards. * PR in charge of a membership drive. * Worldwide Local Chapters. * Sale of Merchandise. * Bylaw Review. * Financial. See Aim of SSCA (Attachment A) for Jan 84.

Jan 89. Nominating Committee appointed.

May 89. Long Range Planning Committee (LRPC) appointed.

Jun 89. Letter from LRPC Chairman Jack Peterson about ideas to consider p 207.

First we must know where we are now, "a membership of 3, 031 with a common interest in cruising sea-going sailboats who publish a monthly report of our experiences. Do we want more information each month? How about our own group hospital plan or health insurance? What about our own brokerage to sell and trade boats? Should we invest out unused assets in our own homebase, a location where we can keep our memorabilia? How about our own high powered all-band Amateur radio station? What about our own mail service, a PAC, or credit cards?"

Jan 90. From the 11/24/90 board mtg: LRPC Chairman Jack Peterson made a report. Media Correspondent made a report.

Jun 90. Bylaw Revision Committee appointed, Derrick Griffin Chairman.

Jul 91. Requirements to be a Board Member information sheet available from the office.

Mar 92. Bylaw Committee appointed, Allan Nightingale Chairman.

May 92. From the 3/21/92 board mtg: A Nominating Committee of 3 was appointed.

May 92. The chair shall appoint committees subject to the approval of the board.

Apr 93. Operating committees are Transition Team (new editor & office manager), 93 AGM, 94 AGM, Nominating, & Commodore Requirements. Considering Long Range Planning.

Mar 94. Pres announced that three committees had been formed, Nominating, 94 AGM (Gail Amesbury-Chair), & Long Range Planning (Wally Huebsch-Chair).

Aug 93. From the 3/13/93 board mtg: Established a Commodore's Requirements Committee, Chaired by Gary Runge.

Aug 94. Note from LRP Committee Chair, Ted Anderson (A) seeking comments & ideas.

Sep 94. From the 5/22/94 board mtg: Formed a committee to look into purchasing a site for Homebase, chaired by Gary Runge.

Oct 94. The members of the Long Range Planning Committee are listed.

Jan 95. Letter from Pres Bill Morgan: Stressed the value of long range planning. Cited the poor attitude of a Commodore at the 94 Annual Party who came to party, not to fill out an LRP survey..

May 95. Letter from new Pres Bill Owra announcing that the Chairmen for 3 committees, Nominating, Insurance, and Long Range Planning that were made at the 3/25/95 board meeting.

Nov 95. A Promotion Committee was appointed at the 7/15/95 board meeting.

Nov 95. Letter from the Pres Bill Owra announcing that the LRPC has been working with the city of Ft Lauderdale to provide free transportation and advisory service for arriving cruisers.

Jan 96. Message from the LRPC that the survey response to date is 6% (300 of 5000), not enough to provide reasonably reliable data. More responses are sought.

1997 Bylaw Revision: Established elected Nominating and Auditing Committees.

2002 Bylaw Revision: Changed the Nominating Committee from elected to board appointed. Changed the Auditing Committee from elected to a board appointed Finance Committee.

Apr 03. Letter from Pres Don Brown: A Communications Committee, chaired by C A Derivas, has been created. A Gam committee, chaired by Charlie Pope, has been created. A Nominating Committee, chaired by Dick de Grasse, has been appointed.

Sep 03. Letter from Pres Don Brown announcing the creation of a Publicity Committee.

Oct 03. Letter from Pres Don Brown, p 42, talking about forming a committee to look into the confusing requirements for Commodore, and the current working committees, Nominating, Membership, Finance, Long Range Planning, Publications, Publicity, & Communications.

Jan 04. "By the Board": Communications, Long Range Planning, membership, Awards, Homebase Criteria, & Publicity committees established and the homebase Criteria Committee was dissolved.

Mar 04. From the 2/7-8/04 board mtg: Added 2 appointments to the Nominating Committee, chaired by Roy Romine. Appointed Roger Jones Chair of the Finance Committee, and are seeking 2 more members. Charged the LRPC, chaired by Diane Allmayer-Beck with developing a mechanism to improve the knowledge of SSCA history & the board process for new directors, & improve the continuity of the board process. This board has a goal to promote and support a strong & independent Nominating Committee.

Board Pictures:

Apr 78. Pictures of the board members appeared in the bulletin.

Apr 79. Pictures of the board members and Lifetime Commodores.

Apr 83. Pictures of the 1983 board, p 102.

Apr 85. Pictures of the 1985 board.

Apr 86. Group picture of the 1985 & 1986 boards.

Apr 88. Pictures of the 1988 board, p 120.

Aug 96. Picture of the board and new editor, p 40.

Sep 96. Pictures of the board & some of the local volunteers on the inside cover.

Jan 98. Pictures & introductions of the new Directors, Amesbury, Fremont, & Williamson.

Jan 99. Pictures & introductions of the new directors, Bosley & Kahn., p 56.

May 01. Picture & introduction of director Don Bosley, p 38.

Oct 01. Picture & introduction of director Brad Smith, p 43.

Nov 01. Picture of President Betty Pearce p 32.

Jul 02. Picture & introduction of director Lois Jacob p 65.

Apr 01. Picture & introduction of director Roy Romine p 39.

Attachment C: FINANCIAL

Financial Reports :

- Feb 53. For YE 52- Income \$ 46.25, Costs \$ 52.31, Net (\$ 6.06).
Mar 54. For YE 53- Income \$187.01, Costs \$181.96, Net \$ 5.05.
Jan 55. For YE 54- Income \$210.95, Costs \$208.02, Net \$ 2.93.
May 57. For YE Income \$284.90, Costs \$232.29, Net \$99.40, Bal Fwd \$151.11.
Dec 58. For YE 58- Income \$342.30, Costs \$398.08, Net (\$55.78), Bal Fwd \$ 24.22.
Jun 67. Bal Fwd + Income \$1140.23, Costs \$528.27, Bal Fwd \$616.96.
Feb 89. Income \$131,371.39, Expenses \$120,471.62, Net \$10,899.77, p 45-46. Budget for 1989 given. [my note: first statement in the bulletin in a loooong time.]
Jan 90. Income \$81,150, Expense \$79,992, cash on Hand \$102,321.
Jun 91. For 1989: Income \$126,573.84, Expense \$123,591.68, Net \$2,982.16.
For 1990: Income \$144,239.27, Expense \$131,613.09, Net \$12, 626.18.
Mar 92. For 1991: Income \$164,317, Expenses \$191,033, Net \$(26,716), a loss.
Feb 93. For 1992: Income \$240,656, Expenses \$199,754, Net \$40,902.
May 94. For 1993: Income \$268,451.11, Expenses \$234,178.27, Net \$34,272.84.
Oct 95. For 1994: Income \$264,565, Expenses \$242,735, Net \$ 21,830.
May 96. For 1995: Income \$220,491, Expenses \$255,918, Net \$(35,427). [my note- it reports a loss of \$28,508, but calculates to a loss of \$35,427.]
Jan 97. For 1996: Income \$253,591, Expenses \$252,382, Net \$1,209, p 47.
Nov 97. Budget for 97/98: Income \$242,130, Expenses \$241,759 p 22.
Jan 99. For 97/98: Income \$252,304, Expenses \$ 179,896, Net \$(27,592), p 66.
Budget for 98/99: Income \$236,800, Expenses \$236,700, Net \$100.
Jan 00. For 99/00: Income \$236,145, Expenses \$219667, Net \$16,478.
Budget for 00/01: Income \$240,000, Expenses \$234,000, Net \$6,000.
Nov 03. For 01/02: Income \$253,700, Expenses \$233,300, Net \$ 20,400.
For 02/03: Income \$243,600, Expenses \$242,200, Net \$ 1,400.
Budget for 03/04: Income \$231,200, expenses \$ 241,300, Net \$(10,100)

Membership Costs:

- Apr 52. \$0.25 per year.
Oct 52. \$0.50 p/y.
Mar 53. \$2.00 p/y.
Jan 55. \$3.00 p/y.
Oct 57. Changed subscription period to Jan 1-Dec 31 effective 1/58.
Dec 58. \$3.50 p/y.
Dec 59. \$3.00 p/y.
Jan 67. \$5.00 p/y.
Jan 71. \$6.00 p/y.
Jan 74. \$7.00 p/y.
Jan 77. Commodores \$ 7.00, Subscribers \$ 8.00 p/y
Oct 77. Decided at Aug board mtg to raise Associate rate to \$10, Commodore still \$7.

Jan 78. At General Membership Mtg of 12/77, ratified Associate rate of \$10.
Jan 78. Commodores \$ 7.00, Subscribers \$10.00 p/y.
Jan 80. Commodores \$10.00, Associates \$12.00 p/y.
May 81. From board mtg of 3/29/81, Commodores \$12, Associates \$15.
Jan 83. Commodores & Associates \$18.00 p/y.
Jan 89. Commodores & Associates \$22.00 p/y.
Oct 91. Commodores & Associates \$25.00 p/y effective 11/1/91.
Jan 95. Commodores & Associates \$29.00 p/y effective 1/1/95.
May 95. From board mtg of 11/18/94: Raised dues \$4 to \$25 per year. [?????]
Jul 01. Commodores & Associates \$33.00 p/y effective 10/01/02.

Notes from the Bulletins

Nov 61. Money, money, money. Please send money.
Jan 64. Getting dues paid on time continues to be a problem.
Sep 66. Evicted from marina clubhouse unless pay \$25/mo.
Oct 66. Moved operation to park at \$10/mo. Raised dues.
Oct 76. Complaint of Bulletins being returned with postage due.
Jan 78. From General membership Mtg of 12/77: Agreed to pay the Editor \$300 a month. Ratified Associate dues of \$10.
Sep 78. Still seeking new subscribers.
Feb 79. Letter from the Pres appealing for all to sign up new Associates to offset projected losses of \$2,000 in 1979 & \$5,000 in 1980.
Aug 79. More complaints of Bulletins being returned with postage due.
Jan 80. Letter from the Pres that finances are still in a "marginal state" & dues need to be raised immediately.
Sep 80. Need more members.
Feb 81. More complaints of Bulletins being returned with postage due. Bring in a friend.
Mar 82. Urging members to bring in new members.
May 82. More complaints of Bulletins being returned with postage due.
Feb 83. Give a friend a membership gift.
Aug 84. More complaints of Bulletins being returned with postage due. Bring in new members.
Jan 85. Letter from the Pres that SSCA loses more than 700 Associates annually. Above the 700, SSCA needs another 500 Associates for financial stability. The membership drive will be continued.
Aug 88. More complaints of Bulletins being returned with postage due.
May 89. From board mtg minutes: "For the first time in its history, SSCA is supported by dues and needs no other income."
Jun 90. From the board mtg of 3/24/90: Executive Session to discuss salaries; Media Consultant given a budget of \$175; \$1,200 authorized for Gam speaker; Carl Mosely suggested an endowment fund to donate part of an estate.
Oct 90. From board mtg of 7/28/90: Resolved that the Homebase Coordinator prepare the budget; Authorized \$1,200 to process the survey.

Jun 91. From board mtg of 3/23-24/91: Financial statements will be published once a year.

Jul 91. From board mtg of 5/4/91: Approved travel expenses & per diem up to \$500 for Directors to attend meetings.

Aug 91. Letter from the Pres citing the need for new members.

Oct 91. Notice of the breach of contract suit by the terminated Editor.

Jan 92. Letter from the Pres citing the need to balance the budget. From the 1991 ballot: A vote of confidence was given to a dues increase.

Feb 92. Letter from the Pres focused on the budget which saw a loss of \$26, 716 in 1991, a law suit settlement accounting for a substantial portion. He states that bad management & inattention to duty by the 91&92 boards were responsible. He proposes to improve the efficiency of Homebase operations: Eliminate the commercial chart operations; Move the lending library out; Get a smaller office; "Disorganization" is inappropriate to describe the SSCA of 1992; Need volunteers more than ever; Homebase is a business office, not a social gathering spot.

Mar 92. From board mtg of 1/18/92: Financial loss of \$26,716 for 1991. A lawsuit settlement and expenses was \$13,712. An audit will be conducted.

May 92. From the board meeting of 3/21/92: An informal audit has been completed, the books balance, and the money is being handled honestly. Letter from the Pres: After having the office operation evaluated by a professional consultant during March, several new policies are being put in place, one of which is to establish separate positions for the Editor and the Business Manager. Additional members and income from the Hull Insurance program are leading to a balanced 1992 financial year. During March, an Associate member, who is a CPA, conducted an informal audit. The bottom line is the books balance and the money is being managed honestly. Letter from a Commodore: Proposes ballot motions that SSCA purchase a permanent facility in Ft Lauderdale for Homebase.

Mar 93. From board mtg of 3/10/92: Volunteer CPA will do another audit for the cost of her travel/motel, about \$250. VISA/MasterCard program approved at the Nov 92 board meeting.

Dec 93. Letter from the Board: SSCA is in a strong stable financial position with a membership of 5,700, 580 of which are Commodores & Rear Commodores.

Aug 93. From board mtg of 3/13/93: Authorized \$1,000 for special HAM program at 93 AGM; Authorized \$1,000 for storage space rental; Pres, Treasurer, Office Mgr, & Editor SSCA signatories.

Sep 93. From board mtg of 5/16/93: warehouse space rented at \$82.50 a month; Approved \$5,000 for a new photocopier.

Nov 93. From board mtg of 7/17/93: In the final stages of an IRS audit of SSCA's 91-92 tax returns.

- * SSCA's tax exempt status is not at risk.

- * casual labor should have been handled as part time employees with Social Security, Unemployment, W2 Forms, & Payroll Taxes taken out.

- * Hull Insurance Program income is not a royalty, but unrelated business income & taxable.

- * IRS recommended book keeping changes are being implemented.

May 94. From board mtg of 1/29/94: Approved the purchase of a computer for the Office Manager so she no longer has to use her own; Changed SSCA accounts from a cash & accrual basis to a cash basis; Decided to seek medical insurance for the employees.

Sep 94. From board mtg of 5/22/94: Decided to discontinue the use of an outside book keeper; Running out of space in the warehouse; Raised postage rates for all other than bulk bulletins. Six month financial report p 406.

Jan 95. From the 1994 ballot: favored an opinion poll that SSCA explore the purchase of real estate to house Homebase 214-83.

May 95. From board mtg of 11/18/94: Raised dues \$4 to \$25 per year.

Nov 95. From board mtg of 5/20/95: 3 board members, Treasurer, and all the office staff authorized to sign checks; Decided to pay up to \$400 per mtg for director travel expenses. From board mtg of 7/15/95: Decided to purchase additional computer software.

Jan 96. 1996 budget balanced at \$ 269,552.

May 96. The financial report states that without the income from the insurance program, \$46,700 in 94 and \$3,300 in 95, SSCA is operating at a sizeable loss and is financially unstable. A Finance Committee has been formed to look into the problems we face.

Jun 96. Letter from the Pres about merchandise sales of \$50,500 in 93, \$37,200 in 94, & \$36,800 in 95. [The budget for 04 was \$20,000. What happened?]

Aug 96. From board mtg of 1/27-28/96: The 1996 ballot will contain a motion to change the fiscal year from calendar to Jul 1-Jun 30; Passed a policy that volunteers will not be paid and competitive bids will be sought for professional work; A Finance Committee will be formed.

Oct 96. Letter from the Pres that costs for the Gam have gotten too expensive in Ft Lauderdale and SSCA is looking elsewhere.

Nov 96. In a letter the Pres, Bill Owra, stated, " Finances will continue to be a foremost concern of SSCA boards."

Feb 98. Letter from the Pres: Every member get a new member.

Dec 98. From 1997 ballot: A member was elected to the Auditing Committee.

Jan 99. The financial report states that most of the loss, \$18,801, was for to a computer adjustment. However, a summary of the board mtg of 11/13/98 reveals that most of the loss was due to spending \$20,000 to defend a suit filed in reference to the 96 Equipment Survey.

Mar 99. Letter from the Pres: SSCA has 5,418 skippers & 4,280 mates. Need more.

Jul 02. Note from the Editor asking members to cease copying and distributing Bulletins on CD.

Dec 03. Treasurer's Report, p 38, states that rather than being in a loss situation for the current fiscal year, SSCA will "come close to breaking even."

Mar 04. Treasurer's Report, p 3, After 6 months into the fiscal year, project a net of \$1,000. From the board mtg of 2/7-8/04: Appointed a Finance Committee chairman. Seeking 2 more members.

Notes from the Bylaws:

11/23/93, Article V: Separated Secretary/Treasurer into 2 offices.

11/15/97, Article VIII: Established an elected Auditing Committee.

11/14/98, Article X: Changed the fiscal year from calendar to Jul 1 - Jun 30.

11/15/02, Article VIII: Changed the elected Auditing Committee to an appointed Finance Committee.

Attachment D: HOMEBASE/BULLETIN

Homebase Staff & Functions:

Nov 76. Ginny Osterholt identified as the editor since Jul 1975.

Jun 77. Decision made at 4/15/77 BoD meeting to pay the editor \$300 p/mo effective Jul 77. Approved by Commodores at Dec 77 AGM p143.

Apr 80. Announcement, p89, of a salary increase for the editor to \$400.00 p/mo.

Oct 88. Ginny Osterholt resigning as editor effective 2/28/89 after almost 14 years.

Jan 89. Rob Kohlman will be the new editor effective 3/1/89. Milly Kohlman will be in a new position, Homebase Coordinator.

Jan 90. Board meeting Nov 24, 1989. Passed a motion to purchase premise, operation liability, and workers comp insurance.

Oct 90. Milly Kohlman resigned 9/30/90. Rob Kohlman terminated 10/14/90. Ginny Osterholt, assisted by Marilyn Young, agreed to operate the office pending replacements.

Nov 90. First bulletin by Ginny Osterholt as the editor in her second term.

May 91. Last bulletin by Ginny Osterholt. Parting words by Ginny p 201.

Jun 91. Marilyn Young-Editor, Ginny Osterholt- HB Coord, Pat Richards-Staff.

Jul 91. Marilyn Young-Office Manager/Editor, Pat Richards-Staff.

Oct 91. Notice that former editor Rob Kohlman has brought suit for breach of contract.

Nov 91. Homebase visiting hours & phone answered 2-5 PM EST.

Apr 92. After 40 years the library was moved to the home of Associate Pete Rimmel.

May 92. Message from the Pres, Tom Service: After having the operation of the office evaluated by a professional consultant during March, several new policies are being put in place. A major recommendation is to establish separate positions for the editor and the business manager.

Feb 93. Editor going cruising. Need for a new editor.

Mar 93. Removed the 2-5PM restriction only on answering the phone at Homebase.

Mar 93. VISA/MasterCard program approved at the Nov 92 board meeting.

Apr 93. New position of Office Manager filled by Diana Fillion.

May 93. Library is back at Homebase.

Aug 93. The new Editor will be Karen Runge & Cindy Tomasiak will replace Pat Richards, who is leaving to teach, as Merchandise Coordinator. SSCA now accepts VISA/MasterCard. At the 3/13/93 board meeting the board voted to install a VHF radio at Homebase. At the same board meeting, the President, Treasurer, Office Manager, & Editor were designated SSCA signatories.

Jan 93. Office Manager Diana Fillion is now Diana Sikora.

Nov 93. Letter from new Editor Karen Runge introducing herself.

Sep 94. From the minutes of the board meeting of 5/22/94:

- * Running out of storage space in the warehouse.
- * Running out of back bulletins for 88& 91 and the cost to reproduce is prohibitive. Will no longer provide them when we run out. Raised the cost of back bulletins from \$10 to \$20 per year.

- * Raised the postage rates for all other than bulk mailing of the bulletin.

* Formed a committee to look into the purchase of a building for Homebase.

Apr 95. New editor is Bonnie Shedd.

Nov 95. In a letter from the President it was announced that at the 3/25/95 board meeting, director Gary Runge and editor Karen Runge resigned and were replaced by Jim Elston and Bonnie Shedd respectively. No explanation was given.

Nov 95. Board meeting of 5/20/95: Decided that 3 board members, the Treasurer, and all the office staff would be authorized to sign checks. Decided to put a motion to "Change the Office Manager responsibilities to all office staff" on the ballot.

Nov 95. At the 7/15/95 board meeting it was decided to purchase new computer software.

May 96. Peg Wright (A) replaced Bonnie Shedd as an interim Editor. No explanation is given.

Jun 96. Lynne Balthazor/ Peg Wright are listed as editors.

Jul 96. The President welcomes and introduces Lynne Balthazor as the editor.

Aug 96. SSCA now has a Website.

Apr 97. Merchandise Coordinator, Cindy Tomasiak, is moving to Antigua and being replaced by Stacy Petito, p 48

Jul 97. Office Manager, Diana Sikora, married member Ken Chmielowiec. Retains Sikora in the bulletin listing.

Sep 97. Merchandise Coordinator, Stacy Petito left and was replaced by Lori Orozco, p 49.

Oct 97. Office Manager, Diana Sikora left and was replaced by Peg Wright (interim).

Dec 97. Merchandise Coordinator, Lori Orozco, left and Interim Office Manager, Peg Wright, were both replaced by Office Coordinator (interim), Sue Watson (A). Short explanation p 45.

Mar 98. Jennifer Tobin is the new Office Coordinator.

May 98. Carey Johnston is the new Membership Coordinator.

Jun 98. New Office Coordinator Lee Ann Kostman replaces Jennifer Tobin.

Jun 98. Picture of Homebase Staff p 45.

Sep 98. No Office Coordinator listed. Kostman left.

Oct 98. Carey Johnston Office Manager, M J MacFarlane Membership Coordinator.

Nov 98. New Membership Coordinator is Susanne Smith.

Dec 98. New Office Manager is Celyne Roy.

Mar 99. New Membership Coordinator is M J MacFarlane.

Apr 99. New Membership Coordinator is Christiane Alex.

Sep 99. New Membership Coordinator is Joyce Stanley.

Feb 00. New Office Manager is Carey Johnston.

Jul 00. New Office Manager is Audrey Parker.

Mar 01. Joyce Stanley now wearing 2 hats, Office Manager & Membership Coordinator.

Jul 01. Office Manager is Joyce Stanley. Membership Coordinator is Ruth Richard.

Jul 01. Introduction & picture of Office Manager Joyce Stanley, p 69.

Aug 01. Introduction and picture of Merchandise Coordinator Ruth Richard, p 45.

Sep 01. Introduction & picture of Editor Lynne Balthazor, p45.

Dec 03. Notice that Ft Lauderdale volunteers are offering rides in town to transient members, p 45.

Jan 04. No Membership Coordinator is listed.

Feb 04. In a letter from the Pres we learn that Sue Watson is the temporary Membership Coordinator.

Addresses:

Apr 52. Outstretched Palms, POB 187, Coronado, Cal.

Jun 56. Upstretched Oilwells, POB 784, Wilmington, Cal.

Dec 59. SSCA, POB 6042, San Diego, Cal.

Apr 64. SSCA, POB 475, Wilmington, Cal.

Dec 66. SSCA, POB 6354, San Diego, Cal. 92106.

Nov 73 Moving to Marina del Rey Jan 1, 74. Learned editors in San Diego were Larry and Babe Baldwin. New editors are Dave and Betty Wittwer. POB 12151, Venice, CA 92901.

Jul 75. POB 14514, N Palm Beach, FL 33408. This was a sudden announcement. Later verified Ginny Osterholt is the editor.

Aug 76. POB 38, Placida, FL 33946.

Sep 77. POB 14396, N Palm Beach, FL 33408.

Jul 78. Autec Andros Ranges, POB 488, W Palm Beach, FL 33402.

Sep 79. POB 14245, N Palm Beach, FL 33408.

Mar 79. POB 38, Placida, FL 33946.

Jul 80. POB 38, Placida, FL 33946.

Jul 82. POB 2190, Covington, LA 70434 beginning in Aug.

May 86. POB 38, Placida, FL 33946.

Jul 87. POB 63-6410, Margate, FL 33063.

Nov 87. POB 1598, Ft Lauderdale, FL 33302. First time in rented office space.

Oct 88. Office address; 500 SE 17 St, Ste 220, Ft Lauderdale, FL 33302.

Feb 89. POB 1256, Stuart, FL 34995 effective 3/1/89.

Oct 90. 521 S Andrews Av Ste 10, Ft Lauderdale, FL 33301.

Mar 95. 1525 S Andrews Av Ste 217, Ft Lauderdale, FL 33316.

Dec 02. 2501 E Commercial Blvd Ste 201, Ft Lauderdale, FL 33308.

Bulletin Contents:

Apr 52. Included Volume 1 # 1 (Feb), # 2 (Mar), & # 3 (Apr) compiled by Evening Star.

Apr 52. Intro to letters section of the bulletin said "Since this bulletin was originated to enable SSCA members hither and yon to share the news and views of their associates, we hereby present the correspondence of our cruising compatriots."

Jan 63. Good editorial describing the preferred content of letters.

Jan 67. Commercial printed bulletin. Duplicating machine worn out

Jan 72. Began numbering pages accumulative for whole year rather than by month.

Mar 81. Editor notes (p 84) that 9716 bulletin pages have been published to date. [my note: Average is 28 pages per bulletin over the years.]

Feb 82. Began computer addressing of the bulletins.

Feb 83. Added 4 pages to make the bulletin 36 pages plus inside the front and back covers. The full membership requirements, which had appeared on the inside covers since *****, now appeared periodically, roughly every other bulletin.

Apr 85. Bulletin enlarged by 2 pages, to 38, by numbering the inside covers.

Jun 85. Editor now has a new IBM PC.

Oct 86. Bulletin enlarged by 4 pages to 42 pages. Noticed that suddenly there are far fewer sketch pictures in the bulletin, a significant change after all these years.

Apr 89. Introduced section "Around and About." in a form summarized by the editor. [my note: saves a lot of space compared to what we do today.]

Jul 89. Introduced two columns of text. Notices are enclosed in a block and the background is shaded. [my note: shaded background makes the notices attention grabbers].

Dec 89. Introduced "Second Mate Corner" for letters from the kids.

Jan 90. Began "Crew Exchange" section.

Jan 91. Back to a single column of text.

Jun 91. Change in Round & About format. [my note-I like it.]

Jan 92. Began a new section, "Passage Notes."

Apr 92. Backlog of letters. Please send short letters.

Jul 93. New section in the bulletin, Issues and Answers, from the board. 3 subjects covered in a concise manner, Commodore Recommendations, Anti-Anchoring, & Health Insurance, p 258.

Jul 93. The editor cites a letter as an example of a good format for bulletin letters, p 265.

Aug 93. Notice that the bulletin size will be increased by 8 pages, p 336. At the 3/13/93 board meeting a motion to edit the size of Recommended Commodore letters to fit 3 to a page was passed.

Jun 94. Began to see many cut down pictures of letter writers along with their letters.

Feb 96. Bulletin format back to two columns.

Aug 96. At the 4/20/96 board meeting it was decided that cumulative Indexes will be compiled by computer rather than by hand.

Mar 00. In a report on the 11/13/99 board meeting, 4 oversized bulletins are planned in 2000.

Dec 00. The 2000 Equipment Survey was published as the December bulletin.

Jun 03. Notice that the bulletin is now available on the website, password protected, p 36.

Cover:

Jan 67. Globe and mermaid appeared for the first time.

Jan 73. First time mermaid exposes both breasts.

Jul 92. Went back to one breast covered on the mermaid.

Anniversary Issue:

March 53, 54, 55, 56, 57, 58, 63,68

April 66, 69, 71, 72 (20th), 73, 76, 77, 78, 79, 80, 81, 82, 83, 84, 85, 86, 87, 88, 89, 90, 91, 92, 93, 94, 95, 96, 97, 98, 99, 00, 01, 02, 03,
None 59,60,61,64,65,67,70

Jul 60. Celebrated 100th issue. The six originators wrote articles that provide a great description of how it all began.

Apr 62. Anniversary Issue belated.

Mar 63. States that SSCA was founded in March 1952.

Apr 70. No anniversary issue, but pretty good description of " The Beginnings" citing how people got squeezed out of liveaboard space.

Apr 77. Good article p 88.

Apr 80. Good write-up p 111.

Apr 81. Editor referred to bulletin #37, April 1955, "Just a Thought" as reflective of how many view SSCA and its qualities that makes us one big family.

Apr 82. Good write-up about the early days, p 98.

Apr 87. Write-up of SSCA nostalgia of 35 years p 167.

Dec 87. Great letter re the birth of SSCA p 494-496.

Apr 91. Nostalgia Notes p 147 & 159.

Commodore of the Month:

May 76. Began feature, Commodore of the Month.

Advertising:

Jun 77. Decision at 4/15/77 that there will be no commercial items except the chart exchange in the Bulletin. Approved at Dec 77 AGM meeting p 143.

Copyright:

Dec 53. Applied for copyright.

Other Publications:

May 84. Introduced Area Cruising Bulletins, the first being "Welcome to the Mediterranean," 64 pages, written by a volunteer. Cost \$8.95.

Jul 84. Reports coming in indicate the Med Guide is fantastic.

Dec77. A Commodore and Associate Ham Call Sign Roster appeared in the bulletin for the first time. Total number was 45.

Dec 78. Ham Roster total 91, 13 with no boat listing. A Ham Net listing was also given.

Mar 80. Ham Roster total 147 on 123 boats. Plus 55 with no boat listed.

May 81. Ham Roster & Net listing will be in a separate booklet at additional cost.

Jan 82. Ham Roster and net listing booklet available. Cost \$5.

Sep 84. Many sailing magazines are requesting the purchase of the Med Guide for review.

Sep 86. New updated roster and net listing booklet available.

Dec 86. "Red Sea Guide," 8 pgs, \$4.00.

Mar 88. World Wide Mail drop listing available, p 86, \$3.

May 88. HAM Radio Installation Guide available.

May 90. Available publications listed:

- * Call Sign/MM Net Book.
- * HAM Installation Guide.
- * Med Cruising Guide (1984).
- * Equipment Survey.

Nov 90. New publication, "The Mediterranean," (Med Guide-II), cost \$12.

Feb 97. Ham Call Sign Book will be reprinted in 97, p 3.

Jul 99. The bulletin had a long list of 119 letters from members that were too long to publish, contain valuable information, and are available at Homebase.

Merchandise:

Oct 86. First ad for merchandise in the bulletin. Shirts have SSCA logo and Commodore or Associate flag printed on the shirt. Cost \$25 w/o pockets, \$26 with pockets.

Jan 87. Now have T shirts for \$10.

May 90. Merchandise listed with prices.

Jun 96. Merchandise sales were \$50,500 in 93, \$37,200 in 94, and \$36,800 in 95. [my note- we budgeted \$20,000 in 2004. What happened?]

Ginny Osterholt:

Dec 55. Osterholt proposed for Commodore, SV Bojac.

Sep 62. Osterholts back in New Orleans from Galapagos. Ginny takes on the task of tracking Ex-Commodores while Bill goes to school.

Jan 64. Osterholts restored to Commodore, SV Rainbow.

Sep 65. Osterholts on SV Windsong.

Oct 66. Letter from Kittiwake, 25-foot sloop.

Jul 69. Osterholts not in commodores' roster.

Aug 72. Osterholts reinstated to membership, SV Windsong.

Sep 75. Osterholts now in N Palm Bh Fl. Actually arrived prior to Jul 75.

Feb 76. Osterholts sold Windsong, resigned as members.

May 79. Osterholts moving to Andros Is, Bahamas in Jul.

Dec 81. Osterholts have a new Bristol. Expect to sail in 82.

Oct 88. Ginny has her Swan 36, Dove.

Attachment E: MEMBERSHIP

Commodore Rosters: First Commodores:

* Walter & Katie Maertin	Evening Star	45 ft ketch
* Leo & Pat Minor	Tropic Bird	40 ft ketch
* Jack & Ruth Carstarphen	Shellback	38 ft ketch
* John & Betty Nissen	Norwind	46 ft ketch
* Jack & Dee Slasor	Stardust	34 ft ketch
* Bill & Marion Rumsey	Black Dolphin	40 ft ketch
John & Mary Caldwell	Tropic Seas	36 ft ketch
Edison & Jean Kennell	Gracie S	97 ft schooner
Rolly & Lou Kalajian	White Wings	40 ft ketch
Larry & Babe Baldwin	Faith	37 ft ketch

* Generally considered the six originators. Actually Evening Star and Black Dolphin were out cruising and were surprised upon receiving the first bulletin with their letters.

Rosters in Bulletins:

- Apr 52. 6 Commodores. Commodore roster included in every bulletin.
- Oct 52. 44 Commodores.
- Dec 52. 31 Commodores.
- Mar 54. 51 Commodores.
- Feb 56. 69 Commodores.
- Apr 56. 126 Members?????
- Dec 59. 72 Commodores, 33 of which are cruising.
- Mar 62. 83 Commodores.
- Jan 67. Roster printed once a year to reduce the cost of postage. Added Subscribers.
- Aug 68. Roster of 132 Commodores in bulletin. Not enough letters.
- Jul 69. Roster of 152 Commodores in bulletin.
- Aug 70. Roster of 155 Commodores in bulletin.
- Jul 71. Roster of 144 Commodores in bulletin. Added mail addresses.
- Jun 73. Roster of 108 Commodores in bulletin, 18 non US, mostly Canada.
- Jul 74. Roster of 102 Commodores.
- Sep 75. Roster of 111 Commodores. No addresses except city & state.
- Oct 76. 120 Commodores in roster in Bulletin. Full addresses not given.
- Nov 77. 134 Commodores, 64 cruising, 32 non US. Full address not given.
- Oct 78. 137 Commodores, 77 cruising, 32 non US.
- Nov 79. 138 Commodores, 113 cruising, 35 non US.
- Nov 80. 152 Commodores, 106 cruising, 35 non US.
- Dec 81. 169 Commodores, 122 cruising, 45 non US.
- Dec 82. 192 Commodores, 139 cruising, 54 non US.
- Dec 83. 208 Commodores. 150 cruising, 61 non US.
- Dec 84. 231 Commodores, 168 cruising, 69 non US.

Dec 85. 280 Commodores, 207 cruising, 84 non US.

Dec 86. 319 Commodores, 260 cruising, 54 RCs, 91 non US.

Dec 87 Dec 88. 399 Commodores, 339 cruising, 156 RCs, 110 non US.

Dec 90. A note in "Homebase Happenings," p 501, stated to send a self-addressed envelope to Homebase for a list of Commodores. The note encouraged Associates to get it and discover an old friend who is a Commodore.

Apr 94. Rosters of new, reinstated Commodores, and new Rear Commodores in 93.

Feb 95. Rosters of new, reinstated Commodores, and new Rear Commodores in 94.

Mar 96. Rosters of new, reinstated Commodores, and new Rear commodores in 95.

Jan 97. Commodores' Roster will be reprinted in June, p 43.

Lifetime Commodores:

Dec 81. From Commodores Roster, p 317-320. New title authorized at AGM Dec 77.

* Larry & Babe Baldwin, SV Faith, awarded Dec 77?.

* Bill, Marian, & Tom Rumsey, SV Flyaway, awarded Dec 77?.

* Eric & Susan Hiscock, SV Wanderer V, awarded Dec 77?. Pic Jul 81, p 168.

* Ray Quint, SV Moana II, awarded Dec 77?.

* Terence & Anne Carr, SV Havfruen IV, awarded Dec 81. Pic Dec 81 p 308.

Dec 82. * Esther & Paul Mc Laughlin, SV Tahiti, awarded ??

Jan 89. * Dee Carstarphen, SV Pelican, (SV Dabbler ?? in Apr 97), awarded ??.

Jan 89. * Jack Slasor, SV Triton, awarded ??.

Feb 91. * John & Arliss Newcomb, SV Canvasback, awarded ??.

Mar 91. * John & Mary Lavery, SV Sitis III, awarded ??.

Apr 91. * Howard Whitney, SV Heart's Desire, awarded??.

May 91. * Herta Braun, SV Herta. awarded ??.

Apr 92. * Warren (Red) & Nira Brown, SV Peking Duck, awarded ??.

Apr 93. * Margaret & Hal Roth, SV Whisper, awarded ??.

Apr 93. * Bill & Jo Reilly, SV Adastra, awarded ??.

Apr 93. * Jim & Ann Griffin, SV Prairie Star, awarded ??.

Apr 93. * Jane & Michel De Ridder, SV Magic Dragon, awarded ??.

Dec 94. * Ruth Carstarphen, SV ???, awarded 9/92.

Apr 95. * Rudi & Olga Krause, SV Alcheringa II, awarded ??

Apr 95. * Lon & Susie Woodrum, SV Hooligan, awarded ??

Apr 96. * George & Nancy Cristy, SV Visitor, awarded ??

Apr 98. * Peter & Sandy Oehman, SV Raireva, awarded ??

Apr 00. * John Bridges, SV Aeolus, awarded ??

Apr 00. * Jacquie Grimes Eaton, SV Seafree, awarded ??

Apr 01. * Rudolf & Irmgard Halbrichter, SV Zugvogel, awarded ??

Apr 01. * Mike & Jeanne Kuich, SV Stargazer, awarded ??

Notes:

Apr 83. "Our Special Commodores" were listed with no change from that above.

Apr 84. "Our Very Special Commodores" were listed with no change from that above.

Sep 84. Picture of Babe Baldwin, p265. Picture of Wanderer V (Hiscock), p 294.

Apr 85. "SSCA's Very Special Commodores" still the same.

Apr 86. Same as above but add Larry Baldwin and Paul McLaughlin in memorial.

Nov 86. Picture of the Hiscocks p 378. Real good memorial to Eric written by Carl Moesly.

Apr 86. Special Commodores, Lifetime Commodores in memory, still active founders, and board listed in the bulletin.

Dec 87. Lifetime Commodores & Founders listed p 493.

Aug 88. Picture of Babe Baldwin who moved ashore after 40 years living aboard, p245.

Apr 91. List of SSCA's Very Special Commodores p 123.

Apr 93. Very Special Commodores, Founders Still Active, In Memory, listings p 133.

Apr 95. Complete listing of Lifetime Commodores (Ruth Carstarphen still missing), Honorary Commodores, Founders Still Active, In Memory, Seven Seas Awards, Distinguished Service Awards, Seven Seas Service Awards for 94, Circumnavigation Awards for 94, & Transocean Awards for 94.

Apr 96. Listing of Lifetime Commodores, Founders Still active, Honorary Commodores, In Memory, Seven Seas Awards, Distinguished Service Awards, Seven Seas Service Awards for 95, Circumnavigation Awards for 95, & Transocean Awards for 95.

Apr 97. Listing of Special Commodores & Award recipients as in Apr 96 except Distinguished Service Award not there.

Apr 98. Listing of Special Commodores & Award recipients as in Apr 97 above.

Nov 98. Pictures of 9 old-timers taken in 1983, p 31.

Apr 99. Listing of Special Commodores & Award recipients as in Apr 97 above.

Apr 00. Listing of Special Commodores & Award recipients as in Apr 97 above.

Apr 01. Listing of Special Commodores & Award recipients as in Apr 97 above.

Apr 02. Listing of Special Commodores & Award recipients as in Apr 97 above.

Honorary Commodores:

Dec 81. * Babe Baldwin, SV Faith Awarded Dec 77?

Feb 94. * Ginny Kienast (formerly Osterholt), SV Dove, at 93 AGM, pic p 56.

Feb 94. * Roger & Marilyn Young, SV Ballerina, at 93 AGM, pic p 56.

Awards:

Oct 86. Announced four awards. Details described on p 335.

* Seven Seas Award.

* Seven Seas Service Award.

* Seven Seas Transocean award.

* Seven Seas Circumnavigation Award.

Seven Seas Award Recipients

Sep 87. * Irving & Electa Johnson, SV Yankee, awarded 1983.

Sep 87. * Eric & Susan Hiscock, SV Wanderer V, awarded 1986.

Jan 88. * Deborah Shapiro & Rolf Bjelke, SV Northern Light, awarded 1987. Pic p 39.

Nov 88. * Miles Smeeton, SV Tzu Hang, awarded 1988.

- Jan 90. * Carl & Jeanne Moesly, SV Rigadoon, awarded 1989.
Dec 90. * Al & Beth Liggett, SV Sunflower, awarded 1990.
Jan 92. * Karin & Jurgen Schultze-Rohl, SV Krios, awarded 1991.
Feb 93. * Tim & Pauline Carr, SV Curlew, awarded 1992, pics p 60.
Feb 94. * Roger Swanson (Associate), SV Cloud Nine, awarded 1993, pic p 51.
Apr 96. * Bill Butler, SV new Chance, awarded 1995.
Apr 97. * Hal & Margaret Roth, SV Whisper, awarded 1996.

Distinguished Service Award Recipients

* Ginny Kienast (formerly Ginny Osterholt), SV Dove for 16 years service to SSCA as Director, Editor, Treasurer, and Secretary awarded 1991 ??

Southbound II Blue Water Sailing Service Award Recipients

- * 1999 Herb Hilgenberg, Canada.
 * 2000 Des Renner, New Zealand.

Seven Seas Service Award Recipients

- Apr 92. * Terry Johnson for Cruising Survey work.
May 92. * George & Dorothy Bateman (NZ) p 183.
Aug 93. * Jim & Tricia Johnston for the Ham Callsign book.
Aug 93. * Chuck Houlihan for the Equipment survey.
Aug 93. * Arnold Gibbons, a Ham Net controller in the South Pacific.
Apr 95. * Shiela Nelson for help to yachties in Turkey.
Apr 95. * Barbara Depree for help to cruisers in Samana, DR.
Apr 96. * Gail Amesbury for volunteer work at Homebase.
Apr 96. * Ted Anderson for volunteer work at Homebase.
Apr 96. * Arthur Farmer for Ham radio broadcasts to cruisers from Barbados.
Apr 96. * Bob Jendra for the 94 safety at Sea seminar.
Apr 96. * Mike & Sandy Minns for help to cruisers in Georgetown, Bahamas.
Apr 97. * Commodore David Jones, Commodores James Harris & Joy Strong, Commodores Steve Salmon & Tina Olton.
Apr 98. * Don & Rhoda Bosley, Tony & Daphne Britchford, Kilifi, Kenya, Solveiga Krumins, Peg Wright.
Apr 99. * Bob Austin, Don & Rhoda Bosley, F. Bradford Smith.
Apr 00. * Steve Waterman, Victor Poor, Rick Muething, Ann Fremont, Howard Stevens.
Apr 01. * Don Amesbury, Gary Powers, Bill Willianson,
Apr 02. * Brad Smith for his service on the board, 1998-2001.
Apr 02. * Don Bosley for his service on the board 1997-2001.
Apr 02. * Richard & Kathy De Grasse for promoting camaraderie among sailors.
Apr 02. * Alex & Diane Allmayer-Beck for promoting camaraderie among sailors.
Apr 02. * Carolyn (C6AGG) Wardle for her communication and camaraderie efforts on behalf of the Bahamian sailing community.
Apr 03. * Nigel Calder for his efforts in educating the cruising community.
Apr 03. * Betty Pearce for her service on the board of directors 1999-2002.

Apr 03. * John & Melodye Pompa for their efforts in alerting the cruising community on safety matters in the Caribbean.

Apr 03. * Roy Romine for his service on the board of directors 2000-2002.

Apr 03. * Don Stollmeyer for his efforts on behalf of the visiting Trinidad sailing community.

Apr 03. * Sue Watson for her service on the board of directors 1999-2002.

Notes About Awards:

Sep 87. SSCA awards described on p 335. Seven Seas Award recipients to date:

Sep 88. The 4 SSCA awards were described and Seven Seas award recipients listed.

Jul 90. The four SSCA awards were described on p 291.

Apr 91. Seven Seas Award recipients listed p 123.

Apr 93. Seven Seas Awards, Seven Seas Service Award recipients listed p 133.

Apr 94. Complete listing of: * SSCA's Very Special Commodores. * SSCA's Founders Still Active. * In Memory. * Seven Seas Award recipients. * Seven Seas Distinguished Service Award recipient. * Seven Seas Service Awards given in 1993. * Seven Seas Circumnavigation Awards given in 1993. * Seven Seas Transocean Awards given in 1993.

Apr 95. Complete listing of the above (Apr 94).

Apr 96. Complete listing of the above (Apr 94).

Apr 97. Complete listing of the above (Apr 94), except Distinguished Service Award missing.

Dec 99. A new award, Southbound II Blue Water Sailing Service Award, was mentioned in a summary of the August 99 board meeting, p 32. See Jan 00 below.

Jan 00. The Southbound II Blue Water Sailing Service Award was described in a report on the 1999 Annual Party, p 59. The first recipient was Herb Hilgenberg.

Apr 01. A description of the SSCA awards was given by director Roy Romine, p 39. It included a new award, Seven Seas Humanitarian Award.

Jun 01. The presentation, with picture, of the Southbound II Blue Water Sailing Service Award to Des Renner is on the inside cover.

Apr 02. Three new awards were given at the 2001 Annual Party (p 4): Seven Seas Camaraderie Award for 2001 to 7 individuals. Seven Seas Believe It or Not award for 2001 to 1 individual. Seven Seas Cruising Association Award for 2001 to a couple for multiple circumnavigations.

Aug 03. The following SSCA awards were described, p 43: Circumnavigation award, Transocean Award, Seven Seas Service Award, Seven Seas Award, Southbound II Blue Water Sailing Service Award, & Humanitarian award.

The SSCA Flags:

Jan 53- Considered sewing nationality in small white block letters across the bottom of the flag. Decided SSCA is International and there is no such thing as a foreign member.

Apr 62. Flag kits available; Two unhemmed silk-screened shields, an unhemmed flag of red bunting, a strip of canvas tabling, and two grommets. Sold at cost \$1.50 plus postage (\$.10).

Jan 81. Flag for Ex-Commodores. White X on the lower left corner of the Commodores' burgee.

Sep 82. Letter from the President: Ex-Commodore burgee may be flown on any vessel or shore flagpole of his choice, provided the correct version of the burgee was used.

Mar 83. Letter from the President: An Associate flag has been under discussion for more than 2 years and voted down at the 1980 & 1982 General Membership Meetings. The board plans to continue the study and put it on the agenda of the 1983 General Membership Meeting (p69).

Jan 84. Letter from the President: An Associate flag is a reality. See Jan 88 below.

Jan 86. With the Ex-Commodore change to Rear Commodore, the X in the Commodore's burgee will be replaced with a white star.

Jan 88. [my note- A flag for Associates suddenly appeared as a sketch along with the Commodore burgee. I found no mention of this in meeting minutes (none were published in the bulletin 83-89), from the board (there are letters from the Pres in the Jun 87 & Jan 88 bulletins), nor by the editor (Ginny Osterholt at the time). I am told by a member of the board at the time that Pres Bill Cleghorn rammed this through. This needs to be reviewed again. There seems to be a conflict. See Merchandise (Attachment D) for Oct 86 which refers to an Associate flag on T shirts.]

Jun 88. At the 87 AGM, endorsed a Books Aboard burgee available by a donation of \$15 to the Broward Public Library.

Jul 91. From the 5/4/91 board mtg: Voted to submit a ballot motion to add symbols on the flag to denote a circumnavigation or trans-ocean passage. Voted to submit a ballot motion to modify the Associate flag of those who qualify and are seeking sponsors for Commodore.

May 93. Letter from your Pres, Marilyn Cheatham urging all members to fly their burgees.

The SSCA Insignia:

Apr 52. A red, white, and blue shield to be mounted on the boat, preferably on the bow.

Mar 58. Mentioned wooden shield, not compulsory but nice, 5 inches by 5 inches, 7 red & 6 white stripes (some 5 and 4 for less carving), another way to identify SSCA boats.

Apr 78. At their meeting of 3/5/78, the board voted to make a decal with a shield and the words Associate Member on the bottom. Commodores can cut off the words.

Mar 79. From the minutes of the 12/10/78 Gen'l Membership Mtg: The shield decal that was passed at the April board meeting was ratified.

Sep 79. Shield decals are a great success.

Apr 82. Sketch picture of a shield that depicts the birth of SSCA at the Coronado Boathouse in Coronado, CA on March 1952, p85. [my note-impressive.]

Apr 86. Another sketch of the shield depicting the birth of SSCA.

Apr 88. Full page sketch of the shield depicting the birth of SSCA.

Mar 88. Shield mentioned on p 106.

Nov 90. Shield tradition described on p 459.

Membership Cards:

- Jun 61. Membership cards have been issued annually. Apologized for late distribution.
- Mar 62. Membership cards to be issued for indefinite period.
- Aug 77. Membership cards still in use. Sketch picture of the card on p 198.
- Jul 78. Membership cards still in use. Sketch picture of the card on p 166.
- Jan 82. Commodore Membership Cards mentioned with sketch p 24.
- Apr 83. Commodore membership card mentioned with sketch picture.
- Jul 91. Approved membership cards for all members at the board meeting of 5/4/91.

Annual Party:

- Dec 68. XMass party for all members and subscribers at Silver Lake Yacht Club.
- Dec 69. XMass party for all members and subscribers at Silver Lake Yacht Club.
- Dec 70. XMass party not at yacht club, but within walking distance.
- Nov 71. Fourth Annual Party for members and subscribers (pot luck).
- Nov 72. Fifth Annual party for members and subscribers (pot luck).
- Nov 73. Sixth Annual Party for members and subscribers (potluck).
- Dec 74. XMass party for Commodores and Subscribers. (potluck).
- Dec 75. SSCA party (potluck) on Dec 19.
- Aug 76. Annual Party for Commodores and Subscribers on Dec 4, after the Annual General Meeting (AGM). 12/4/76, 12/3/77, 12/9/78, 12/8/79, 12/6/80, 12/5/81, 12/4/82, 12/2-4/83 (Fri nite potluck, Sat events, Sun bkfst), 12/7-9/84, 11/29-12/1/85, 11/28-30/86, 11/27-29/87, 11/25-27/88, 11/24-26/89, 11/30-12/2/90, 11/22-24/91, 11/20-22/92, 11/19-21/93, 11/18-20/94, 11/17-19/95, 11/15-17/96, 11/14-16/97, 11/13-15/98, 11/12-14/99, 11/10-12/00, 11/09-11/01, 11/15-17/02, 11/14-16/03,
- Jan 99. Report on the 1998 Annual Party with comments by attendees, p 58.
- Jan 00. Report on the 1999 Annual party p 59.
- Jan 01. Report on the 2000 Annual party p 52.
- Jan 02. Report on the 2001 Annual Party p 62.
- Jan 03. Report on the 2002 annual party, p 64.
- Jan 04. Report on the 2003 Annual Party, inside cover.

Attachment F: OTHER

Cruising Stations:

- Jan 85. President's letter spoke of a Cruising Station project.
- Feb 85. SSCA now has 18 Cruising Stations.
- Jun 87. 25 Cruising Stations were listed in Index-8 (an insert) w/o contact info.
- Mar 88. List of 52 Cruising Stations. No contact information.
- Feb 89. List of 50 Cruising Stations. No contact info.
- May 90. List of 45 Cruising Stations. No contact info.
- Dec 90. List of 50 Cruising Stations. No contact info.
- Feb 91. List of 44 Cruising stations. No contact info.
- Mar 91. List of 49 cruising Stations. No contact info.
- May 91. List of 50 Cruising stations. No contact info.
- Oct 93. Cruising Stations 64 US, 38 non US, p 430. Cost \$.50 for info on each.
- Jan 94. Featured SSCA Cruising Station- Guam p 586.
- Feb 94. Featured SSCA Cruising Station- Nassau, Bahamas, p 99.
- Mar 94. Featured SSCA Cruising Station- Umzumbe, So Africa.
- May 94. List of Cruising Stations, 63 US, 45 non US.
- Aug 94. Featured 3 SSCA Cruising Stations, Bermuda, Nassau, & Samana, DR p 399.
- Jan 95. Featured Cruising Station- Guam.
- Mar 96. Featured Cruising Station- Ft Lauderdale.
- May 96. Featured Cruising Station- Ft Lauderdale corrections. Also listed 2 new stations and 1 loss.
- Nov 96. From a letter by the Pres Bill Owra, "Our Cruising Stations have been an overlooked benefit."
- Dec 96. Bulletin has a sample of the new Cruising Station Listing, which provides contact & service information, now available at a cost of \$2 for shipping & handling.
- Jan 97. Cruising Station of the month- Nassau, Bahamas.
- Feb 97. Cruising Station of the month- St Augustine, FL.
- Mar 97. Cruising Station of the month- Beaufort, SC.
- Nov 97. Ten new Cruising Stations were announced.
- May 98. Fourteen new Cruising Stations p 38.
- Jun 98. One new Cruising Station, p 44.
- Apr 03. Letter from the Pres: The Cruising Station Listing will be an insert in the July Bulletin.
- Jul 03. Bulletin insert of the complete Cruising Station Listing.

Surveys:

- Jan 72. Published a cruising survey. Ave length of membership 5 yrs.
- Jan 79. Survey of the Commodore fleet, 136 boats, size & rigging, etc. insert.
- Oct 87. Equipment Survey going out in the bulletin.
- Jul 88. Equipment Survey issued in lieu of a bulletin, 76 pgs. \$10 for extra copies.

Apr 90. Notice of a Cruising Survey in the bulletin (it was not there) to draw a profile of SSCA members, seeking information for insurance purposes, and seeking member's input on where SSCA ought to be headed.

Aug 90. Comments received in the Cruising Survey (p 293):

- * How do we reach the vast audience that does not know of SSCA?
- * Edit articles for conciseness & clarity. Issue a writer's guide of what, where, why, & how. Publish areas where reports are needed.
- * Publish info that is the most current first. Things change quickly.
- * Desire insurance for both boats & medical care.
- * Continue the exchange of information between boats & policy makers.
- * Reduce emphasis on organized gams & parties. Not a cruiser need.

Jul 91. From the 5/4/91 board mtg: 1007, 139 Commodores and 906 Associates, responded to the cruising survey.

Aug 91. 1107, 139 Cs, 62 RCs, & 906 As, responded to the Cruising Survey.

- * "There was a remarkable similarity between Commodores & Associates."
- * The typical SSCA boat owner has been a boat owner for 20 years and now owns a 10-15 year old 40-44 foot sloop that he has had for 3-9 years.
- * The typical Commodore has lived aboard for 10 years and cruised for 5. Half the Associates have lived aboard for 3 years. Most of the other half plan to live aboard in the future. A third of the Associates and 60% of the Commodores plan to cruise at least 6 months during the coming year.
- * The skipper is in his 60s, the mate in her 40s and usually cruise as a couple. The typical commodore's longest cruise is 20,000 miles or more, the typical Associate's 1,000-5,000 miles. 3% have circumnavigated.
- * The typical income is from investments and many have a pension. The majority are, or were, professionals in the work world. Many, but not most, Associates work either full or part time. The typical Commodore income is \$20,000-\$30,000, Associate \$50,000-\$100,000 per year.
- * Typical Associate feels SSCA is great, typical Commodore sees a need for minor changes.
- * By a wide margin, both Commodores and Associates believe the biggest problem facing cruisers are anti-anchoring and anti-liveaboard restrictions.
- * More details are available, p 293-294.

Mar 92. From the 1/18/92 board mtg: New equipment Survey to be sold for \$10.

Nov 92. Announcement that the 1992 Equipment Survey is here, \$10 plus S&H (\$3 plus S&H for those who sent in survey forms).

May 95. Letter from a member who queried the SSCA database to survey the boat lengths of members, p 232.

Jul 95. A Long Range Planning Committee (LRPC) survey was an insert in the bulletin.

Dec 95. 1996 Equipment Survey request for information was an insert in the bulletin.

Jun 97. Sales of the 1996 Equipment Survey were suspended for a few months because of a threat of legal action. Sales resumed after our attorney said the charges were unfounded.

Dec 99. The 2000 Equipment Survey questionnaire was published.

Dec 00. The 2000 Equipment Survey was published as the December bulletin.

Jan 04. The 2004 Equipment Survey questionnaire was published.

Insurance Programs:

Jan 90. Board meeting Nov 24, 1989: Health & hull insurance discussed. To be studied. Passed a motion to purchase premise, operation liability, and workers comp insurance.

Jun 91. Notice of World-Wide Cruising Insurance for SSCA members, p 206.

Jul 91. Contact information for Hull Insurance p 248.

Oct 91. Over 200 members are in the Hull Insurance program.

Nov 91. Over 300 members are in the Hull Insurance program.

Feb 92. Over 500 members are in the Hull Insurance program.

May 92. 650 Hull Insurance policies have been written.

Nov 92. Message from your Pres Jim Johnston. Responding to inquiries about a Group Health Policy; Because it is far from our basic purpose, and world wide coverage is extremely complex, SSCA does not plan to address it, unless an overwhelming interest is shown by the membership.

Mar 93. 1250 boats are in the Hull Insurance Program. 1 in 5 new members joined solely for the insurance. Letter from a director why SSCA will not get into the health insurance business.

Jun 93. Report on the Hull Insurance Program. It is popular, but rates have gone up, especially in the Caribbean, to offset losses from Hurricane Andrew.

Sep 93. From the 5/16/93 board mtg: There are about 1567 boats in the Hull Insurance Program.

Nov 93. From the 7/17/93 board mtg: The board voted 5-2 to endorse the Hull Insurance Program.

Mar 94. Letter from the Insurance Agent describing the growing pains and the losses that necessitated rate increases, zone deductibles, etc. had 936 policies in 1992, 418 in 1993, p 106.

Jun 94. Letter from the Insurance Agent talking about non renewals by the primary Insurance Co & citing that the agent has four other companies interested, p 255.

Jul 94. Hull Insurance Update: It is hard to find insurance companies willing to insure wooden hulls. None for Ferro cement. Crew requirements are becoming a problem. [The refusal of companies to insure a crew of 2 was one of the main reasons for SSCA getting involved in the first place.]

Aug 94. Note from the Insurance Director, Gary Runge: Hull Insurance is expensive. Costs have jumped in the market. It is hard to get insurance for the area you desire to cruise.

Sep 94. Note from the Insurance Director, Gary Runge: Our Insurance Company, UCIC, that we have via the Agent, A. W. Lawrence, has been taken over by the State of New York for excessive losses (unrelated to SSCA) that they cannot pay. We are looking for a new underwriter.

Dec 94. Note from Insurance Director, Gary Runge: We are still trying to get premium refunds from UCIC via the State of New York. SSCA is now working with Bluewater

Insurance. [my note- actually the person we were dealing with at A.W. Lawrence left to form Bluewater Insurance.]

Jan 95. From Gary Runge, arguments continue between UCIC and the State of NY whether or not UCIC is insolvent.

Mar 95. From Gary Runge: SSCA has a new Hull and Liability Insurance program tailored for boats 32-52 feet with worldwide coverage for qualified sailors/liveboards with 2 people onboard. SSCA has a custom designed Accident and Medical Insurance program for SSCA members. The UCIC situation is in arbitration and should be resolved shortly.

Jun 95. Long letter from Tom Service, Insurance Committee Chairman, providing the history of the program, the past SSCA players, and the Insurance players, p 257. Too much to summarize here.

Jul 95. Letter from Tom Service describing the program that is now on line, p 308.

Mar 96. Long informative letter from the outgoing Insurance Chairman, Tom Service. [my note- a must read, as is the related letter from the Pres, Bill Owra, immediately below, for LRPC.]

- * The new committee chair is Marilyn Keating.

- * The SSCA program has several companies to provide coastal coverage, only 2 or 3 in the Caribbean, all of which have named storm exclusions, and only 1 for worldwide policies.

- * The liquidation of UCIC was caused by 3 major events, the San Francisco Earthquake, Hurricane Andrew (only 7 SSCA boats were involved), and the race riots in Los Angeles. Unfortunately most state guarantee funds, like Florida, do not cover ocean marine accounts. However, all who had policies in effect with UCIC are automatically listed as general creditors. It will be 1 or 2 more years before the first of 5 annual payouts are made. Expect pennies on the dollar.

- * Members have suggested eliminating the administrative fee paid to SSCA in order to reduce premiums. This is illegal in Florida and would simply mean more profit for the insurance companies.

- * HAMS were a big early source of Caribbean hurricane damage reports. Mom and pop cruisers should not be in the hurricane prone areas during that season.

- * Be careful of the policy wording. Policies obtained outside the SSCA program have had unhappy surprises for some members.

Mar 96. Long letter from Pres Bill Owra describing how and why SSCA got into the insurance business, the legal extent of our involvement, and the effort to move forward.

Aug 96. From the 1/27-28/96 board mtg: Passed a policy that members renewing their Hull Insurance must maintain their membership.

Mar 97. New Insurance options for SSCA members (p 48) include a Hemisphere Health Plan, a US Coastal Navigation Program for Liveboards, & an Electronics Package Plan.

Jul 97. Hull Insurance options for SSCA members include Worldwide Hull Insurance, Regional (Caribbean) Hull Insurance, and Coastal Hull Insurance, p 41.

Mar 98. Over 500 members are in the Insurance Program.

Oct 98. Letter from the Insurance Agent "Evaluating Yacht Insurance Quotations" p 30.

Nov 98. Continuation of letter "Evaluating Yacht Insurance Quotations, p 43.

Jul 01. Letter from the insurance agent, Blue Water Insurance, that one of the insurance companies used by Blue Water, RLI Insurance, has abruptly pulled out of the marine insurance business, and all its policies are cancelled. Blue Water is making arrangements with other companies for those who are affected. RLI was a small part of Blue Water's business.

May 02. Notice from the board that SSCA will not extend its agreement with Blue Water Insurance beyond its expiration date in May 02, p 34. The reason given was that offshore insurance for couples is now generally available for qualified boats and crews, and despite the modest financial gain to SSCA, there no longer is a critical need for involvement by SSCA. [my note- what was not said was that, over the years, the relationship with the agent had been very contentious, and both directors and some members were disgruntled. In addition it took a great deal of personal time and effort by the director responsible for the insurance coordination to do the job. If ever an effort is made to resume the program, these factors should be kept in mind.]

Chart Pool:

Aug 52. A chart exchange begun

Feb 53. Sales began in order to move excess charts.

Apr 55. SOS for return of borrowed charts.

Jun 55. 2000 charts cataloged by number only, not area.

Jul 60. Chart pool discontinued. Takes too much space and work to catalog.

Jan 76. Efforts to revive the chart pool.

Apr 76. Chart Exchange revived.

Jan 85. Charts were sold at the 84 party. Prior to this it was a chart exchange only.

Feb 92. Letter from the Pres: Wishes to eliminate the commercial chart operation in Homebase.

SECTION 3: NOTES FROM THE BYLAWS

Attachment G: Bylaw Review

Original Bylaws: No date, No Signature

Article I: Name: Seven Seas Cruising Association, Inc.- non profit

Article II: Objects: Persons having a common interest in living aboard & cruising sea-going sailing craft & to exchange their experiences by publishing a monthly bulletin.

Article III: Meeting of Members:

Sect 1: Annual meeting in December [does not say in Florida].

Sect 2: Special Meetings- Call of Pres, written request of a majority of board, or written request of 10% of members [does not say voting members].

Sect 3: Notice- 60 days written notice to each member.

Sect 4: Quorum- Full members (Commodores) present or by proxy.

Sect 5- Voting- Commodores in good standing entitled to 1 vote per boat in person or by proxy.

Article IV: Board of Directors:

Sect 1: Number & Terms of Directors- Business, property, and affairs of SSCA be managed by a 7 person board, Commodores and Associates, provided a majority are Commodores.

Sect 2: Classification of Directors- At the first organizational meeting 5 directors elected to serve until the first AGM. At the first AGM, 3 directors elected for 2 year terms. Thereafter at AGMs directors elected to fill vacancies for 2 year terms. No limitation on number of terms. Hereafter the board will be 7 members.

Sect 3: Duties of the Board- Transact all the business of the Corp.

Sect 4: Quorum- 4 directors constitute a quorum with business transacted by majority vote.

Sect 5: Meetings- Post AGM meeting to elect officers. 15 day notice of meetings to directors.

Sect 6: Vacancies- Appointed by remaining directors for the remainder of the vacated term.

Sect 7: Removal of Director- Affirmative vote of the remaining 6 directors if the best interests of the corp will be served.

Sect 8: Review of Board Action- Any action may be reversed or amended by those Commodores in present or by proxy at the first membership mtg after the board decision.

Article V: Officers:

Sect 1: Officers- President, Vice President, & Secretary/Treasurer.

Sect 2: Election of Officers- At a meeting immediately following the AGM. Term 1 year.

Sect 3: Vacancies- Pres filled by VP, VP or Sec/Treas by board for remainder of the term.

Sect 4: President- a) Preside at meetings. b) Appoint committee chairmen subject to board approval. c) Member ex-officio of all committees except Nominating. d) Supervise other officers. e) perform other duties pertaining to the presidency. f) Elected by the board.

Sect 5: Vice President- a) Preside at meetings in the absence of the Pres. b) Perform other duties pertaining to the Vice Presidency. c) Elected by the board.

Sect 6: Secretary/Treasurer- a) Custodian of all funds & securities. b) Keep a record of the accounts & report thereon at meetings. c) Deposit all money of the Corp. d) Give bond. e) Insure gov't reports & returns are duly filed. f) Record minutes of all meetings. g) Have custody of the seal of the Corp. h) Give notice of all meetings. i) Carry on correspondence. j) Attend all meetings whether or not a member of the board or Executive Committee. k) Perform other duties delegated by the board.

Article VI: Membership:

Sect 1: Classification- Two classes, Commodores and Associates.

Sect 2: Commodores- Full members entitled to notice of special meetings & vote at all membership meetings.

a) Qualifications- Persons with a proven interest & experience according to criteria established by the board.

b) Application- Complete an application approved by the board and go through a 3 month waiting period.

Sect 3: Associates- Any persons expressing an interest, making application, and paying dues. May attend all meetings of the members, but are not entitled to notice nor vote.

Sect 4: Commodores' Bulletin- A copy to all members except husband and wife with a common address who shall get a single copy jointly.

Sect 5: Term of Membership- Annual commencing on Jan for 1 year.

Sect 6: Termination of Membership- For good cause at any time by the board, subject to review at the next membership meeting.

Article VII: Membership Dues:

Sect 1: Amount for each person determined by the board & delinquent 30 days after due.

Article VIII: Executive Committee:

Sect 1: Board may designate from its members 3 or more to constitute a committee to exercise all the authority of the board except; a) Remove a director. b) Terminate the membership of a member. c) Amend the bylaws. d) Approve action required to be approved by the members.

Article IX: Indemnification of Officers, Directors, & Agents:

Sect 1: Corp shall indemnify any person who was or is a party to any suit by reason of being a director, officer, or agent of the corp.

Sect 2: Indemnification shall continue after ceasing in the position.
Sect 3: Shall have power to purchase & maintain liability insurance.

Article X: Fiscal Year:

Sect 1: Shall be the calendar year.

Article XI: Rules of Order:

Sect 1: Robert's Rules where not covered by these bylaws.

Article XII: Adoption & Amendment:

Sect 1: Adoption of Bylaws- Be adopted by the initial subscribing members & be effective until the first membership meeting at which time will be ratified, modified, or amended by the Commodores present and voting in person or by proxy.

Sect 2: Amendment- May be amended by the board provided ratified by a majority of the Commodores present & voting in person or by proxy at the next membership meeting.

Draft of Revisions Dated 11/22/91, No Signature

NOTE: [No bylaw versions were found between the original (not dated) and the one dated 11/22/91. This 1991 revision is actually a draft by the Bylaw Committee, Allen Nightingale Chairman, dated 2/5/92. In my opinion it was poorly done. The revisions cited below may be the accumulation of several other versions. Because none were found prior to 1996, this version could not be cross checked against ballots or meeting minutes.]

Article III: Meeting of Members

Sect 1, Annual Meetings: Added November.

Sect 5, Voting: Expanded by adding subsection (a): Same verbiage as before except added Honorary Commodores, Lifetime Commodores, & voting Rear Commodores and voting by mail ballot. And subsection (b): Voting Procedure- If more board candidates are nominated than there are seats, voting will be by preferential voting per Robert's Rules.

Article IV: Board of Directors

Sect 1, Number & Term of Directors: Revised that a majority of the board must be Commodores or former Commodores.

Sect 2, Classification of Directors: Removed the wording pertaining to the first organizational meeting. Added by mail ballot.

Sect 3, Duties of the Board: Removed the words "All decisions made by the board shall be reported to the Commodores."

Sect 6, Vacancies: Changed the term of vacancy appointments by the board from the balance of the vacated term to the next annual meeting.

Sect 8, Review of Board Action: Added Honorary Commodores, Lifetime Commodores, and voting Rear Commodores eligible to vote on this action. Also added by mail ballot to the vote process. [It appears there were voting (with boat) and non voting (no boat) RCs at this time.]

Article V: Changed the title to Officers and Committees.

Sect 1, Officers: Separated Secretary/Treasurer into 2 officers.

Sect 4, President subsection (d): Added staff to those supervised by the President.

Sect 6, Secretary: Sec/Treas changed to Sec only and the existing 7 duties related to the Sec portion are retained except the Sec is not required to attend meetings.

Sect 7, Treasurer: New section defining the duties of the Treasurer only. The 6 related duties were retained without change.

Sect 8, New section entitled "Committees."

(a) Nominating Committee of 6 elected members for 3 year terms in a process that 2 members retire each year was added. No director nor relation of a director may be on the committee. candidates must be on a ballot at least 16 weeks prior to the Annual meeting.

(b) Duties of the NC: Invite the Pres to their first meeting for him to present candidates. He shall not stay for the discussion nor voting. The committee shall nominate one (1) candidate for each seat open for election. {It does not say that this is a process for seats on the board, but it can be assumed.} Criteria for selection include proven interest in and knowledge of SSCA and its traditions, past board and/or management experience, & availability. A written list of candidate(s) shall be given to the board in time to be included on the ballot.

(c) Additional Nominations: Provides provisions for additional nominations from outside the Nominating Committee for the NC. {This really is confusing, but that is what it says.}

(d) Establishing the First NC: Elaborate process to appoint the first NC and build up to all elected within 3 years.

(e) Vacancies: Pres may appoint a replacement to fill a vacancy in the NC until the next annual meeting.

Article VI: Membership

Sect 1, Classification of Membership: Changed from 2 to 3 classes, adding Jr Commodores, persons under 18 cruising with their parents. JCs must meet Commodore in their own right. {It doesn't say, but I presume this has to be done after they turn 18.}

Sect 2, Commodores: Redefined Voting Commodore to be the captain of a sea-going sailing vessel. Expanded voting rights to Lifetime Commodores, Honorary Commodores, and Voting Rear Commodores. [It appears the mate of a Commodore has no vote and some Rear Commodores do not have the vote.]

Article XII: Amendment: Removed the adoption wording (Sect 1). Sect 2 became Sect 1 that the board can make amendments subject to ratification by the voting membership at the Annual Meeting either by mail (new), in person, or by proxy.

Revised Bylaws Dated 11/23/93, Signed by Pres Marilyn Cheatham

NOTE: [This bylaw update did away with many of the revisions that were made in the 11/22/91 version, which I'm beginning to think was never implemented. Cannot find any records either way. The 1993 revision was done under President Marilyn Cheatham and in my opinion is a good job. Rather than compiling the revisions by making a comparison to the 11/22/91 work, I made the comparison to the original bylaws. I think it will be clearer.]

Article II: Objects: Added to promote clean wake cruising.

Article III: Meeting of Members

Sect 1, Annual Meetings: Added November to December.

Sect 2, Special Meetings: Deleted at the call of the President.

Sect 3, Notice: Changed 60 days to 90 days.

Sect 4, Quorum: Deleted or by proxy.

Sect 5, Voting: Reworded considerably that voting will be by ship's company {appears to do away with non-voting Rear Commodores, those who no longer own a boat}, deletes voting by proxy, and deletes preferential voting per Robert's Rules in favor of the highest number of valid votes received.

Article IV: Board of Directors

Sect 1, Number & Term of Directors: Reworded slightly for clarity.

Sect 2. Nominations: New Section. Provides for the nomination of candidates by any or all of (a) a Nominating Committee, (b) voting members present at the board meeting prior to the mailing of ballots, (c) mailed nominations from voting members received 48 hours prior to the meeting cited in (b).

Sect 3, Classification of Directors: Was Sect 2. Removed all the wording relevant to the first organizational meeting.

Sect 4, Duties of the Board: Was Sect 3. Reworded for clarity, added a provision to guide the corporation in keeping with good business practices to include an annual review of the financial books, and deleted the provision that all decisions made by the board shall be reported to the Commodores.

Sect 5, Quorum: Was Sect 4. No change in wording.

Sect 6, Meetings: Was Sect 5. Revised and clarified. Expanded the duties in the initial meeting of the new board to determine and announce the dates for four (4) regular board meetings during the year, added a provision to poll directors between meetings when an issue of emergent nature arises, added a provision that board meetings are open to all members unless kept confidential upon the advice of legal

counsel, and changed the notice requirement for additional meetings from 15 to 30 days.

Sect 7, Vacancies: Was Sect 6. Changed the term of the director appointed to fill a vacancy from the balance of the term of the director being replaced to the next annual meeting.

Sect 8, Removal of Director: Was Sect 7. Changed the wording from affirmative vote to affirmative unanimous vote.

Sect 9, Review of Board Action: Was Sect 8. Changed the wording to take action pursuant to the provisions of Article III.

Article V: Officers

Sect 1, Officers: Changed to separate Secretary/Treasurer into two offices and added the provision that they may be held by one person.

Sect 2, Election of Officers: Added the provision that officers shall be elected from the board.

Sect 3, Vacancies: No change.

Sect 4, President: Expanded that the President must be a voting member, cannot appoint the chairman of the Nominating Committee, and shall supervise the Office Manager. Deleted the requirement that he/she be elected from the members of the board (See Section 2 above).

Sect 5, Vice President: Expanded that the VP must be a voting member and deleted the requirement that he/she be elected from the members of the board (See Section 2 above).

Sect 6, Secretary: Was Sec/Treas. Revised to list only the Secretary related duties of the old listing for Sec/Treas.

Sect 7, Treasurer: New Section. Lists only those duties related to the Treasurer from the old listing for Sec/Treas.

Article VI: Membership

Sect 1, Classification of Membership: Reworded to differentiate between voting and non-voting members, add Rear Commodores & Lifetime Commodores as voting members, and Honorary Commodores & Junior Commodores as non-voting members.

Sect 2, Commodores: Expanded to detail the general requirements for Commodore, including the need to have been an Associate for a year before making application, have lived aboard their sailing vessel for at least a year, be recommended by 2 voting members (one of whom must be a Commodore) who have been voting members for at least a year, and fulfill seamanship requirements designated by the board. The board may reduce the 2 sponsor requirement to 1 in hardship situations, but that one sponsor must be a Commodore. The 3 month waiting period was deleted [probably inadvertently]. [This documents the details of the requirements in the bylaws for the first time,]

Sect 3, Rear Commodores: New section defining Rear Commodores as former Commodores who no longer live aboard their sailing vessel.

Sect 4, Lifetime Commodores: New section defining Lifetime Commodores as Commodores who have been Commodores for 25 years or more.

Sect 5, Associate Members: Was Sect 3. Reworded for clarity.

Sect 6, Honorary Commodores: New section defining Honorary Commodores as persons who contributed substantially to SSCA or cruising in general..

Sect 7, Junior Commodores: New section defining Junior Commodores as persons under 18 who are cruising with their Commodore parents. Added the provision that in order to become Commodores, they must meet the requirements in their own right.

Sect 8, Commodores' Bulletin: was Sect 4. Reworded for clarity.

Sect 9, Term of Membership: Was Sect 5. Revised to change the annual term of membership from Jan 1 to the date of dues payment.

Sect 10, Termination of Membership: was Sect 6. Deleted the phrase for good cause and specified failure to remit dues and engaging in acts or omissions of an illegal or unethical nature which embarrass or cast disrepute on the Corp. Also provides for a review process at the option of the terminated member.

Article VII: Membership Dues: Reworded for clarity and revised to exempt Lifetime and Honorary Commodores from paying dues.

Article VIII: Committees: Title was Executive Committee, which has been entirely done away with. Replaced with wording that generally defines committees established by the board to have meetings open to members, that a list of the committee members will be kept by the Secretary and available on request to members, that accurate meeting minutes will be kept, and that committees shall act in an advisory capacity only.

Article XII: Amendment: title was Adoption and Amendment. Removed all the adoption process wording and detailed a bylaw amendment process that proposed amendments shall be on the agenda of the Annual Meeting, shall be sent to voting members via mail at least 120 days prior, and shall require an affirmative vote of the majority for passage. It adds that proposed amendments may be made from the floor at any membership meeting, shall be presented individually and not grouped in any manner, and updated bylaws shall be distributed to voting members at no expense to them and be made available to non-voting members at their expense.

Revised Bylaws Dated 11/19/94, Signed by Pres William Morgan

Article III: Meeting of Members:

Sect 5, Voting, (b): Revised the procedure for the election of directors back to preferential voting thus reversing the change to majority voting that had been made in 1993.

Article IV: Board of Directors:

Sect 6, Meetings, (c): Retained but clarified the provision that all board meetings are open to members, but directors may adjourn into executive session to discuss issues of a sensitive or confidential nature.

Article V: Officers:

Sect 4, President, (e): Revised to supervise the Editor as well as the Office Manager.

Article XII: Amendment:

Sect 1, (a): Changed the affirmative vote required for the passage of an amendment from a simple majority to two thirds (2/3) of those voting.

Revised Bylaws Dated 11/18/95, Signed by Pres William Owra

Article V: Officers

Sect 4, President, (e): Revised for the President to no longer supervise the Editor, only the Office Manager.

Article XII: Amendment:

Sect 1 (a): Changed the affirmative vote required for the passage of an amendment from 2/3 of those voting to 1/2 of those voting.

Sect 3, Miscellaneous: New section that persons married, living together, or relatives may not serve as directors or employees at the same time.

Revised Bylaws Dated 11/16/96, Signed by Pres Jim Elston

Article III: Meeting of Members

Sect 5, Voting, (a): Revised and clarified that voting shall be by individual member as defined in Article VI Section 1 (a).

Article V: Officers:

Sect 1, Officers: Revised to separate Secretary into two offices, Recording Secretary and Corresponding Secretary. The offices of Recording Secretary, Corresponding Secretary, and Treasurer, or any combination, may be held by 1 person.

Sect 6, Recording Secretary: Was titled Secretary: (e) Moved Carry on all necessary correspondence to Section 7 (a).

Sect 7, Corresponding Secretary: Was titled Treasurer.

Sect 8, Treasurer. New section. All subsections, (a)-(f), moved intact from old Section 7.

Article VI: Membership

Sect 3, Rear commodores: Expanded to give the title of Rear Commodore to Associates who completed a full term as a director. To become a Commodore, however, they must fulfill the requirements for Commodore.

Revised Bylaws Dated 11/15/97, Signed by Pres Jim Elston

Article IV: Board of Directors

Sect 3, Classification of Directors: Revised the term of a director from 2 to 3 years and provided a process for making the revisions over a 3 year period.

Sect 4, Duties of the Board: Reworded for clarity.

Sect 7, Vacancies: Revised the term of an appointed director from until the next Annual Meeting to serve out the term of the vacating director.

Article VIII: Committees

Sect 5, Nominating Committee: New section that establishes an elected Nominating Committee of 3 members each for 3 year terms on a revolving basis. Officers, directors, staff, and relatives may not serve, a majority must be voting members, members must have been members of SSCA for at least 2 years, and more. [In large part this is a repeat of the 1991 draft attempt to establish an elected committee of 6 members. Year after year boards took no action to establish this 1997 requirement and it was finally changed to an appointed committee in 2002.]

Sect 6, Auditing Committee: New section that establishes an elected Auditing Committee essentially structured the same as the Nominating Committee described in Section 5 above. [No action was taken to establish this committee either and it was finally changed to an appointed Financial Committee in 2002.]

Article XII: Amendment

Sect 1 (a): Revised the affirmative vote required for passage of an amendment from 1/2 of those voting to 2/3 of those voting.

(b): Revised to allow proposed amendments to be made via mail.

Revised Bylaws Dated 11/14/98, Signed by Pres Gary Powers

Article IV: Board of Directors

Sect 3, Classification of Directors: Deleted the process to make the change to 3 year terms that was authorized in 1997.

Article VI: Membership

Sect 2, Commodores, (a), Qualifications: Deleted the requirement that one of the two sponsors must be a Commodore.

Article X: Fiscal Year: Changed from calendar year to Jul 1 to Jun 30. [Per the summary of the 1/27/96 board meeting (Aug 96), this was to be on the 1996 ballot. It, however, did not appear in the 1996 bylaw revision, dated 11/16/96. There were no ballot results for 1996 published in any bulletin so it could not be cross checked. To complicate matters further, the page with the relevant articles in the 1997 bylaw revision seems to be missing from the archives record, so it cannot be confirmed that it was in

that revision. Finally, this was not listed in the ballot results for 1997 and 1998, but the change is in the 1998 revision.]

Revised Bylaws Dated 11/13/99, Signed by Pres Gary Powers

Article II: Purpose: Was titled Objects. Reworded and revised to delete and cruising from "living aboard and cruising sea-going sailing craft." Added to promote the common interests of its members in the area of safety, communications, and facilities. Also added to promote continued improvements in services provided to cruisers. [These revisions were the subject of a large conflict between the board and a group called "Concerned Commodores" beginning during the summer of 1999 and continuing through the vote on the ballot of 2000 which contained competing motions by the board and the group, none of which passed. This was such a heated situation that the group, Concerned Commodores, sent out E-Mails and letters to about 800 voters urging passage of their position and failure of the board position. The inadvertent deletion of the words "and cruising" was not the issue. Concerned Commodores was very concerned that the added wording would open the door to the purchase of an SSCA Homebase (facilities) and the expansion of services well beyond the scope of SSCA, especially in that it specified "to cruisers," not just to members. This issue was finally resolved to everyone's satisfaction (I think) in the 2002 bylaw revision. Why do I know so much about this? Well, beginning in the spring of 2000, I was a principal player who tried to bring the two polarized parties together, finally succeeding in 2002.]

Article IV: Board of Directors

Sect 3, Classification of Directors: [Somebody screwed up. A portion of the process to change to 3 year terms that was removed in the 1998 version of the bylaws has reappeared. Obviously the person who prepared the 1999 version did not use the 1998 version and it was not caught by the reviewers, if there were any. Fortunately the other two 1998 revisions, in Articles VI and X (see above) are all right.]

Article VI: Membership

Sect 2, Commodores, (c): New subsection that allows Commodores who move to a motor vessel and otherwise meet all the qualifications of being a Commodore to retain the title of Commodore.

Revised Bylaws dated 11/15/2002, Signed by Pres Don Brown

NOTE: [This was a major bylaw revision to enable the board to delegate much of the general management of SSCA to the staff. Other objectives included addressing the controversial revision to Article II, Purpose, that was made in 1999, restoring the Nominating and Auditing Committees to appointed committees thus overturning the 1997 revision that made them elected committees and had never been implemented, and a tightening of the amendment process to screen out frivolous motions. Thus many

articles were affected. This was a two year effort that utilized the website as a medium to provide drafts of the revisions to the membership. Voting was on an article by article basis with no article having less than 91% approval.]

Article II: Purpose: Revised to restore and cruising, delete facilities and services provided to cruisers, and add good seamanship and camaraderie to the wording. [This closes the 2000 conflict, hopefully to everyone's satisfaction.]

Article III: Meeting of Members

Sect 1, Annual Meeting: Added the provision that the Regular General Meeting be held in the state of Florida. [A legal requirement.]

Sect 3, Notice: Revised the notice for the Regular Annual Meeting from 90 to 120 days.

Sect 5, Voting: Added the provision that voting shall not be by proxy.

Article IV: Board of Directors

Sect 1, Number and Term of Directors: Added the provision that at least 1 of the directors must be a resident of Florida. [A legal requirement.]

Sect 2, Nominations: Slight rewording for clarity.

Sect 3, Election of Directors: Title was Classification of Directors. Deleted the wording related to the process for making the change to 3 year terms that inexplicably reappeared in 1999.

Sect 4, Duties of the Board: Revised from transact all business ... to oversee all business ... as well as other words and phrases consistent with a board that makes policy and has oversight, but does not manage.

Sect 5, Quorum: Added the provision that attendance may be telephonic or through other reasonable medium.

Sect 6, Meetings: Added the provision that the initial meeting and at least one other shall be in person. Added the provision that 3 directors may call a meeting.

(a) Added the provision that a polling of the board may take place for an issue of a time-critical nature.

(c) Reworded slightly for clarity.

Sect 7, Vacancies: The words between elections added for clarity.

Sect 8, Removal of Director: The words with or without cause added.

Article V: Officers

Sect 2, Election of Officers: Revised that only the President and VP must be elected from the board. Adds the provisions that the other officers may be appointed by a majority of the board [from the membership?], and appointed officers are not entitled to a board vote.

Sect 4, President, (e): Reworded slightly for clarity.

Sect 6, Recording Secretary:

(a) Replaced the words Record the minutes... with Be responsible for the minutes...

(e) deleted the provision that the Recording Sec must attend all meetings.

Sect 7, Corresponding Secretary:

(a) Replaced Carry on all necessary... with Assure that all necessary...

Sect 8, Treasurer

(a) Replaced Be custodian of all funds... with Assure adequate custodianship for all funds...

(b) Replaced Keep a record of... Assure there is adequate record keeping of...

(c) Replaced Deposit all monies... with Assure that all monies...

Article VI: Membership

Sect 1, Classification of Members:

(a): Added and who are current in their dues and Lifetime Commodores who are not obligated to pay dues.

Sect 2, Commodores: Replaced shared by with shall be granted individually to both the Captain and mate... Also added other words for clarity.

(a) Nominating Requirements: Was titled Qualifications. Reworded for clarity and added the provision that sponsorship shall be by two separate boats or domiciles.

(b) Associate Membership Requirement: Added title & reworded for clarity.

(c) Change to Motor Vessel: Added title.

Sect 3, Rear Commodores: Reworded slightly for clarity.

Sect 8, Commodores' Bulletin: Added the words or household.

Sect 9, Term of Membership: Added the wording except that Lifetime Commodores shall enjoy membership for life, free of any obligation to pay dues.

Sect 10, Termination of Membership:

(b) Illegal or Unethical Acts: Title added. Reworded for clarity and added that the person(s) subject to this action be given a reasonable opportunity to respond before a vote is taken.

Article VIII: Committees

Sect 1, Appointment: Added title. Reworded for clarity and added provisions that the President shall appoint committees subject to board approval and that Nominating and Financial Committees shall be appointed annually.

Sect 2, Meetings: Added title.

Sect 3, Committee Advisory Only: Added title and reworded for clarity while combining the old Sections 3 and 4.

Sect 4, Nominating Committee: was Section 5. Completely rewritten to change from an elected to an appointed committee that sets criteria, reviews candidates, and places into nomination those it deems qualified for election to the board.

Sect 5, Finance Committee: Was section 6, entitled Auditing Committee. New title and completely rewritten to change from an elected to an appointed committee that reviews budgets, financial statements, and tax returns, and submits an annual report to the board.

Article XI: Rules of Order: Reworded such that Robert's Rules of Order guide rather than are the authority for SSCA meetings.

Article XII: Amendment

Sect 1 (a): Significantly revised to define how amendments may be submitted to the voters.

- * A motion by 2 voting members residing in 2 different vessels or domiciles and approved by the board, or

- * A motion by 20 voting members residing in 10 or more vessels or domiciles with or without the approval of the board, or

- * A motion by the unanimous vote of the board.

(b): Reworded for clarity.

(c): Provisions formerly residing in subsections (a) and (b) were moved to (c).

Sect 2, Content: was Distribution of Bylaws which was moved to an article of its own, Article XIII. Establishes the content of a properly prepared amendment to include;

- * Exact wording

- * The identity of the proposer and seconder.

- * A statement of the merits of 400 words or less.

- * A statement of the opposition of 400 words or less if it can reasonably be found.

- * The carryover from old section 1 (c) that motions shall stand on their own.

Article XIII: Distribution of Bylaws: was Article XII Section 2.

Article XIV: Miscellaneous: Was Article XII Section

